

**EDUCATIONAL
FACILITIES PLAN
REVISION A**

FISCAL YEAR 2016/17 – 2021/22



**SCHOOL DISTRICT OF
CLAY COUNTY**

TABLE OF CONTENTS

	<u>Page Number</u>
SECTION 1 PLANNING	1
1.1 Population and Housing Demographics	1
Table 1.1 Clay County Populations	1
Table 1.1.1 Population Projections 2015-2040	1
1.2 Student Enrollment Projections	1
Table 1.2 Capital Outlay FTE Forecast (COFTE)	2
1.3 Classroom Requirements	3
1.4 Existing and New School Facilities	3
Table 1.4 Existing Schools	3, 4
Map 1.4 Existing School Locations	5
Table 1.4.1 Proposed New Schools	6
Map 1.4.1 Proposed New Schools	7
1.5 Construction Costs	8
Table 1.5 2015 School Construction Costs	8
1.6 Student Stations District Wide	8
1.7 School Capacity	8
Table 1.7 Student Capacity for SY 2015/16 through SY 24/25 (Based on DOE 2015 COFTE)	9-10
1.8 Table 1.8 Student Generation Multiplier	11
SECTION 2 MAINTENANCE AND TRANSPORTATION	12
2.1 Maintenance and Repairs	12
Table 2.1 Capital Outlay Expenditures Maintenance Department	12
2.2 Bus Transportation and Equipment	13
Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios	13
Table 2.2.1 ESE Bus Management Plan	14
Table 2.2.2 Regular Bus Management Plan	14
SECTION 3 CAPITAL OUTLAY PLAN	15
3.1 Revenue Sources	15, 16
Table 3.1 Projected New Revenue	17
Table 3.1.1 District Capital Outlay Expenditures	18
Table 3.1.2 Capital Projects Plan Worksheet	19, 20
SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM	21
4.1 Financially Feasible Work Program	21
Attachment 1 Work Program (Pages 1-22)	22

INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1st each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned and donated space and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

The Educational Facilities Plan has been divided into the following sections:

Section 1: Planning - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

Section 2: Maintenance and Transportation - This section addresses maintenance projects and bus transportation plans for the District.

Section 3: Capital Outlay Plan - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

Section 4: Financially Feasible Work Program - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

SECTION 1 PLANNING

1.1 Population and Housing Demographics

The Clay County Population study for 2010 and 2015 shows some growth within areas of Clay County. Table 1.1 and Table 1.1.1 reflect that trend with local municipalities and state population estimates having some change in their population numbers.

Table 1.1 Clay County Populations

2010/2015 Clay County Population Comparison

Area	2010	*2015
Green Cove Springs	6,908	7,043
Keystone Heights	1,350	1,367
Orange Park	8,412	8,510
Penney Farms	749	746
Unincorporated	173,446	183,611
Total Clay	190,865	201,277

Source: 2010 U.S. Census Bureau, 4/1/2012

*Estimate Bureau of Economic and Business Research April 1, 2015

Table 1.1.1 Population Projections, 2015 – 2040

Projection	2020	2025	2030	2035	2040
Low	210,300	220,700	230,500	238,600	244,400
Medium	224,900	247,200	267,800	287,100	304,700
High	235,900	266,100	297,100	329,100	361,200

Source: University of Florida, Bureau of Economic and Business Research, April 1, 2015

1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last five years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school, VPK or home school enrollment. Table 1.2 shows preliminary COFTE projections for pre-kindergarten (Pre-K) through grade twelve enrollment through 2026-27. The actual District COFTE enrollment for the end of the 2015/16 school year was 34,599 students (COFTE membership report June 2016). The FDOE has projected COFTE enrollment at 35,089 students for SY 2016-17 and 35,625 students by SY 2020-21 increasing approximately 536 students from the 2016 projections. FDOE is projecting that this increase will be seen in the 6-12 grade levels with PK-6 enrollment stagnant or slightly decreasing over the 5-year period.

Table 1.2 Capital Outlay FTE Forecast (COFTE)

Clay

Preliminary 2016-17 to 2026-27 Capital Outlay FTE Forecast

	Actual 2013-14	Actual 2014-15	Actual 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27
Births*	2,275	2,199	2,161	2,126	2,079	2,063	2,082	2,174	2,249	2,310	2,372	2,423	2,464	2,515
Grade														
PreK	313.91	340.85	332.92	327.93	328.17	336.96	350.18	360.95	370.69	379.63	386.92	394.20	402.67	411.70
Grade K	2,426.49	2,374.39	2,394.13	2,395.04	2,344.97	2,327.63	2,347.18	2,446.50	2,541.33	2,611.78	2,681.46	2,695.05	2,743.51	2,803.90
Grade 1	2,572.25	2,458.03	2,458.20	2,424.68	2,427.11	2,378.84	2,359.55	2,376.33	2,484.83	2,579.95	2,651.10	2,698.44	2,713.95	2,762.26
Grade 2	2,539.53	2,543.03	2,477.63	2,465.13	2,432.70	2,435.99	2,387.65	2,366.27	2,391.50	2,496.48	2,590.79	2,637.44	2,684.66	2,701.40
Grade 3	2,531.38	2,586.69	2,598.44	2,522.30	2,510.09	2,476.75	2,477.51	2,427.61	2,412.23	2,435.33	2,538.48	2,603.18	2,650.01	2,697.41
Grade 4	2,498.99	2,507.95	2,625.00	2,597.20	2,523.19	2,512.43	2,477.05	2,475.69	2,436.00	2,418.17	2,438.63	2,506.49	2,571.85	2,618.96
Grade 5	2,581.13	2,517.71	2,565.70	2,666.29	2,647.20	2,572.81	2,559.98	2,522.66	2,531.05	2,489.06	2,469.33	2,464.88	2,534.10	2,600.79
Grade 6	2,604.16	2,663.57	2,635.75	2,661.48	2,771.90	2,753.70	2,676.48	2,660.63	2,632.31	2,639.42	2,594.32	2,552.46	2,546.69	2,618.26
Grade 7	2,769.64	2,647.01	2,770.18	2,755.03	2,786.29	2,900.05	2,879.46	2,798.23	2,790.69	2,758.99	2,763.69	2,700.70	2,656.22	2,648.76
Grade 8	2,818.73	2,777.95	2,696.92	2,897.56	2,893.79	2,926.44	3,040.33	3,020.40	2,949.50	2,939.96	2,905.99	2,874.87	2,812.61	2,767.05
Grade 9	2,942.01	2,885.81	2,964.78	2,799.41	3,007.02	3,003.43	3,033.04	3,145.48	3,136.58	3,058.86	3,045.59	3,000.50	2,965.23	2,898.45
Grade 10	2,833.56	2,911.96	2,892.59	3,013.58	2,850.31	3,057.76	3,049.24	3,075.20	3,196.86	3,184.25	3,103.34	3,063.27	3,016.53	2,979.58
Grade 11	2,691.49	2,768.65	2,803.65	2,943.25	3,046.03	2,896.62	3,080.39	3,074.71	3,107.53	3,219.56	3,206.95	3,088.57	3,043.88	2,995.97
Grade 12	2,397.87	2,404.35	2,382.86	2,619.89	2,758.00	2,848.56	2,714.21	2,874.62	2,879.28	2,904.28	2,999.14	2,913.20	2,813.16	2,776.93
PreK-Grade 12	34,521.14	34,387.95	34,598.75	35,088.77	35,326.77	35,427.97	35,432.25	35,625.28	35,860.38	36,115.72	36,375.73	36,193.25	36,155.07	36,281.42
Grade Level Summary														
PreK-Grade 5	15,463.68	15,328.65	15,452.02	15,398.57	15,213.43	15,041.41	14,959.10	14,976.01	15,167.63	15,410.40	15,756.71	15,999.68	16,300.75	16,596.42
Grades 6-8	8,192.53	8,088.53	8,102.85	8,314.07	8,451.98	8,580.19	8,596.27	8,479.26	8,372.50	8,338.37	8,264.00	8,128.03	8,015.52	8,034.07
Grades 9-12	10,864.93	10,970.77	11,043.88	11,376.13	11,661.36	11,806.37	11,876.88	12,170.01	12,320.25	12,366.95	12,355.02	12,065.54	11,838.80	11,650.93
PreK-Grade 12	34,521.14	34,387.95	34,598.75	35,088.77	35,326.77	35,427.97	35,432.25	35,625.28	35,860.38	36,115.72	36,375.73	36,193.25	36,155.07	36,281.42
Growth Summary **														
PreK-Grade 5				-	-	-	-	-	126.22	242.77	346.31	242.97	301.07	295.67
Grades 6-8				121.54	137.91	128.21	16.08	-	-	-	-	-	-	-
Grades 9-12				332.25	285.23	145.01	70.51	293.13	150.24	46.70	-	-	-	-
PreK-Grade 12				453.79	423.14	273.22	86.59	293.13	276.46	289.47	346.31	242.97	301.07	295.67

