

EDUCATIONAL FACILITIES PLAN

(FINAL)

FISCAL YEAR 2017/18 – 2021/22



**SCHOOL DISTRICT OF
CLAY COUNTY**

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INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1st each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned and donated space and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

The Educational Facilities Plan has been divided into the following sections:

Section 1: Planning - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

Section 2: Maintenance and Transportation - This section addresses maintenance projects and bus transportation plans for the District.

Section 3: Capital Outlay Plan - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

Section 4: Financially Feasible Work Program - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

SECTION 1 PLANNING

1.1 Population and Housing Demographics

The Clay County Population study for 2010 and 2016 shows some growth within areas of Clay County. Table 1.1 and Table 1.1.1 reflect that trend with local municipalities and state population estimates having some change in their population numbers.

Table 1.1 Clay County Populations

2010/2016 Clay County Population Comparison

Area	2010	*2016
Green Cove Springs	6,908	7,469
Keystone Heights	1,350	1,364
Orange Park	8,412	8,606
Penney Farms	749	740
Unincorporated	173,446	187,142
Total Clay	190,865	205,321

Source: 2010 U.S. Census Bureau, 4/1/2012

*Estimate Bureau of Economic and Business Research April 1, 2016

Table 1.1.1 Population Projections, 2016 – 2040

Projections	2020	2025	2030	2035	2040
Low	209,500	218,700	226,400	232,300	236,900
Medium	223,400	244,200	262,100	278,700	294,100
High	235,000	263,600	291,800	320,500	350,100

Source: University of Florida, Bureau of Economic and Business Research, April 1, 2016

1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last five years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school, VPK or home school enrollment. Table 1.2 shows preliminary COFTE projections for pre-kindergarten (Pre-K) through grade twelve enrollment through 2027-28. The actual District COFTE enrollment for the end of the 2016/17 school year was 35,059 students (COFTE membership report July 2017). The FDOE has projected COFTE enrollment at 35,190 students for SY 2017-18 and 35,822 students by SY 2021-22 increasing approximately 632 students from the 2016 projections. FDOE is projecting that this increase will be seen in the 6-12 grade levels with PK-6 enrollment stagnant or slightly decreasing over the 5-year period.

Table 1.2 Capital Outlay FTE Forecast (COFTE)

Clay											
2017-18 to 2027-28 Capital Outlay FTE Forecast											
	Actual 2013-14	Actual 2014-15	Actual 2015-16	Actual 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24
Births*	2,275	2,199	2,161	2,126	2,079	2,063	2,082	2,226	2,223	2,247	2,304
Grade K	313.91	340.85	332.92	307.66	307.88	319.99	380.46	332.02	338.04	346.93	364.93
PreK	2,416.49	2,374.39	2,394.13	2,323.51	2,268.60	2,205.20	2,266.74	2,242.23	2,243.83	2,461.90	2,536.24
Grade K	2,458.03	2,458.20	2,517.43	2,432.47	2,388.42	2,339.76	2,356.17	2,309.29	2,321.97	2,549.01	2,601.53
Grade 1	2,572.25	2,543.03	2,586.69	2,538.44	2,477.63	2,477.77	2,509.52	2,421.47	2,421.47	2,522.95	2,537.24
Grade 2	2,539.53	2,531.38	2,581.99	2,507.99	2,582.00	2,627.27	2,591.16	2,627.27	2,632.51	2,540.66	2,467.35
Grade 3	2,498.99	2,517.71	2,581.13	2,604.16	2,635.75	2,648.10	2,656.64	2,653.70	2,653.70	2,744.60	2,753.96
Grade 4	2,581.13	2,604.16	2,663.57	2,681.12	2,681.12	2,759.07	2,746.92	2,753.21	2,708.14	2,842.63	2,859.65
Grade 5	2,604.16	2,689.64	2,640.01	2,710.38	2,710.38	2,769.19	2,963.52	2,874.37	2,874.37	2,865.38	2,759.41
Grade 6	2,689.64	2,818.73	2,777.95	2,853.68	2,853.68	2,865.48	2,854.72	3,060.33	3,051.25	3,050.59	2,996.31
Grade 7	2,818.73	2,942.01	2,885.81	2,964.78	2,853.85	3,063.20	3,001.73	3,061.67	3,268.54	3,255.59	3,210.88
Grade 8	2,942.01	2,833.56	2,911.96	2,892.59	3,033.35	2,987.95	3,037.21	3,106.61	3,040.49	3,097.14	3,291.35
Grade 9	2,833.56	2,691.49	2,768.65	2,803.65	2,777.21	2,974.34	2,825.65	2,974.34	2,978.85	2,939.71	3,284.51
Grade 10	2,691.49	2,397.87	2,404.35	2,382.36	2,494.09	2,244.99	2,369.52	2,252.37	2,369.74	2,303.80	2,348.42
Grade 11	2,397.87	34,521.14	34,387.95	35,059.35	35,190.17	35,322.71	35,422.15	35,322.15	35,598.09	35,922.02	35,950.46
Grade 12	34,521.14										
PreK-Grade 12											
Grade Level Summary											
PreK-Grade 5	15,463.68	15,328.65	15,452.02	15,513.19	15,356.59	15,194.44	15,205.01	15,253.12	15,473.33	15,803.04	16,192.71
Grades 6-8	8,192.53	8,088.53	8,102.85	8,246.93	8,465.50	8,702.61	8,894.33	8,837.95	8,820.46	8,691.61	8,520.50
Grades 9-12	10,864.93	10,977.77	11,043.88	11,185.50	11,220.48	11,303.51	11,333.38	11,655.13	11,833.93	12,045.73	12,132.97
PreK-Grade 12	34,521.14	34,387.95	34,593.75	35,059.24	35,190.17	35,362.71	35,422.15	35,598.09	35,922.02	35,950.46	36,139.35
Growth Summary**											
PreK-Grade 5											
Grades 6-8											
Grades 9-12											
PreK-Grade 12											

* Birth data are lagged for kindergarten entrance. Births shown for 2014-15 are the birth data for the students who will enter kindergarten in 2014-15.