* Birth data are lagged for kindergarten entrance. Births shown for 2014-15 are the birth data for the students who will enter kindergarten in 2014-15. Students eligible to enter kindergarten in 2014-15 were born from September 1, 2008, through August 31, 2009.

** Growth is the difference between the current year and the highest of the three previous years. Negative differences are shown as -.

1.3 Classroom Requirements

The School District continues to actively plan capital projects in order to comply with the most current law on Class Size Reduction (CSR) requirements. The CSR requires one teacher for 18 students in grades PreK-3, one teacher for 22 students in grades 4-8, and one teacher for 25 students in grades 9-12. The School District currently has enough classrooms to meet the needs of the students.

1.4 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.4 and their general locations are shown on Map 1.4.

The District does not utilize any leased or loaned facilities for classroom purposes. However, 41% of the District's student stations identified in Florida Inventory of School Houses (FISH) are housed in satisfactory relocatable buildings. ~~There are currently no relocatable classrooms scheduled for replacement during the next five years.~~ A recently approved Spot Survey will begin the process of removing 20+ year old relocatable buildings from our elementary classroom inventory. This year we expect to remove over 90 of these assets.

~~Based on current FDOE COFTE forecast elements, there are no plans to construct any new schools in the next five years.~~ With the removal of older portable classrooms, there will be a need for an additional elementary school in the Oakleaf area, planned to open for the 2018/19 school year. Additionally, the School District has identified the possibility that a total of ~~3~~ 2 additional elementary schools may be needed by school year 2025-26. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.4.1 and Map 1.4.1. General locations of future school sites will be based on the school siting policies in the interlocal agreement and comprehensive plans of the local governments.

Table 1.4 Existing Schools

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
ELEMENTARY SCHOOLS:				
ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BLVD.	ORANGE PARK	21	PK 06
CHARLES E. BENNETT ELEMENTARY	1 S OAKRIDGE AVE.	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	KG 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINS FIELD AVE.	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 05
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BLVD.	ORANGE PARK	37	PK 05
ROBERT M PATERSON ELEMENTARY	5400 PINE AVE.	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BLVD.	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SHADOWLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06
W. E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J L WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06

JUNIOR HIGH SCHOOLS:

GREEN COVE SPRINGS JUNIOR HIGH	1220 BONAVENTURE AVE.	GREEN COVE SPRINGS	27	07 08
JACK L WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LAKESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BLVD.	ORANGE PARK	40	06 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVE.	ORANGE PARK	30	07 08

HIGH SCHOOLS:

CLAY HIGH SCHOOL	2025 HIGHWAY 16 W	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND SENIOR HIGH	2233 VILLAGE SQUARE PKWY.	ORANGE PARK	60	09 12
MIDDLEBURG SENIOR HIGH	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK SENIOR HIGH	2300 KINGSLEY AVE.	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4035 PLANTATION OAK BLVD	ORANGE PARK	69	09 12
RIDGEVIEW SENIOR HIGH	466 MADISON AVE.	ORANGE PARK	79	09 12

COMBINATION SCHOOLS:

R C BANNERMAN LEARNING RESOURCE CENTER	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH	900 SW ORCHID AVE.	KEYSTONE HEIGHTS	55	07 12

VACANT SCHOOL BOARD PARCELS:

JUNIOR HIGH "PP"	285 OLD HARD ROAD	ORANGE PARK	44	
ELEMENTARY "R"	COUNTY ROAD 315	GREEN COVE SPRINGS	21	
ELEMENTARY "Y"	OAKLEAF PLANTATION PKWY.	ORANGE PARK	63	

SOURCE: FDOESCHOOL LAND INVENTORY June 2016

	ACRES TOTALS :	1,406
	SCHOOL TOTALS :	40

Map 1.4 Existing Schools Locations Map

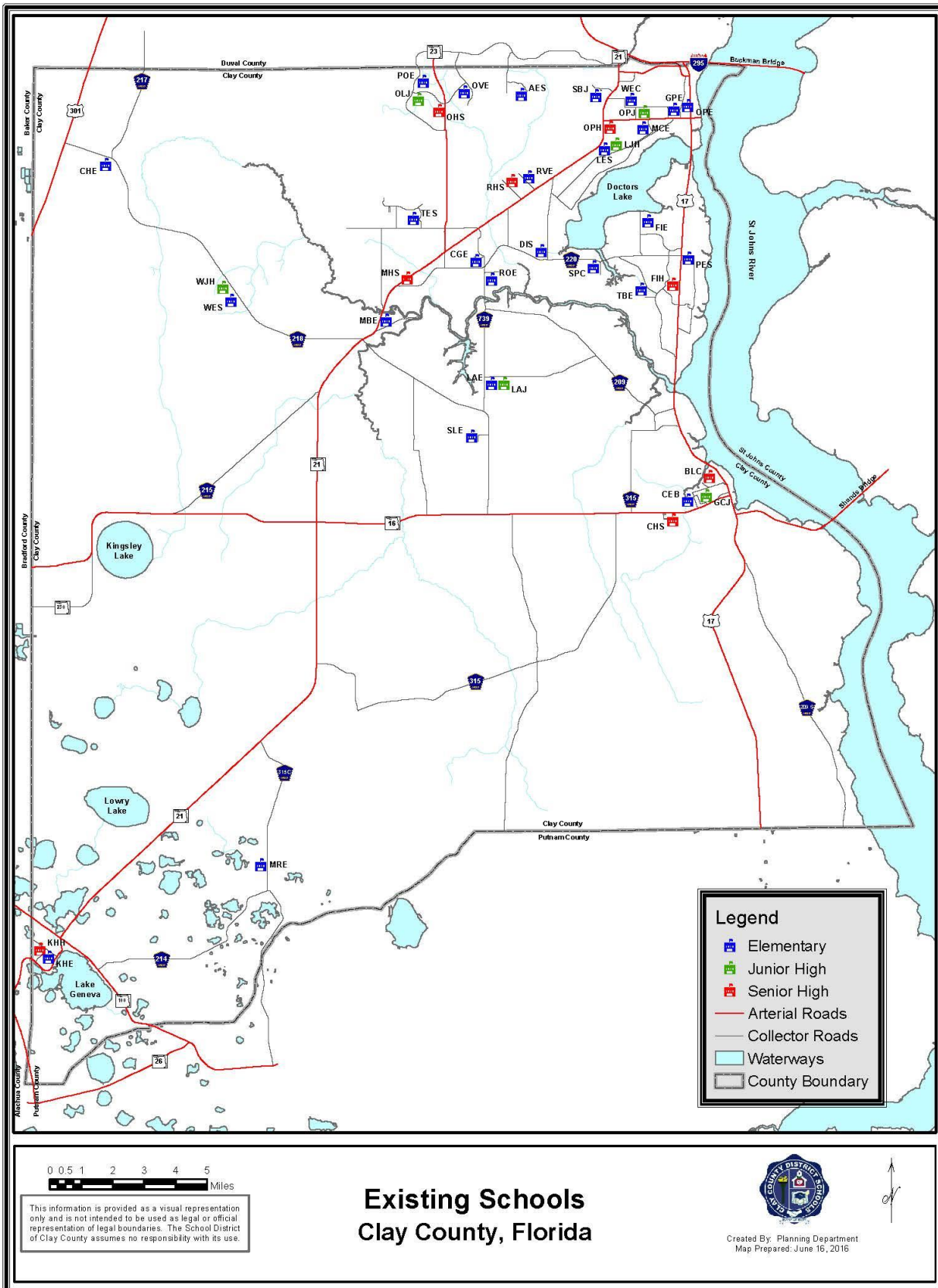
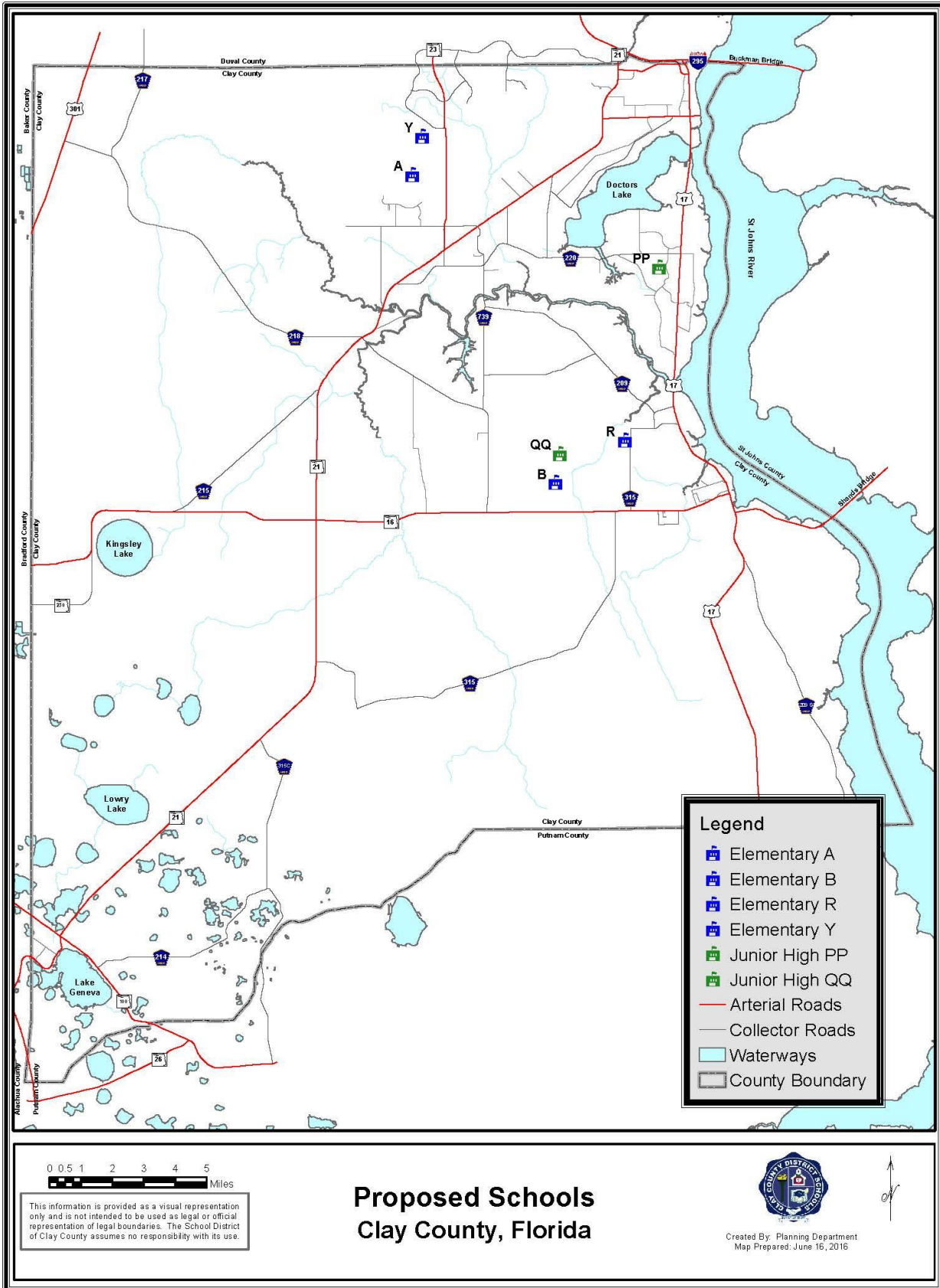


Table 1.4.1 Proposed New Schools

School Years	Priority	School Name	Description	Location	Opening Year	Estimated Cost *	# of New Student Stations
2016-17 to 2020-21 (Years 1-5)	1	Y	Elementary	South OakLeaf Area	2018-2019	\$20,412,160	862
	Subtotal:	1				\$20,412,160	862
2021-2022 to 2025-26 (Years 6-10)	2	R	Elementary	GCS Area	2023-2024	\$22,597,330	862
	3	A	Elementary	Two Creeks	2025-2026	\$22,597,330	862
	Subtotal:	2				\$45,194,660	1,724
2026-27 to 2036-2037 (Years 10-20)	4	QQ	Junior High	Saratoga Springs	2028-2029	\$31,621,153	1,117
	5	B	Elementary	Saratoga Springs	2031-2032	\$22,597,330	862
	6	PP	Junior High	Fleming Island Area	2036-2037	\$31,621,153	1,117
	Subtotal:	3				\$85,839,636	3,096
Grand Total:		6				\$151,446,456	5,682

*DOE Forecast future construction cost.

Map 1.4.1 Proposed New Schools Map



1.5 Construction Costs

The average construction costs provided by FDOE do not include the cost for land acquisition. According to the most recent School Impact Fee Study (November 2011), land values in Clay County are approximately \$50,000 per acre. The district's minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.5.

Table 1.5 2015 School Construction Costs

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	862	\$23,680	\$20,412,160
Junior High	40	1,117	\$25,572	\$28,563,924
Senior High	60	1,739	\$33,216	\$57,762,624

* Number of Student Stations is based on the CCSB Educational Facilities List for new schools by type.

** Cost per Student Station is based on DOE cost forecast for January 2020.

*** Total Cost is the product of the cost per student station times the number of student stations for each school type only, no land values are added.

Source: Student Station Cost Factors, DOE, Feb. 23, 2015

1.6 Student Stations District Wide

The number of student stations for the School District will ~~not increase~~ decrease as a result of ~~any planned renovation/remodeling projects~~ the planned initiative to remove 20+ year old portables from the District classroom inventory.

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

1.7 School Capacity

Florida Statutes require that each School District monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Clay County School Board has set the Level of Service for Clay Country Schools at 110% of FISH or Core capacity (lesser of). Core capacity is defined as student capacity within the cafeteria and contiguous multi-purpose room.

The available student capacities and Level of Service for each educational facility, along with the projected student populations based on the Department of Education COFTE, FISH and projected growth, are shown in Table 1.7. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify any new student stations projected to be built within the ten-year timeline.