Students eligible to enter kindergarten in 2014-15 were born from September 1, 2008, through August 31, 2009.

** Growth is the difference between the current year and the highest of the three previous years.

Negative differences are shown as -.

Table 1.2 Capital Outlay FTE Forecast (COFTE)

Capital Outlay FTE Forecast (COFTE)

Grade	Actual 2016-2017	Projections				
		2017-18	2018-19	2019-20	2020-21	2021-22
PK	307.66	307.88	319.99	330.46	332.02	338.04
K	2,323.51	2,268.60	2,245.20	2,266.74	2,424.23	2,432.83
1	2,517.43	2,432.47	2,368.42	2,339.76	2,356.17	2,509.29
2	2,470.77	2,509.52	2,421.47	2,354.98	2,322.95	2,337.24
3	2,627.27	2,591.16	2,632.51	2,540.66	2,467.35	2,429.64
4	2,648.10	2,656.64	2,615.79	2,653.70	2,557.69	2,479.96
5	2,759.07	2,746.92	2,753.21	2,708.14	2,744.60	2,642.63
6	2,681.22	2,881.83	2,874.37	2,879.07	2,830.26	2,865.38
7	2,712.03	2,769.19	2,963.52	2,954.93	2,956.41	2,904.49
8	2,853.68	2,805.48	2,864.72	3,060.33	3,051.28	3,050.59
9	2,853.85	3,063.20	3,001.73	3,061.67	3,268.54	3,255.54
10	3,033.35	2,937.95	3,106.61	3,040.49	3,097.14	3,301.85
11	2,777.21	2,974.34	2,825.65	2,978.85	2,919.71	2,970.74
12	2,494.09	2,244.99	2,369.52	2,252.37	2,369.74	2,303.80
Totals	35,059.24	35,190.17	35,362.71	35,422.15	35,698.09	35,822.02

Source: COFTE Long-Range Forecast, FDOE, July, 2017.

Grade Level Summary

Grade	2016-2017	2017-2018	2018-19	2019-20	2020-21	2021-22
PK - 3	10,246.64	10,109.63	9,987.59	9,832.60	9,902.72	10,047.04
4 - 8	13,654.10	13,860.06	14,071.61	14,256.17	14,140.24	13,943.05
9 - 12	11,158.50	11,220.48	11,303.51	11,333.38	11,655.13	11,831.93
Totals	35,059.24	35,190.17	35,362.71	35,422.15	35,698.09	35,822.02

Source: COFTE Long-Range Forecast, FDOE, July, 2017.

COFTE Projected Growth Summary

Grade		2016-2017	2017-2018	2018-19	2019-20	2020-21	
PK - 3		-137.01	-122.04	-154.99	70.12	144.32	
4 - 8		205.96	211.55	184.56	-115.93	-197.19	
9 - 12		61.98	83.03	29.87	321.75	176.80	
Total Stu:			131	173	59	276	124

Source: COFTE Long-Range Forecast, FDOE, July, 2017.

1.3 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.3 and their general locations are shown on Map 1.3.

The District does not utilize any leased or loaned facilities for classroom purposes. However, 41% of the District's student stations identified in Florida Inventory of School Houses (FISH) are housed in satisfactory relocatable buildings. A recently approved Spot Survey will begin the process of removing 20+ year old relocatable buildings from our elementary classroom inventory. This year we removed over 90 of these assets.

With the removal of older portable classrooms, a new elementary school in the Oakleaf area is planned to open for the 2018/19 school year. Additionally, the School District has identified the possibility that a total of 2 additional elementary schools may be needed by school year 2026/27. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.3.1 and Map 1.3.1. General locations of future school sites will be based on the school siting policies in the interlocal agreement and comprehensive plans of the local governments.

Table 1.3 Existing Schools

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
ELEMENTARY SCHOOLS:				
ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BLVD.	ORANGE PARK	21	PK 06
CHARLES E. BENNETT ELEMENTARY	1 S OAKRIDGE AVE.	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	KG 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINS FIELD AVE.	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 05
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BLVD.	ORANGE PARK	37	PK 05
ROBERT M PATERSON ELEMENTARY	5400 PINE AVE.	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BLVD.	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SHADOLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06
W. E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J L WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06
ELEMENTARY "Y" (UNDER CONSTRUCTION)	950 OAKLEAF PLANTATION PKWY	ORANGE PARK	63	PK 06

Table 1.3 Existing Schools (Continued)

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
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JUNIOR HIGH SCHOOLS:

GREEN COVE SPRINGS JUNIOR HIGH	1220 BONAVENTURE AVE	GREEN COVE SPRINGS	27	07 08
JACK L WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LAKESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BLVD.	ORANGE PARK	40	06 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVE.	ORANGE PARK	30	07 08

HIGH SCHOOLS:

CLAY HIGH SCHOOL	2025 HIGHWAY 16 W	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND SENIOR HIGH	2233 VILLAGE SQUARE PKWY.	ORANGE PARK	60	09 12
MIDDLEBURG SENIOR HIGH	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK SENIOR HIGH	2300 KINGSLEY AVE.	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4035 PLANTATION OAK BLVD	ORANGE PARK	69	09 12
RIDGEVIEW SENIOR HIGH	466 MADISON AVE	ORANGE PARK	79	09 12

COMBINATION SCHOOLS:

R C BANNERMAN LEARNING RESOURCE CENTER	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH	900 SW ORCHID AVE	KEYSTONE HEIGHTS	55	07 12

VACANT SCHOOL BOARD PARCELS:

JUNIOR HIGH SCHOOL SITE	285 OLD HARD ROAD	ORANGE PARK	44	
ELEMENTARY "R"	COUNTY ROAD 315	GREEN COVE SPRINGS	21	

SOURCE: FDOE SCHOOL LAND INVENTORY June 2017

ACRES TOTALS : 1,406
SCHOOL TOTALS : 41

**Map 1.3 Existing Schools Locations Map
Clay County FL schools**

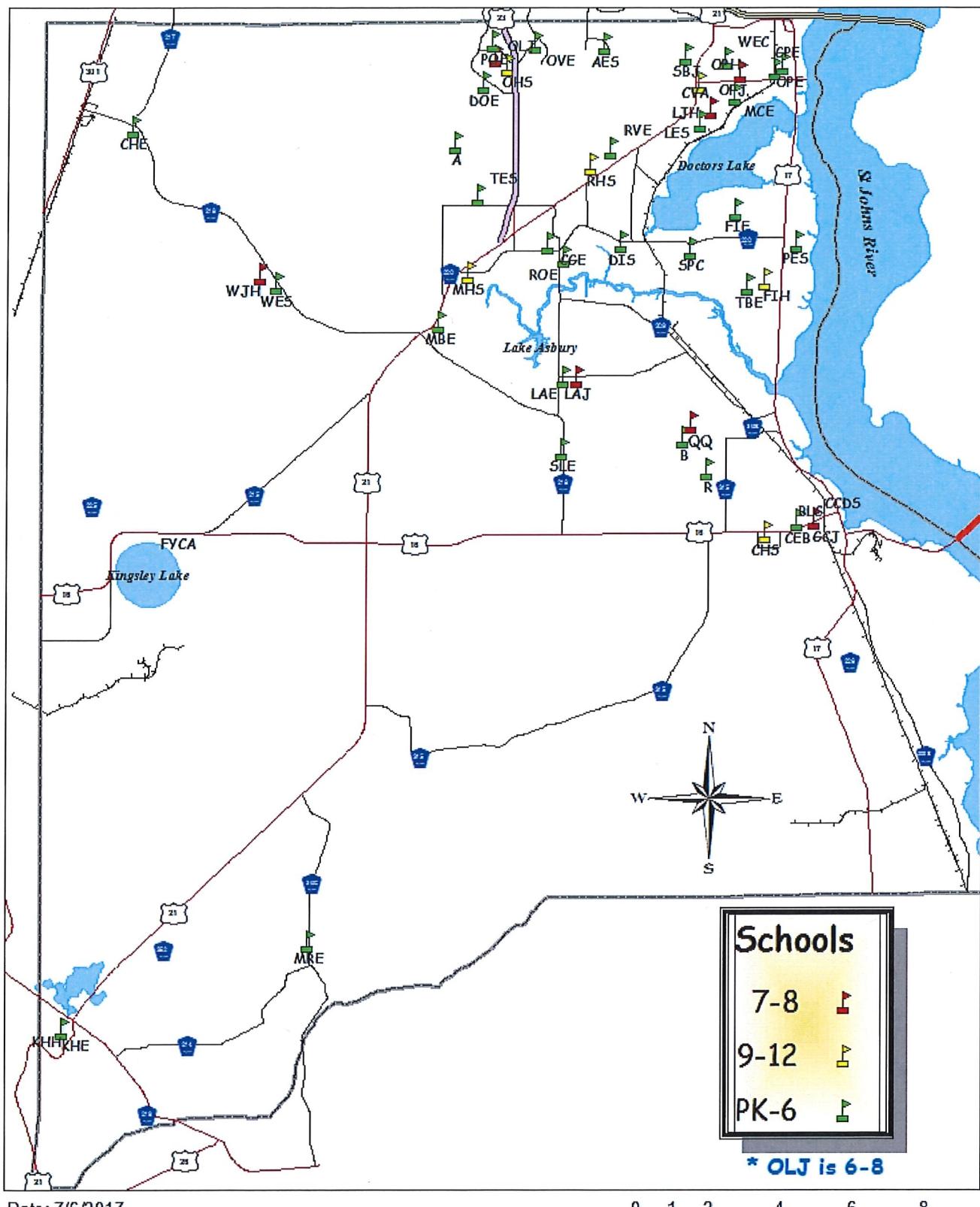


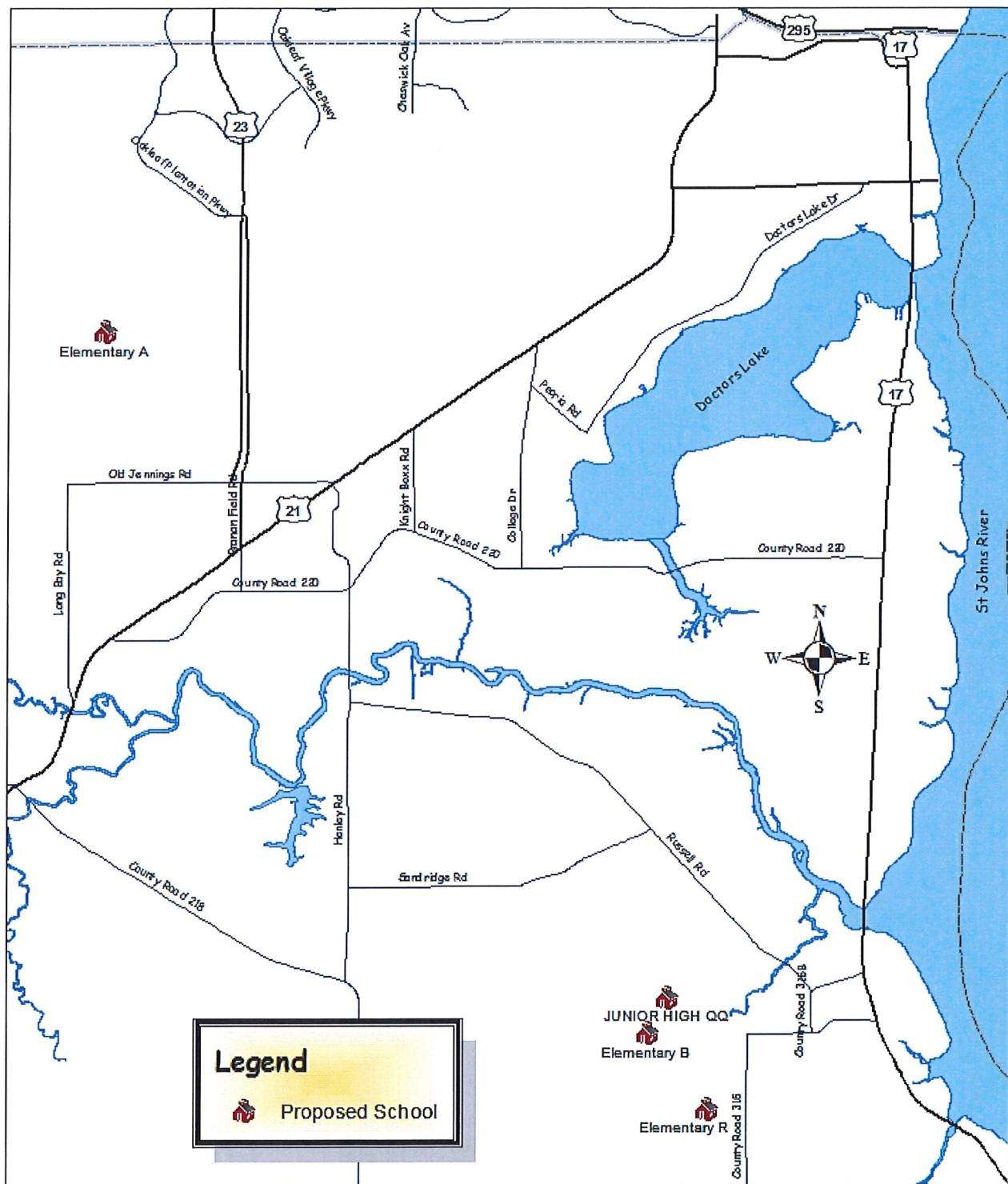
Table 1.3.1 Proposed New Schools**Proposed New Schools**

School Years	Priority	School Name	Description	Location	Opening Year	Estimated Cost *	# of New Student Stations
2017-18 to 2021-22 (Years 1-5)							
	Subtotal:						
2022-23 to 2026-27 (Years 6-10)	1	A	Elementary	Two Creeks Area	2022-2023	\$22,597,330	862
	2	R	Elementary	GCS Area	2025-2026	\$22,597,330	862
	Subtotal:	2				\$45,194,660	1,724
2028-29 to 2036-37 (Years 10-20)	3	QQ	Junior High	Saratoga Springs	2028-2029	\$31,621,153	1,117
	4	B	Elementary	Saratoga Springs	2031-2032	\$22,597,330	862
	Subtotal:	2				\$54,218,483	1,979
Grand Total:		4				\$99,413,143	3,703

*DOE Forecast future construction cost.

Map 1.3.1 Proposed New Schools Map

Proposed Schools Clay County FL



Date: 7/6/2017

Produced by Operations Planning Division

0 0.5 1 2 3 4 Miles

Approved for internal circulation. Not intended for use as legal or official documents. CDD assumes no responsibility for its application.

1.4 Construction Costs

The average construction costs provided by FDOE do not include the cost for land acquisition. According to the most recent School Impact Fee Study (April 2017), land values in Clay County are approximately \$70,000 per acre. The district's minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.4.

Table 1.4 2017 School Construction Costs

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	800	\$21,872	\$17,497,600
Junior High	40	1,117	\$23,619	\$26,382,423
Senior High	60	1,739	\$30,680	\$53,352,520

* Number of Student Stations is based on the CCSB Educational Facilities List for new schools by type.

** Cost per Student Station is based on DOE cost forecast for February 2017.

*** Total Cost is the product of the cost per student station times the number of student stations for each school type only, no land values are added.

Source: Student Station Cost Factors, DOE, February 2017.