Table 1.7 Student Capacity For SY 2016/17 Thru SY 2020/21 (Based on DOE 2016 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + multipurpose area)	SY 16/17		SY 17/18		SY 18/19		SY 19/20		SY 20/21	
				Actual Enrollment 8/23/16	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization
Elementary School 2016-2021													
AES	Argyle Elementary	789	1352	737	93%	734	93%	726	92%	720	91%	720	91%
CEB	Charles E. Bennett Elementary	852	804	792	99%	789	98%	795	99%	803	100%	818	102%
CGE	Coppergate Elementary	747	1320	490	66%	488	65%	483	65%	478	64%	478	64%
CHE	Clay Hill Elementary	475	770	442	93%	440	93%	435	92%	432	91%	432	91%
DIS	Doctor's Inlet Elementary	745	735	673	92%	670	91%	663	90%	657	89%	657	89%
FIE	Fleming Island Elementary	912	1485	787	86%	784	86%	775	85%	768	84%	769	84%
GPE	Grove Park Elementary	512	925	473	92%	471	92%	466	91%	462	90%	462	90%
KHE	Keystone Heights Elementary	896	823	819	100%	816	99%	807	98%	800	97%	800	97%
LAE	Lake Asbury Elementary	970	1084	819	84%	837	86%	854	88%	861	89%	876	90%
LES	Lakeside Elementary	876	888	813	93%	810	92%	801	91%	794	91%	794	91%
MRE	McRae Elementary	550	1485	496	90%	494	90%	489	89%	484	88%	484	88%
MBE	Middleburg Elementary	650	1279	568	87%	566	87%	560	86%	555	85%	555	85%
MCE	Montclair Elementary	631	781	544	86%	542	86%	536	85%	531	84%	531	84%
OPE	Orange Park Elementary	508	565	484	95%	482	95%	477	94%	473	93%	473	93%
OVE	Oakleaf Village Elementary	1043	1362	913	88%	924	89%	929	89%	936	90%	951	91%
PES	R.M. Paterson Elementary	1018	1336	937	92%	972	95%	992	97%	983	97%	983	97%
POE	Plantation Oaks Elementary	1433	1362	1297	95%	1373	101%	1405	103%	1419	104%	1447	106%
ROE	RideOut Elementary	643	1320	489	76%	509	79%	519	81%	529	82%	544	85%
RVE	Ridgeview Elementary	565	776	521	92%	519	92%	513	91%	509	90%	509	90%
SBJ	S. Bryan Jennings Elementary	712	1086	479	67%	477	67%	472	66%	468	66%	468	66%
SLE	Shadowlawn Elementary	863	1362	693	80%	692	80%	687	80%	683	79%	685	79%
SPC	Swimming Pen Creek Elementary	530	1352	393	74%	391	74%	387	73%	384	72%	384	72%
TBE	Thunderbolt Elementary	1133	1353	969	86%	970	86%	963	85%	954	84%	954	84%
TES	Tynes Elementary	1004	1366	934	93%	971	97%	961	96%	952	95%	952	95%
WEC	W.E. Cherry Elementary	845	855	663	78%	660	78%	653	77%	647	77%	647	77%
WES	Wilkinson Elementary	810	1372	750	93%	747	92%	739	91%	732	90%	732	90%
R	Elementary "R"	0	0										
Y	Elementary "Y"	0	0										
Total:		20712	29198	17975	87%	18125	88%	18087	87%	18014	87%	18104	87%
Junior High School 2015-20													
GCJ	Green Cove Springs Junior High	922	1750	803	87%	824	89%	859	93%	877	95%	866	94%
LAJ	Lake Asbury Junior High	1449	1747	1163	80%	1177	81%	1219	84%	1247	86%	1235	85%
LJH	Lakeside Junior High	1206	1263	827	69%	831	69%	852	71%	866	72%	851	71%
OLJ	Oakleaf Junior High (6-8)	1751	1568	1499	96%	1530	98%	1571	100%	1597	102%	1590	101%
OPJ	Orange Park Junior High	1062	1262	690	65%	693	65%	711	67%	723	68%	710	67%
WJH	Wilkinson Junior High	781	1108	713	91%	728	93%	747	96%	759	97%	746	96%
PP	Junior High "PP"												
Total:		7171	8698	5695	79%	5783	81%	5959	83%	6069	85%	5998	84%
High School 2015-20													
CHS	Clay High	1958	2179	1429	73%	1501	77%	1519	78%	1576	80%	1665	85%
FIH	Fleming Island High	2375	2485	2239	94%	2303	97%	2332	98%	2348	99%	2406	101%
MHS	Middleburg High	2407	1637	1748	107%	1800	110%	1822	111%	1834	112%	1881	115%
OPH	Orange Park High	2343	2818	1575	67%	1614	69%	1635	70%	1644	70%	1685	72%
RHS	Ridgeview High	2254	2299	1624	72%	1669	74%	1689	75%	1700	75%	1742	77%
OLH	Oakleaf High	2459	2845	2400	98%	2528	103%	2560	104%	2609	106%	2720	111%
Total:		13796	14263	11015	80%	11415	83%	11557	84%	11711	85%	12099	88%
Combination / Other 2015-20													
BLC	Bannerman Learning Center	568	332	164	49%	168	50%	170	51%	171	52%	175	53%
KHHS	Keystone Heights High (7-12)	1399	2247	1232	88%	1255	90%	1276	91%	1287	92%	1302	93%
Total:		1967	2579	1396	71%	1423	72%	1446	74%	1459	74%	1477	75%
Grand Total:		43646	54738	36081	83%	36746	84%	37049	85%	37253	85%	37679	86%
GRAPH KEY													
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

Student Capacity For SY 2021/22-SY 2025/26 (Continued based on DOE 2016 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + Multipurpose area)	SY 21/22		SY 22/23		SY 23/24		SY 24/25		SY 25/26	
				COFTE Enroll.	Utilization	COFTE Enroll.	Utilization	COFTE enroll.	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization
Elementary School 2021-2025													
AES	Argyle Elementary	789	1352	726	92%	737	93%	749	95%	757	96%	769	97%
CEB	Charles E. Bennett Elementary	852	804	826	103%	837	104%	851	106%	861	107%	874	109%
CGE	Coppergate Elementary	747	1320	483	65%	490	66%	498	67%	503	67%	511	68%
CHE	Clay Hill Elementary	475	770	436	92%	442	93%	449	95%	454	96%	461	97%
DIS	Doctor's Inlet Elementary	745	735	663	90%	673	92%	684	93%	691	94%	702	96%
FIE	Fleming Island Elementary	912	1485	776	85%	786	86%	800	88%	808	89%	821	90%
GPE	Grove Park Elementary	512	925	466	91%	473	92%	481	94%	486	95%	494	96%
KHE	Keystone Heights Elementary	896	823	807	98%	818	99%	832	101%	841	102%	855	104%
LAE	Lake Asbury Elementary	970	1084	884	91%	897	92%	912	94%	922	95%	936	97%
LES	Lakeside Elementary	876	888	801	91%	812	93%	826	94%	835	95%	848	97%
MRE	McRae Elementary	550	1485	489	89%	496	90%	504	92%	509	93%	518	94%
MBE	Middleburg Elementary	650	1290	560	86%	568	87%	577	89%	583	90%	593	91%
MCE	Montclair Elementary	631	781	536	85%	544	86%	553	88%	559	89%	568	90%
OPE	Orange Park Elementary	508	565	477	94%	484	95%	492	97%	497	98%	505	99%
OVE	Oakleaf Village Elementary	1043	1362	960	92%	973	93%	990	95%	1000	96%	1016	97%
PES	R.M. Paterson Elementary	1018	1336	992	97%	1006	99%	1023	100%	1034	102%	1050	103%
POE	Plantation Oaks Elementary	1433	1362	1460	107%	1480	109%	1505	111%	1522	112%	1546	113%
ROE	RideOut Elementary	643	1320	549	85%	557	87%	566	88%	572	89%	581	90%
RVE	Ridgeview Elementary	565	776	513	91%	521	92%	529	94%	535	95%	544	96%
SBJ	S. Bryan Jennings Elementary	712	1086	472	66%	479	67%	487	68%	492	69%	500	70%
SLE	Shadowlawn Elementary	863	1362	691	80%	701	81%	712	83%	720	83%	732	85%
SPC	Swimming Pen Creek Elementary	530	1352	387	73%	393	74%	399	75%	404	76%	410	77%
TBE	Thunderbolt Elementary	1133	1353	963	85%	976	86%	993	88%	1004	89%	1020	90%
TES	Tynes Elementary	1004	1366	961	96%	975	97%	991	99%	1002	100%	1018	101%
WEC	W.E. Cherry Elementary	845	855	653	77%	663	78%	674	80%	681	81%	692	82%
WES	Wilkinson Elementary	810	1372	739	91%	750	93%	762	94%	770	95%	783	97%
R	Elementary "R"	0											
Y	Elementary "Y"	0											
Total:		20712	29209	18272	88%	18527	89%	18837	91%	19044	92%	19346	93%
Junior High School 2020-2025													
GCJH	Green Cove Springs Junior High	922	1750	854	93%	848	92%	844	92%	830	90%	814	88%
LAJH	Lake Asbury Junior High	1449	1747	1218	84%	1210	83%	1204	83%	1184	82%	1161	80%
LJH	Lakeside Junior High	1206	1263	840	70%	834	69%	829	69%	816	68%	800	66%
OLJH	Oakleaf Junior High (6-8)	1751	1568	1578	101%	1576	101%	1578	101%	1565	100%	1551	99%
OPJH	Orange Park Junior High	1062	1262	701	66%	696	66%	692	65%	681	64%	668	63%
WJH	Wilkinson Junior High	781	1108	736	94%	731	94%	727	93%	715	92%	701	90%
PP	Junior High "PP"		0										
Total:		7171	8698	5927	83%	5894	82%	5874	82%	5789	81%	5695	79%
High School 2020-2025													
CHS	Clay High	1958	2179	1686	86%	1692	86%	1691	86%	1651	84%	1620	83%
FIHS	Fleming Island High	2375	2485	2435	103%	2445	103%	2442	103%	2385	100%	2340	99%
MHS	Middleburg High	2407	1637	1905	116%	1912	117%	1910	117%	1865	114%	1830	112%
OPH	Orange Park High	2343	2818	1706	73%	1712	73%	1711	73%	1671	71%	1639	70%
RHS	Ridgeview High	2254	2299	1763	78%	1770	79%	1768	78%	1727	77%	1694	75%
OLHS	Oakleaf High School	2459	2845	2754	112%	2764	112%	2761	112%	2697	110%	2646	108%
Total:		13796	14263	12248	89%	12295	89%	12283	89%	11996	87%	11770	85%
Combination / Other 2020-2025													
BLC	Bannerman Learning Center	568	332	175	53%	176	53%	177	53%	176	53%	169	51%
KHHS	Keystone Heights High (7-12)	1399	2130	1302	93%	1308	94%	1309	94%	1306	93%	1254	90%
Total:		1967	2462	1477	75%	1484	75%	1485	76%	1482	75%	1423	72%
Student Total:		43646	54632	37924	87%	38200	88%	38479	88%	38311	88%	38234	88%
GRAPH KEY													
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