1.5 Student Stations District Wide

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

1.6 School Capacity

Florida Statutes require that each School District monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Clay County School Board has set the Level of Service for Clay County Schools at 110% of FISH or Core capacity (lesser of). Core capacity is defined as student capacity within the cafeteria and contiguous multi-purpose room.

The available student capacities and Level of Service for each educational facility, along with the projected student populations based on the Department of Education COFTE, FISH and projected growth, are shown in Table 1.6. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify any new student stations projected to be built within the ten-year timeline.

Table 1.7 Student Generation Multiplier

Student Generation Multiplier

Student Distribution by Grade Level			Estimated Students per Total Dwelling Units		
Grade Level	# Students	Distribution	Occupied Dwelling Units	=	69,053 = <u>89.81%</u>
PK-6	18,926	53.25%	Total Dwelling Units**	=	76,888
7-8	5,652	15.90%			
9-12	10,966	30.85%			
Total Enrollment*	35,544	100.00%	PK-12 Students	=	35,544
			Occupied Dwelling Units	=	69,053 = <u>0.5147</u>

Occupied Dwelling Unit Distribution by Type

Type	# Units	Distribution
Single Family	52,697	76.31%
Mobile Home	8,275	11.98%
Multi-Family	8,081	11.70%
Total	69,053	99.99%

Students per Dwelling Unit by Dwelling Type

Grade Level	SF	MH	MF	Total
PK-6	0.2091	0.0328	0.0321	0.2740
7-8	0.0625	0.0098	0.0096	0.0819
9-12	0.1212	0.0190	0.0186	0.1588
Total	0.3928	0.0616	0.0603	0.5147

Total Dwelling Units:

Single Family	57,418
Mobile Home	10,082
Multi-Family	9,388
Total	76,888

*Total Enrollment taken from June 8, 2017 Clay County School District Monthly Membership Report

**Total Dwelling Units are defined as Occupied, Vacant and Seasonal Housing Units (U.S. Census 2010)

SECTION 2 MAINTENANCE AND TRANSPORTATION

2.1 Maintenance and Repairs

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.