Table 1.8 Student Generation Multiplier

Student Distribution by Grade Level			Estimated Students per Total Dwelling Units				
Grade Level	# Students	Distribution					
PK-6	18,676	52.65%	Occupied Dwelling Units	=	68,016	=	89.06%
7-8	5,543	15.63%	Total Dwelling Units**		76,369		
9-12	11,256	31.73%					
Total Enrollment*	35,475	100.01%	PK-12 Students	=	35,475	=	0.5216
			Occupied Dwelling Units		68,016		

Occupied Dwelling Unit Distribution by Type			Students per Dwelling Unit by Dwelling Type				
Type	# Units	Distribution	Grade Level	SF	MH	MF	Total
Single Family	50,742	74.61%	PK-6	0.2049	0.0363	0.0334	0.2746
Mobile Home	8,993	13.22%	7-8	0.0608	0.0108	0.0099	0.0815
Multi-Family	8,279	12.17%	9-12	0.1235	0.0219	0.0201	0.1655
Total	68,014	100.00%	Total	0.3892	0.0690	0.0634	0.5216

Total Dwelling Units:	
Single Family	56,975
Mobile Home	10,098
Multi-Family	9,296
Total	76,369

*Total Enrollment taken from July 7, 2016 Clay County School District Monthly Membership Report

**Total Dwelling Units are defined as Occupied, Vacant and Seasonal Housing Units (U.S. Census 2010)

SECTION 2 MAINTENANCE AND TRANSPORTATION

2.1 Maintenance and Repairs

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.

Table 2.1 Capital Outlay Expenditures Maintenance Department

				2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	5 YEAR TOTAL
Special Maintenance	Carry Over from 2015/2016	PECO Carryover		\$ 55,856.40	\$ -	\$ -	\$ -	\$ -	\$ 55,856.40
		LCIF Carryover		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Projected PECO		\$ 1,166,474.70	\$ 1,220,810.40	\$ 1,446,898.50	\$ 1,563,368.40	\$ 900,000.00	\$ 6,297,552.00
		Projected LCIF		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Safety-To-Life		\$ 129,608.30	\$ 135,645.60	\$ 160,766.50	\$ 173,707.60	\$ 100,000.00	\$ 699,728.00
		SUBTOTAL:		\$ 1,351,939.40	\$ 1,356,456.00	\$ 1,607,665.00	\$ 1,737,076.00	\$ 1,000,000.00	\$ 7,053,136.40
Maintenance (PECO)	Project Description	Fund	Proj. #	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	5 YEAR TOTAL
County Wide	M/R/R HVAC Units	3426-7404-0681-9020-	3038	\$ 55,856.40	\$ -	\$ -	\$ -	\$ -	\$ 55,856.40
County Wide	R/R Concrete	3427-7404-0670-9020-	3360	\$ 20,000.00	\$ 20,000.00	\$ 50,000.00	\$ 20,000.00	\$ 20,000.00	\$ 110,000.00
County Wide	M/R/R Fencing	3427-7404-0670-9020-	3520	\$ 10,000.00	\$ 10,000.00	\$ 20,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
County Wide	R/R Asphalt Surfaces	3427-7404-0670-9020-	3620	\$ 20,000.00	\$ 20,000.00	\$ 60,000.00	\$ 5,500.00	\$ 20,000.00	\$ 105,500.00
County Wide	M/R/R Covered Walkways	3427-7404-0670-9020-	3665	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 100.00	\$ 2,000.00	\$ 6,100.00
County Wide	M/R/R WWR Plants	3427-7404-0670-9020-	3691	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 3,000.00	\$ 50,000.00	\$ 153,000.00
County Wide	M/R/R Drainage-Stormwater Systems	3427-7404-0670-9020-	3701	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 120,000.00
County Wide	R/R Play Courts	3427-7404-0670-9020-	3781	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 4,500.00	\$ 15,000.00	\$ 49,500.00
County Wide	M/R/R Boilers	3427-7404-0681-9020-	3023	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 60,000.00
County Wide	M/R/R Cafeteria/Stage Floors	3427-7404-0681-9020-	3025	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00	\$ 5,000.00	\$ 16,000.00
County Wide	M/R/R HVAC Units	3427-7404-0681-9020-	3038	\$ 271,124.70	\$ 300,000.00	\$ 300,000.00	\$ 212,827.50	\$ 154,650.00	\$ 1,083,952.20
County Wide	M/R/R Elevators	3427-7404-0681-9020-	3043	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 22,100.00	\$ 50,000.00	\$ 172,100.00
County Wide	M/R/R of Plant Services	3427-7404-0681-9020-	3309	\$ 240,350.00	\$ 265,810.40	\$ 266,898.50	\$ 940,240.90	\$ 90,350.00	\$ 1,713,299.80
County Wide	Safety-To-Life	3427-7404-0681-9020-	3348	\$ 129,608.30	\$ 135,645.60	\$ 160,766.50	\$ 173,707.60	\$ 100,000.00	\$ 599,728.00
County Wide	M/R/R Plumbing	3427-7404-0681-9020-	3465	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 3,000.00	\$ 6,000.00	\$ 21,000.00
County Wide	M/R/R Restroom Partitions	3427-7404-0681-9020-	3500	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00	\$ 5,000.00	\$ 16,000.00
County Wide	M/R/R Light Fixtures	3427-7404-0681-9020-	3540	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 12,000.00	\$ 20,000.00	\$ 72,000.00
County Wide	M/R/R Fire Alarm, I/C and CCTV Systems	3427-7404-0681-9020-	3570	\$ 75,000.00	\$ 75,000.00	\$ 100,000.00	\$ 75,000.00	\$ 75,000.00	\$ 325,000.00
County Wide	Painting	3427-7404-0681-9020-	3590	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00	\$ 20,000.00	\$ 61,000.00
County Wide	M/R/R Doors	3427-7404-0681-9020-	3610	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 30,000.00	\$ 40,000.00	\$ 150,000.00
County Wide	M/R/R Flooring	3427-7404-0681-9020-	3630	\$ 50,000.00	\$ 50,000.00	\$ 150,000.00	\$ 50,000.00	\$ 50,000.00	\$ 300,000.00
County Wide	M/R/R Roofs-Ceilings	3427-7404-0681-9020-	3660	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00	\$ 20,000.00	\$ 61,000.00
County Wide	M/R/R EWC	3427-7404-0681-9020-	3664	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 20,000.00
County Wide	M/R/R Bleachers	3427-7404-0681-9020-	3671	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 10,000.00	\$ 20,000.00	\$ 70,000.00
County Wide	M/R/R Portables	3427-7404-0681-9020-	3681	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 45,000.00	\$ 75,000.00	\$ 270,000.00
County Wide	M/R/R Emergency Generators	3427-7404-0681-9020-	3791	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 6,000.00	\$ 12,000.00	\$ 42,000.00
County Wide	M/R/R EMS	3427-7404-0681-9020-	3821	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 100.00	\$ 50,000.00	\$ 150,100.00
County Wide	M/R/R ECR Systems	3427-7404-0681-9020-	3831	\$ 40,000.00	\$ 40,000.00	\$ 60,000.00	\$ 60,000.00	\$ 40,000.00	\$ 200,000.00
		PECO TOTAL:		\$ 1,351,939.40	\$ 1,356,456.00	\$ 1,607,665.00	\$ 1,737,076.00	\$ 1,000,000.00	\$ 6,053,136.40