2.2 Bus Transportation and Equipment

Each year buses are purchased and replaced due to their age and additional school programs. The bus costs are projected to increase approximately 3% per year. Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios

Fiscal Year	Purpose	Qty	Type	Projected Cost (Each)	Budget Impact
2017/18	Growth	0	77 Passenger Bus With A/C	\$ 108,754.00	
		0	65 Passenger Bus, E.S.E.	\$ 113,263.00	
	Replacement	0	77 Passenger Bus With A/C	\$ 108,754.00	
		0	65 Passenger Bus, E.S.E.	\$ 113,263.00	
	GPS Software	1	GPS Software (2 Years)	\$ 136,944.00	\$ 136,944.00
	A/C	19	Retrofit A/C 2012-2016 model buses	\$ 14,457.00	\$ 274,683.00
	Equipment	0	Radios	\$ 618.00	
2018/19	Growth	0	77 Passenger Bus With A/C	\$ 112,017.00	
		0	65 Passenger Bus, E.S.E.	\$ 116,661.00	
	Replacement	19	77 Passenger Bus With A/C	\$ 112,017.00	\$ 3,215,754.00
		8	65 Passenger Bus, E.S.E.	\$ 116,661.00	
	GPS Software	1	GPS Software	\$ 136,944.00	
	Equipment	27	Radios	\$ 637.00	
2019/20	Growth	0	77 Passenger Bus With A/C	\$ 115,378.00	
		0	65 Passenger Bus, E.S.E.	\$ 120,161.00	
	Replacement	19	77 Passenger Bus With A/C	\$ 115,378.00	\$ 3,308,126.00
		8	65 Passenger Bus, E.S.E.	\$ 120,161.00	
	GPS Software	1	GPS Software	\$ 136,944.00	
	Equipment	27	Radios	\$ 656.00	
2020/21	Growth	0	77 Passenger Bus With A/C	\$ 118,839.00	
		0	65 Passenger Bus, E.S.E.	\$ 123,766.00	
	Replacement	19	77 Passenger Bus With A/C	\$ 118,839.00	\$ 3,403,265.00
		8	65 Passenger Bus, E.S.E.	\$ 123,766.00	
	GPS Software	1	GPS Software	\$ 136,944.00	
	Equipment	27	Radios	\$ 676.00	
2021/22	Growth	0	77 Passenger Bus With A/C	\$ 122,404.00	
		0	65 Passenger Bus, E.S.E.	\$ 127,479.00	
	Replacement	19	77 Passenger Bus With A/C	\$ 122,404.00	\$ 3,364,300.00
		8	65 Passenger Bus, E.S.E.	\$ 127,479.00	
	GPS Software	1	GPS Software	\$ -	
	Equipment	27	Radios	\$ 696.00	

Table 2.2.1 ESE Bus Management Plan

Fiscal Year	Purchases for Growth and Add'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2017/18	0	8	8	80	62	18
2018/19	0	8	8	80	62	18
2019/20	0	8	8	80	62	18
2020/21	0	8	8	80	62	18
2021/22	0	8	8	80	62	18

Note: Deletion of buses may occur shortly after the end of each fiscal year.

Table 2.2.2 Regular Bus Management Plan

Fiscal Year	Purchases for Growth and Add'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2017/18	0	19	19	190	162	30
2018/19	0	19	19	190	162	30
2019/20	0	19	19	190	162	30
2020/21	0	19	19	190	162	30
2021/22	0	19	19	190	162	30

Note: Deletion of buses may occur shortly after the end of each fiscal year.

SECTION 3 CAPITAL OUTLAY PLAN

3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) ***Public Education Capital Outlay (PECO)(New Construction and Maintenance)*** funds are derived from a Gross Receipts Tax on utilities and are allocated to each school district by the State Legislature in the form of Public Education Capital Outlay Funding. Funds are allocated from a lump sum appropriation to the 67 school districts based upon a formula in Section 1013.64(1)(a), F.S. Funded projects must be recommended in the Educational Plant Survey. Cost ceilings on new schools apply to these funds.
- (b) ***1.5Mill Levy*** is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation). New construction projects using this funding must be recommended in the Educational Plant Survey.
- (c) ***BCC Local Option Sales Tax*** funds are received from the County derived from the voter approved one-cent sales tax.
- (d) ***Educational Facility Impact Fees*** are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:

Single-Family - \$7,034 per dwelling unit

Multi-Family - \$3,236 per dwelling unit

Mobile Home - \$5,979 per dwelling unit

- (e) ***Certificates of Participation (COPS)*** amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (f) ***Capital Outlay and Debt Service (CO&DS) funds*** pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college. Projects utilizing this funding must be recommended in the Educational Plant Survey and listed on the Project Priority List (PPL).

3.1 Revenue Sources (Continued)

- (g) ***Gas Tax*** returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.