2.2 Bus Transportation and Equipment

Each year buses are purchased and replaced due to their age and additional school programs. The bus costs are projected to increase approximately 3% per year. Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios

Fiscal Year	Purpose	Qty	Type	Projected Cost (Each)	Budget Impact
2016/17	Growth	0	77 Passenger Bus	\$ 99,022.00	
		0	65 Passenger Bus, E.S.E.	\$ 115,639.00	
	Replacement	19	77 Passenger Bus	\$ 99,022.00	\$ 2,823,216.00
		8	65 Passenger Bus, E.S.E.	\$ 115,639.00	
	GPS Software	1	Software for state mandated reporting requirements	\$ -	
	Equipment	27	Radios	\$ 618.00	
2017/18	Growth	0	77 Passenger Bus	\$ 100,022.00	
		0	65 Passenger Bus, E.S.E.	\$ 115,639.00	
	Replacement	19	77 Passenger Bus	\$ 99,022.00	\$ 136,944.00
		8	65 Passenger Bus, E.S.E.	\$ 115,639.00	
	GPS Software	1	Software for state mandated reporting requirements	\$ 136,944.00	
	Equipment	27	Radios	\$ 618.00	
2018/19	Growth	0	77 Passenger Bus	\$ 100,962.66	
		0	65 Passenger Bus, E.S.E.	\$ 118,078.17	
	Replacement	19	77 Passenger Bus	\$ 101,580.66	\$ 3,028,788.48
		8	65 Passenger Bus, E.S.E.	\$ 118,078.17	
	GPS Software	1	Software for state mandated reporting requirements	\$ 136,944.00	
	Equipment	27	Radios	\$ 636.54	
2019/20	Growth	0	77 Passenger Bus	\$ 103,991.54	
		0	65 Passenger Bus, E.S.E.	\$ 121,620.52	
	Replacement	19	77 Passenger Bus	\$ 104,628.08	\$ 3,115,543.96
		8	65 Passenger Bus, E.S.E.	\$ 121,620.52	
	GPS Software	1	Software for state mandated reporting requirements	\$ 136,944.00	
	Equipment	27	Radios	\$ 655.64	
2020/21	Growth	0	77 Passenger Bus	\$ 107,111.29	
		0	65 Passenger Bus, E.S.E.	\$ 125,269.13	
	Replacement	19	77 Passenger Bus	\$ 107,766.92	\$ 3,204,901.89
		8	65 Passenger Bus, E.S.E.	\$ 125,269.13	
	GPS Software	1	Software for state mandated reporting requirements	\$ 136,944.00	
	Equipment	27	Radios	\$ 675.31	

Table 2.2.1 ESE Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2016/17	0	8	8	79	62	17
2017/18	0	8 0	8 0	79	62	17
2018/19	0	8	8	79	62	17
2019/20	0	8	8	79	62	17
2020/21	0	8	8	79	62	17

Note: Deletion of buses may occur shortly after the end of each fiscal year.

Table 2.2.2 Regular Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2016/17	0	19	19	190	162	30
2017/18	0	19 0	19 0	190	162	30
2018/19	0	19	19	190	162	30
2019/20	0	19	19	190	162	30
2020/21	0	19	19	190	162	30

Note: Deletion of buses may occur shortly after the end of each fiscal year.

SECTION 3 CAPITAL OUTLAY PLAN

3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) **Public Education Capital Outlay (PECO)(New Construction and Maintenance)** funds are derived from a Gross Receipts Tax on utilities and are allocated to each school district by the State Legislature in the form of Public Education Capital Outlay Funding. Funds are allocated from a lump sum appropriation to the 67 school districts based upon a formula in Section 1013.64(1)(a), F.S. Funded projects must be recommended in the Educational Plant Survey. Cost ceilings on new schools apply to these funds.
- (b) **1.5Mill Levy** is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation). New construction projects using this funding must be recommended in the Educational Plant Survey.
- (c) **BCC Local Option Sales Tax** funds are received from the County derived from the voter approved one-cent sales tax.
- (d) **Educational Facility Impact Fees** are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:
 - Single-Family - \$7,034 per dwelling unit
 - Multi-Family - \$3,236 per dwelling unit
 - Mobile Home - \$5,979 per dwelling unit
- (e) **Certificates of Participation (COPS)** amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (f) **Capital Outlay and Debt Service (CO&DS) funds** pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college. Projects utilizing this funding must be recommended in the Educational Plant Survey and listed on the Project Priority List (PPL).

3.1 Revenue Sources (Continued)

- (g) **Gas Tax** returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.

Table 3.1 Projected New Revenue

Revenue	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
LCIF (1.50 Mil)	\$ 15,090,540.00	\$ 15,090,540.00	\$ 15,090,540.00	\$ 15,090,540.00	\$ 15,090,540.00
PECO New Construction	\$ -	\$ -	\$ -	\$ -	\$ -
C.O. & D.S.	\$ 496,652.00	\$ 496,652.00	\$ 496,652.00	\$ 496,652.00	\$ 496,652.00
PECO Maintenance	\$ 1,296,083.00	\$ 1,356,456.00	\$ 1,607,665.00	\$ 1,737,076.00	\$ 1,000,000.00
Impact Fees	\$ 5,500,000.00 <u>\$ 6,000,000.00</u>	\$ 5,500,000.00 <u>\$ 6,000,000.00</u>	\$ 5,500,000.00 <u>\$ 6,000,000.00</u>	\$ 5,500,000.00 <u>\$ 6,000,000.00</u>	\$ 5,500,000.00 <u>\$ 6,000,000.00</u>
BCC Sales Surtax	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
Gas Tax	\$ 46,000.00	\$ 46,500.00	\$ 47,000.00	\$ 47,500.00	\$ 48,000.00
Academies of Clay	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -
Total	\$ 25,629,275.00	\$ 24,690,148.00	\$ 24,941,857.00	\$ 25,071,768.00	\$ 24,335,192.00

Table 3.1.1 District Capital Outlay Expenditures

Item	DESCRIPTION	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
1	Repay Certificate of Participation					
	3814-9700-0920-9001-3753 (OLS) (Series 2014) Refinance	\$ 148,913.60				
	3815-9700-0920-9001-3753 (OLS) (Series 2014) Refinance	\$ 1,750,792.65	\$ 1,899,149.20	\$ 869,984.15	\$ 875,504.05	\$ 871,591.50
	3814-9700-0920-9001-3783 (OHS/LAJ) (Series 2012)	\$ 1,414,612.50	\$ 1,765,662.50	\$ 1,762,462.50	\$ 1,761,662.50	\$ 3,935,112.50
	3717-9700-0920-9001-3723 (FIH) (Series 2005B)	\$ 1,934,792.50	\$ 2,625,137.50	\$ 2,619,887.50	\$ 2,624,387.50	\$ 387,887.50
	3815-9700-0920-9001-3763 (Dues)	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00
Total		\$ 5,265,211.25	\$ 6,306,049.20	\$ 5,268,434.15	\$ 5,277,654.05	\$ 5,210,691.50
2	School Bus Purchase		\$ 2,978,542.00			
	3717-7401-0651-9010-3878	\$ 2,822,598.00	\$ 136,944.00	\$ 3,028,151.94	\$ 3,114,888.18	\$ 3,204,226.50
Total		\$ 2,822,598.00	\$ 136,944.00	\$ 3,028,151.94	\$ 3,114,888.18	\$ 3,204,226.50
3	District-Wide					
	3717-7408-0691-9001-3706 (ERP System)	\$ 250,000.00	\$ 250,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00
	3717-9700-0910-9001-1520 (Equipment)	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
Total		\$ 550,000.00	\$ 550,000.00	\$ 425,000.00	\$ 425,000.00	\$ 425,000.00
4	Property and Casualty Insurance					
	3717-9700-0910-9001-3553	\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00
Total		\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00
5	District-Wide Technology		\$ -			
	3927-7408-0680-9040-3153 (2014/2015)	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
Total		\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
6	Maintenance Department					
	3717-7404-0681-9020 (LCIF Transfer)	\$ -	\$ -	\$ -	\$ -	\$ -
	3717-9700-0910-9020-3894	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00
Total		\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00
7	Facility Planning & Construction					
	3717-9700-0910-9020-3320 (PM Salaries)	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
Total		\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
8	Academies of Clay - Retrofit/Equipment					
	-7400- - -	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -
Total		\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -
Grand Total		\$ 14,968,420.25	\$ 12,323,604.20	\$ 14,052,231.09	\$ 14,148,187.23	\$ 14,170,563.00

Table 3.1.2 Capital Projects Plan Worksheet

SCHOOL	PROJECT DESCRIPTION	2016/2017 Note 1:	2016/2017 Revised	2017/18	2017/2018 Revised	2018/2019	2019/2020	2020/2021	5-YEAR TOTAL	2019/20	2020/21	2021/22	2022/23	2023/24	10-YEAR TOTAL
CHS	Culinary Arts Renovation (CTE Funded)	\$ 127,705.41	\$ 127,705.41						\$ 127,705.41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 127,705.41
MHS	Culinary Arts Renovation (CTE Funded)	\$ 368,720.00	\$ 368,720.00	\$ -		\$ -	\$ -	\$ -	\$ 368,720.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 368,720.00
ADMIN	Window Replacement	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHE	Fire Alarm Replacement	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Window Replacement Bldgs 4, 5, 6, 7, & 8	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Roof Replacement Bldg 20	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MBH	Flooring replacement Phase II	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Locker Room Renovation	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Smoke Corridor Building 1 Phase II	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RHS	Roof Replacement Building 6	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANS	Bus Wash Replacement	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Covered Walkways	\$ 114,000.00	\$ 114,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 514,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 564,000.00
COUNTY-WIDE	Door Repair/Replacement	\$ 15,000.00	\$ 5,000.00	\$ 15,000.00	\$ 5,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 55,000.00	\$ 50,000.00	\$ 50,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 230,000.00
COUNTY-WIDE	Energy Conservation Upgrades	\$ 235,100.00	\$ 35,100.00	\$ 125,000.00	\$ 35,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 445,100.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 2,945,100.00
COUNTY-WIDE	Enhanced Classrooms	\$ 284,633.17	\$ -	\$ 150,000.00	\$ 100,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 850,000.00	\$ 100,000.00	\$ 100,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 1,200,000.00
COUNTY-WIDE	Flooring Repair/Replacement	\$ 50,000.00	\$ 5,000.00	\$ 75,000.00	\$ 5,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 235,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 610,000.00
COUNTY-WIDE	Front Entrance Security Enhancements (Admin, MHS, GCJ, RVE, WEC, KHE, ASJ, MCE)	\$ 358,720.00	\$ 358,720.00	\$ 100,000.00	\$ 25,000.00	\$ 100,000.00	\$ -	\$ -	\$ 483,720.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 483,720.00
COUNTY-WIDE	Hand-held Walki Talki Repeaters- CNX Balance to Contingency	\$ -	\$ -	\$ -	\$ -	\$ 75,000.00	\$ -	\$ -	\$ 75,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000.00
COUNTY-WIDE	HVAC Repair/Replacement	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 1,500,000.00
COUNTY-WIDE	Library Security Gates Repair/Replacement	\$ 200,000.00	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00
COUNTY-WIDE	Locker Repair/Replacement	\$ 75,000.00	\$ 5,000.00	\$ 75,000.00	\$ 5,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 235,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 610,000.00
COUNTY-WIDE	Painting	\$ 100,000.00	\$ 10,000.00	\$ 75,000.00	\$ 5,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 240,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 615,000.00
COUNTY-WIDE	Plumbing/Irrigation Repair/Replacement	\$ 75,000.00	\$ 5,000.00	\$ 75,000.00	\$ 5,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 235,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 610,000.00
COUNTY-WIDE	Asphalt and Sidewalk Improvements	\$ 250,000.00	\$ 25,000.00	\$ 125,000.00	\$ 75,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 475,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 1,100,000.00
COUNTY-WIDE	Roof Repair/Replacement	\$ 75,000.00	\$ 10,000.00	\$ 75,000.00	\$ 10,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 245,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 620,000.00
COUNTY-WIDE	Safety & Security	\$ 134,000.00	\$ 134,000.00	\$ 200,000.00	\$ 150,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 884,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,884,000.00
COUNTY-WIDE	Security Cameras	\$ 164,386.95	\$ 164,386.95	\$ 250,000.00	\$ 175,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,089,386.95	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 1,464,386.95
COUNTY-WIDE	Security Fencing	\$ 196,943.75	\$ 75,000.00	\$ 150,000.00	\$ 100,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 625,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 1,375,000.00
COUNTY-WIDE	Severe Weather Stations	\$ 50,000.00	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
COUNTY-WIDE	Site Improvements	\$ 200,000.00	\$ 25,000.00	\$ 150,000.00	\$ 50,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 525,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 1,275,000.00
COUNTY-WIDE	Bus purchase/modifications	\$ -	\$ 250,000.00						\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00
COUNTY-WIDE	Road Improvements (Gas Tax)	\$ 192,965.82	\$ 192,965.82	\$ 46,500.00	\$ 46,500.00	\$ 47,000.00	\$ 47,500.00	\$ 48,000.00	\$ 381,965.82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 381,965.82
COUNTY-WIDE	Cafeteria Renovation (CEB, DIS, KHE)	\$ -	\$ 200,000.00	\$ 600,000.00	\$ 600,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 2,300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000.00
COUNTY-WIDE	Cafeteria Expansion (Returned to Impact Fee Balance) - Moved to CW Cafeteria Renovation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CGE	Covered PE Area	\$ -	\$ -	\$ 50,000.00	\$ -	\$ 50,000.00	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
CHS	HVAC Replacement B7B & 8 Library/Kitchen	\$ 490,000.00	\$ 490,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,000.00
DIS	Fire Alarm Replacement	\$ 184,360.00	\$ 184,360.00	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 184,360.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 184,360.00
DIS	Cafeteria Expansion - Moved to CW Cafeteria Renovation	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	Install Emergency Generator	\$ -	\$ -	\$ 80,000.00	\$ -	\$ 80,000.00	\$ -	\$ -	\$ 80,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000.00
FIE	School Zone Renovation (Gas Tax)	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00
FIH	Erosion Control	\$ 30,000.00	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00
FIH	EMCS Upgrades	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GCJ	Front Entrance Security Renovation - Moved to CW project	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Parent Pickup Redesign	\$ 409,480.00	\$ 409,480.00	\$ 50,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 419,480.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 419,480.00
KHE	Building 11 Renovation	\$ -	\$ -	\$ 10,000.00	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000.00
KHE	Electrical Panel Replacement	\$ -	\$ -	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00
KHE	Drainage Site Work	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
KHH	HVAC Replacement Bldg 4	\$ 29,247.51	\$ 29,247.51	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 29,247.51	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,247.51
LAE	Parent Pick-up/Drop-off Area Redesign	\$ -	\$ -	\$ -	\$ -	\$ 450,000.00	\$ 50,000.00	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000.00
LAE/LAJ	Lightning Protection	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LALJ	Erosion Control	\$ 30,000.00	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00
MBE	Enclose Second Floor Walkway Building 7	\$ -	\$ -	\$ 140,000.00	\$ 100,000.00	\$ 25,000.00	\$ -	\$ -	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