Table 3.1 Projected New Revenue

Revenue	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
LCIF (1.50 Mil)	\$ 16,054,861.00	\$ 16,054,861.00	\$ 16,054,861.00	\$ 16,054,861.00	\$ 16,054,861.00
PECO New Construction	\$ -	\$ -	\$ 231,807.00	\$ 820,787.00	\$ 1,028,885.00
C.O. & D.S.	\$ 1,028,533.00	\$ 1,028,533.00	\$ 1,028,533.00	\$ 1,028,533.00	\$ 1,028,533.00
PECO Maintenance	\$ 864,848.00	\$ 864,848.00	\$ 864,848.00	\$ 864,848.00	\$ 864,848.00
Impact Fees	\$ 5,500,000.00	\$ 5,500,000.00	\$ 6,000,000.00	\$ 6,000,000.00	\$ 6,000,000.00
BCC Sales Surtax	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
Gas Tax	\$ 46,500.00	\$ 46,500.00	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00
Total	\$ 25,194,742.00	\$ 25,194,742.00	\$ 25,926,049.00	\$ 26,515,029.00	\$ 26,723,127.00

Table 3.1.1 District Capital Outlay Expenditures

Item	Description	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
1 Repay Debt Service						
3718-9700-0920-9001-3753 (OLS) (Series 2014) Refinance	\$ 877,084.70	\$ 882,883.60	\$ 879,124.50	\$ 878,058.50	\$ 876,601.90	
3718-9700-0920-9001-3783 (OHS/LAU) (Series 2012)	\$ 1,765,662.50	\$ 1,762,462.50	\$ 1,761,662.50	\$ 3,935,112.50	\$ 3,935,882.50	
3718-9700-0920-9001-3723 (FIH) (Series 2005B)	\$ 2,625,137.50	\$ 2,619,887.50	\$ 2,624,387.50	\$ 387,887.50	\$ 384,500.00	
3718-9700-0920-9001-3763 (Dues)	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	
Total	\$ 5,283,984.70	\$ 5,281,333.60	\$ 5,281,274.50	\$ 5,217,158.50	\$ 5,213,084.40	
2 District-Wide						
3718-7408-0691-9001-3706 (ERP System)	\$ 250,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	
3718-9700-0910-9001-1520 (Equipment)	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	
Total	\$ 550,000.00	\$ 425,000.00	\$ 425,000.00	\$ 425,000.00	\$ 425,000.00	
3 Property and Casualty Insurance						
3718-9700-0910-9001-3553	\$ 1,036,561.00	\$ 1,046,926.61	\$ 1,057,395.88	\$ 1,067,969.83	\$ 1,078,649.53	
Total	\$ 1,036,561.00	\$ 1,046,926.61	\$ 1,057,395.88	\$ 1,067,969.83	\$ 1,078,649.53	
4 District-Wide Technology						
3927-7408-0680-9040	\$ 753,553.79					
3928-7408-0680-9040-3158	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	
Total	\$ 2,453,553.79	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	
5 Maintenance Department						
3718-7400-0681-9020	\$ 135,152.00	\$ 135,152.00	\$ 135,152.00	\$ 135,152.00	\$ 135,152.00	
3718-9700-0910-9020-3894 (Salaries)	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	
Total	\$ 2,635,152.00					
6 Facility Planning & Construction						
3718-9700-0910-9020-3320 (Director/PM Salaries)	\$ 140,000.00	\$ 207,000.00	\$ 207,000.00	\$ 207,000.00	\$ 207,000.00	
Total	\$ 140,000.00	\$ 207,000.00	\$ 207,000.00	\$ 207,000.00	\$ 207,000.00	
7 Transportation Department						
3718-7401-0651-9010-3878 (Bus/Radio Purchase)	\$ 3,078,810.00	\$ 3,171,182.00	\$ 3,266,321.00	\$ 3,364,300.00		
3718-7401-0651-9010-3813 (A/C)	\$ 274,683.00	\$ -	\$ -			
3718-7401-0651-9010-3815 (GPS System)	\$ 136,944.00	\$ 136,944.00	\$ 136,944.00	\$ 136,944.00	\$ -	
Total	\$ 411,627.00	\$ 3,215,754.00	\$ 3,308,126.00	\$ 3,403,265.00	\$ 3,364,300.00	
Grand Total	\$ 12,510,878.49	\$ 14,511,166.21	\$ 14,613,948.38	\$ 14,655,545.33	\$ 14,623,185.93	

Table 3.1.2 Capital Projects Plan Worksheet

SCHOOL	PROJECT MANAGER	PROJECT DESCRIPTION	2017/2018	2018/2019	2019/2020	2020/2021	2021/22	5-YEAR TOTAL
DIS	Ellis	Fire Alarm Replacement (completion)	\$ 7,000.00	\$ -	\$ -	\$ -	\$ -	\$ 7,000.00
County Wide	Ellis	Front Entrance Security Enhancements	\$ 18,000.00	\$ -	\$ -	\$ -	\$ -	\$ 18,000.00
MBH	Ellis	Culinary Arts Renovation	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00
WJH	Ellis	HVAC Replacement (completion)	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00
Elementary Y	Ellis	New Construction	\$ 18,705,633.00	\$ 500,000.00	\$ -	\$ -	\$ -	\$ 19,205,633.00
Elementary Y	Ellis	Furniture and Equipment	\$ 3,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000.00
LSE	Hans	HVAC Replacement Bldg 6	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ 60,000.00
DIS	Hans	HVAC Replacement Bldg. 7	\$ 45,000.00	\$ -	\$ -	\$ -	\$ -	\$ 45,000.00
KHS	Hans	HVAC Replacement Cafeteria	\$ 112,000.00	\$ -	\$ -	\$ -	\$ -	\$ 112,000.00
TES	Hans	HVAC Replacement Buildings 3, 4, 5, & 6	\$ 230,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 240,000.00
WES	Hans	HVAC Replacement Buildings (admin/media) PH I & II	\$ 180,000.00	\$ 100,000.00	\$ 10,000.00	\$ -	\$ -	\$ 290,000.00
WJH	Bryce	Replace Controls	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00
CHS	Ellis	Kitchen Floor	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00
KHH	Ellis	Renovation of Science Labs	\$ 68,000.00	\$ 800,000.00	\$ 10,000.00	\$ -	\$ -	\$ 878,000.00
FIHS	TBD - Hans	Repipe Science Lab	\$ 40,000.00	\$ -	\$ -	\$ -	\$ -	\$ 40,000.00
WJH	Ellis	Locker Room Flooring Replacement	\$ 27,000.00	\$ -	\$ -	\$ -	\$ -	\$ 27,000.00
L SJ	Ellis	Locker Room Flooring Replacement	\$ -	\$ 27,000.00	\$ -	\$ -	\$ -	\$ 27,000.00
OPERATIONS	Fitzpatrick	Vehicle Purchaser/Replacement	\$ 110,000.00	\$ -	\$ -	\$ -	\$ -	\$ 110,000.00
COUNTY WIDE	Ellis	Restroom Renovations	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 500,000.00
COUNTY WIDE	Hans	Re-roof Relocatables	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,250,000.00
COUNTY-WIDE	Ellis	Covered Play Area	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 350,000.00
COUNTY-WIDE	Kemp	Technology Infrastructure	\$ 300,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,300,000.00
COUNTY-WIDE	Ellis	Covered Walkways	\$ 200,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 510,000.00
COUNTY-WIDE	Harvin	Energy Conservation Upgrades	\$ 50,000.00	\$ 75,000.00	\$ 150,000.00	\$ 150,000.00	\$ 75,000.00	\$ 500,000.00
COUNTY-WIDE	Harvin	Hand-held Walkie Talki Repeaters-	\$ 100,000.00	\$ 75,000.00	\$ -	\$ -	\$ -	\$ 175,000.00
COUNTY-WIDE	Harvin	Safety & Security (Alarm Schools)	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,250,000.00
COUNTY-WIDE	Harvin	Safety & Security Projects (Misc)	\$ 45,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 245,000.00
COUNTY-WIDE	Harvin	Safety & Security (Control Access)	\$ 40,000.00	\$ 25,000.00	\$ 50,000.00	\$ 50,000.00	\$ -	\$ 165,000.00
COUNTY-WIDE	Harvin	Security Cameras	\$ 500,000.00	\$ 400,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,650,000.00
COUNTY-WIDE	Harvin	Severe Weather Stations	\$ 50,000.00	\$ -	\$ 50,000.00	\$ 50,000.00	\$ -	\$ 150,000.00
COUNTY-WIDE	Harvin	Front Entrance Security Enhancements	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 200,000.00
COUNTY-WIDE	Kemp	Painting	\$ 50,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 350,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

COUNTY-WIDE	Kemp	HVAC Repair/Replacement	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00
COUNTY-WIDE	Ellis	Interactive Technology for Classrooms	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 50,000.00	\$ 1,050,000.00
COUNTY-WIDE	Kemp	Door Repair/Replacement	\$ 5,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 25,000.00	\$ 75,000.00
COUNTY-WIDE	Kemp	Asphalt and Sidewalk Improvements	\$ 100,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 600,000.00
COUNTY-WIDE	Ellis	Security Fencing	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00
COUNTY-WIDE	Kemp	Site Improvements	\$ 200,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 800,000.00
COUNTY-WIDE	Kemp	Flooring Repair/Replacement	\$ 50,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 350,000.00
COUNTY-WIDE	Kemp	Locker Repair/Replacement	\$ 5,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 305,000.00
COUNTY-WIDE	Kemp	Plumbing/Irrigation Repair/Replacement	\$ 100,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 400,000.00
COUNTY-WIDE	Kemp	Roof Repair/Replacement	\$ 100,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 600,000.00
COUNTY-WIDE	Kemp	Road Improvements (Gas Tax)	\$ 334,492.00	\$ 46,500.00	\$ 46,500.00	\$ 46,000.00	\$ 46,000.00	\$ 518,992.00
COUNTY-WIDE	Kemp	Lightning Protection	\$ 100,000.00	\$ -	\$ 130,000.00	\$ 130,000.00	\$ 130,000.00	\$ 490,000.00
COUNTY-WIDE	Kemp	Athletic Field Lighting	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00
CHS	Kemp	Erosion Control - Storm Drainage Repairs	\$ 225,000.00	\$ -	\$ -	\$ -	\$ -	\$ 225,000.00
MHS	Kemp	HVAC (2 cooling towers) 1- new/1 Refurbished	\$ 190,000.00	\$ -	\$ -	\$ -	\$ -	\$ 190,000.00
RHS	Kemp	HVAC (1 cooling tower) Refurbished	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
RHS	Kemp	Replace Controls	\$ 140,000.00	\$ -	\$ -	\$ -	\$ -	\$ 140,000.00
MHS	Kemp	Replace Controls	\$ 175,000.00	\$ -	\$ -	\$ -	\$ -	\$ 175,000.00
FIH	Hans	Erosion Control	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00
VJH	Ellis	Covered Walkway Replacement	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ 125,000.00
OPJH	Kemp	Replace Controls	\$ 70,000.00	\$ -	\$ -	\$ -	\$ -	\$ 70,000.00
Operations (Support Services)	Ellis/ Sweatland	Renovate/Reroof Bldg 1 to offices for Food Services/Operations	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00
County Office	Hanin	EOC & Multipurpose Room	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00
H. C. Long Bldg.	Ellis/ Sweatland	Renovation	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00
SBJ	Ellis	Kitchen Renovations	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00
OPE	Ellis	Kitchen Renovations	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00
GPE	Ellis	Kitchen Renovations	\$ -	\$ 250,000.00	\$ -	\$ -	\$ -	\$ 250,000.00
LSJH	Ellis	Kitchen Renovations	\$ -	\$ -	\$ 250,000.00	\$ -	\$ -	\$ 250,000.00
VVEC	Ellis	Kitchen Renovations	\$ -	\$ -	\$ -	\$ 250,000.00	\$ -	\$ 250,000.00
MHS	Ellis	Front Office Renovation	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ 200,000.00
OPH	Hans	Renovation Building 27 (Weight Room)	\$ -	\$ -	\$ 300,000.00	\$ 10,000.00	\$ 310,000.00	
COUNTY-WIDE	Kemp	New Classroom Wing	\$ -	\$ 1,600,000.00	\$ 1,700,000.00	\$ 1,800,000.00	\$ 5,100,000.00	
VES	Ellis	Fire Alarm Replacement	\$ -	\$ 5,000.00	\$ -	\$ -	\$ 215,000.00	
DIS	Hanin	Install Emergency Generator	\$ -	\$ 80,000.00	\$ -	\$ -	\$ 80,000.00	