MHS	Bus Loop Renovation	\$ -	\$ -	\$ 400,000.00	\$ 400,000.00	\$ -	\$ -	\$ -	\$ 400,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000.00
MHS	Front Entrance Security Renovation - Moved to CW project	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Flooring Replacement Phase III	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000.00
MRE	Kitchen/Café HVAC Replacement	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MRE	Covered Play Area	\$ -	\$ -	\$ 50,000.00	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
OLJ	Covered Walkways Café to Main Office	Completed	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Locker Renovation	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ 10,000.00	\$ -	\$ 110,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000.00
OPH	Renovation Building 27	\$ -	\$ -	\$ 250,000.00	\$ -	\$ 150,000.00	\$ 25,000.00	\$ -	\$ 175,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000.00
OPJ	Parking Lot Lighting Renovation	\$ 188,270.00	\$ 188,270.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 188,270.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 188,270.00
PES	Admin/Café HVAC Replacement (replaced by CHS HVAC project)	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 175,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000.00
PES	Fire Alarm Replacement	\$ -	\$ -	\$ 210,000.00	\$ 210,000.00	\$ 5,000.00	\$ -	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000.00
RHS	Repair Handrails between Café & Courtyard	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RHS	Insulate Gym Ceiling	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000.00
SUPPORT SERVICES	Re-Roof Building 1	\$ -	\$ -	\$ 50,000.00	\$ 50,000.00	\$ 10,000.00	\$ -	\$ -	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000.00
TES	Kitchen/Café HVAC Replacement	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TES	HVAC Replacement Buildings 3, 4, 5, & 6	\$ -	\$ -	\$ -	\$ -	\$ 75,000.00	\$ 10,000.00	\$ -	\$ 85,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000.00
TRANS	Covered Walkway	Completed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WEC	HVAC Replacement Buildings 1 & 2	\$ -	\$ -	\$ 150,000.00	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000.00
WEC	Replace Transit Panels Buildings 1 & 2	\$ -	\$ -	\$ 200,000.00	\$ -	\$ 200,000.00	\$ 10,000.00	\$ -	\$ 210,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,000.00
WES	Admin/Library HVAC Replacement - allocated to WJH HVAC	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WES	Fire Alarm Replacement	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ 10,000.00	\$ -	\$ 210,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,000.00
WJH	Parking Lot Lighting Replacement	\$ -	\$ -	\$ 100,000.00	\$ -	\$ 200,000.00	\$ 5,000.00	\$ -	\$ 205,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,000.00
WJH	Covered Walkway Replacement	\$ -	\$ -	\$ 125,000.00	\$ -	\$ 125,000.00	\$ -	\$ -	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000.00
RHE	Kitchen/Dining Renovation (moved to CW Cafeteria Renovation)	\$ -	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OHS	Chiller Replacement	\$ 300,000.00	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00
WJH	HVAC Replacement Bldg 1, 4, 5	\$ 450,000.00	\$ 450,000.00	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 450,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000.00
KHH	Repipe Science Wing	\$ 89,035.00	\$ 89,035.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,035.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,035.00
Elementary Y	New Construction (non-Impact Fees)	\$ -	\$ 3,000,000.00	\$ -	\$ 6,250,000.00	\$ -	\$ -	\$ -	\$ 9,250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,250,000.00
Elementary Y	New Construction (Impact Fees)	\$ -	\$ 14,500,000.00	\$ -	\$ 2,500,000.00	\$ 500,000.00	\$ -	\$ -	\$ 17,500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,500,000.00
COUNTY-WIDE	Contingency	\$ 1,442,947.56	\$ 250,000.00	\$ 200,000.00	\$ 200,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 1,350,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 2,350,000.00
Projects Subtotal:		\$ 7,664,089.76	\$ 21,844,565.28	\$ 5,166,500.00	\$ 11,736,500.00	\$ 5,552,000.00	\$ 3,052,500.00	\$ 2,738,000.00	\$ 44,923,565.28	\$ 2,085,000.00	\$ 2,085,000.00	\$ 2,010,000.00	\$ 2,010,000.00	\$ 2,010,000.00	\$ 2,010,000.00	\$ 10,200,000.00	
	Expenditure Annual Obligation - Maintenance Department and Technology Expenditures (Table 3.1.1)	\$ 14,968,420.25	\$ -	\$ 12,323,604.20	\$ 14,052,231.09	\$ 14,148,187.23	\$ 14,170,563.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Maint. PECO Expense (New PECO)	\$ 1,296,083.00	\$ -	\$ 1,356,456.00	\$ 1,607,665.00	\$ 1,737,076.00	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Obligations:	[A]	\$ 38,109,068.53	\$ 25,416,560.20	\$ 21,211,896.09	\$ 18,937,763.23	\$ 17,908,563.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	New Revenue:	(Table 3.1) [B]	\$ 25,629,275.00	\$ 24,690,148.00	\$ 24,941,857.00	\$ 25,071,768.00	\$ 24,335,192.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Funds Rolled Forward from Prior Year:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	P.E.C.O. New Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	PECO Special Maintenance	\$ 55,856.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	C.O.A.D.S.	\$ 161,518.06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Educational Impact Fees Roll Forward	\$ 13,483,337.14	\$ -	\$ 1,652,918.39	\$ 1,472,046.69	\$ 4,323,500.04	\$ 7,670,233.49	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	LCIF Roll Forward	\$ 997,427.42	\$ -	\$ 812,392.92	\$ 266,852.42	\$ 1,145,359.98	\$ 3,932,631.30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Gas Tax	\$ 246,965.82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	BCC Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Revenue from Funds Rolled Forward:	[C]	\$ 14,945,104.84	\$ 2,465,311.31	\$ 1,738,899.11	\$ 5,468,860.02	\$ 11,602,864.79	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Revenue:	[B] + [C]	\$ 40,574,379.84	\$ 27,155,459.31	\$ 26,680,756.11	\$ 30,540,628.02	\$ 35,938,056.79	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Remaining Funds Available:	[B] + [C] - [A]	\$ 2,465,311.31	\$ 1,738,899.11	\$ 5,468,860.02	\$ 11,602,864.79	\$ 18,029,493.79	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Remaining Funds that are Impact Fees:	RollFwd - Proj + (New Funds - Debt Svc) [D]	\$ 1,652,918.39	\$ 1,472,046.69	\$ 4,323,500.04	\$ 7,670,233.49	\$ 8,847,429.49	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Non-Impact Fees Available to Roll Forward:	[B] + [C] - [A] - [D]	\$ 812,392.92	\$ 266,852.42	\$ 1,145,359.98	\$ 3,932,631.30	\$ 9,182,064.30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Note 1: Columns indicate the amount currently remaining in that project. Funds that remained in "completed" projects were redistributed to other projects or put in "contingency" fund line.																

SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM

4.1 Financially Feasible Work Program

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.

Attachment 1: Work Program

As previously submitted.