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

K-HE	Hans	Building 11 Renovation (locker room/weight room)	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ 200,000.00
K-HE	Hans	Drainage Site Work	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00
MBE	Hans	Enclose Second Floor Walkway Building 7	\$ -	\$ 140,000.00	\$ -	\$ -	\$ -	\$ 140,000.00
MHS	Ellis	Flooring Replacement Phase III! CHS HVAC project	\$ -	\$ 150,000.00	\$ -	\$ -	\$ -	\$ 150,000.00
PES	Ellis	Admin/Café HVAC Replacement (replaced by CHS HVAC project)	\$ -	\$ 180,000.00	\$ -	\$ -	\$ -	\$ 180,000.00
RHS	Ellis	Insulate Gym Ceiling	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ 160,000.00
WEC	Hans	Replace Transite Panels Buildings 1 & 2	\$ -	\$ 200,000.00	\$ 10,000.00	\$ -	\$ -	\$ 210,000.00
WJH/LJH	Ellis	Parking Lot Lighting Replacement	\$ -	\$ 200,000.00	\$ 5,000.00	\$ -	\$ -	\$ 205,000.00
K-HE	Ellis	Parent Pickup Redesign	\$ -	\$ 525,000.00	\$ -	\$ -	\$ -	\$ 525,000.00
CEB	Ellis	Cafeteria Expansion	\$ -	\$ 1,300,000.00	\$ 10,000.00	\$ -	\$ -	\$ 1,310,000.00
DIS	Ellis	Cafeteria Expansion	\$ -	\$ -	\$ 1,100,000.00	\$ 10,000.00	\$ -	\$ 1,110,000.00
K-HE	Ellis	Cafeteria Expansion	\$ -	\$ 1,300,000.00	\$ 10,000.00	\$ -	\$ -	\$ 1,310,000.00
SPC,TBE,CHE, ROE	Hans	HVAC Controls	\$ -	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ -	\$ 2,000,000.00
CHS,KHS,LSJH, OPJH,SPC	Hans	HVAC Replacements	\$ -	\$ 1,450,000.00	\$ 1,450,000.00	\$ 1,500,000.00	\$ -	\$ 5,900,000.00
PES,FIE	Hans	Fire Alarm Replacements	\$ -	\$ -	\$ 225,000.00	\$ 225,000.00	\$ -	\$ 675,000.00
WEC, LSJ, SE, Operations	Hans	Plumbing Re-piping	\$ -	\$ -	\$ 90,000.00	\$ 90,000.00	\$ -	\$ 270,000.00
COUNTY-YVDE	Kemp	Contingency	\$ 250,000.00	\$ 395,000.00	\$ 450,000.00	\$ 450,000.00	\$ -	\$ 1,995,000.00
Projects Subtotal:			\$ 29,557,125.00	\$ 11,623,500.00	\$ 9,096,000.00	\$ 8,036,000.00	\$ 7,131,000.00	\$ 65,443,625.00
District Capital Outlay Expenses		Department and Technology Expenditures (Table 3.1.1)	\$ 12,510,878.49	\$ 14,511,166.21	\$ 14,613,948.38	\$ 14,655,545.33	\$ 14,623,185.93	\$ 70,914,724.34
Maint. PECO Expense		(New PECO + PECO Roll Forward)	\$ 893,945.92	\$ 864,848.00	\$ 864,848.00	\$ 864,848.00	\$ 864,848.00	\$ 4,353,337.92
Total Obligations:		[A]	\$ 42,961,949.41	\$ 26,999,514.21	\$ 24,574,796.38	\$ 23,556,393.33	\$ 22,619,033.93	\$ 140,711,687.26
New Revenue:		(Table 3.1)	[B]	\$ 25,194,742.00	\$ 25,194,742.00	\$ 25,926,049.00	\$ 26,515,029.00	\$ 26,723,127.00
Funds Rolled Forward from Prior Year:								
P.E.C.O. New Construction			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PECO Special Maintenance			\$ 29,097.92	\$ -	\$ -	\$ -	\$ -	\$ 29,097.92
C.O.&D.S.			\$ 559,209.11	\$ -	\$ -	\$ -	\$ -	\$ 559,209.11
Impact Fees Roll Forward			\$ 13,038,584.09	\$ -	\$ -	\$ -	\$ -	\$ 13,038,584.09
LCIF Roll Forward			\$ 5,835,279.92	\$ -	\$ -	\$ -	\$ -	\$ 5,835,279.92
Gas Tax			\$ 287,992.00	\$ -	\$ -	\$ -	\$ -	\$ 287,992.00
BCC Sales Tax			\$ 753,553.79	\$ -	\$ -	\$ -	\$ -	\$ 753,553.79
Funds Rolled Forward:			[C]	\$ 20,503,716.83	\$ 2,736,509.42	\$ 931,737.21	\$ 2,282,989.83	\$ 5,241,625.50
Total Revenue:			[B] + [C]	\$ 45,698,455.83	\$ 27,931,251.42	\$ 26,857,786.21	\$ 28,798,018.83	\$ 31,924,752.50
Remaining Funds Available:			[B] + [C] - [A]	\$ 2,736,509.42	\$ 931,737.21	\$ 2,282,989.83	\$ 5,241,625.50	\$ 3,345,718.57
								\$ 20,538,580.53

SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM

4.1 Financially Feasible Work Program

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.

Attachment 1: Work Program