

# **EDUCATIONAL FACILITIES PLAN (TENTATIVE)**

**FISCAL YEAR 2017/18 – 2022/23**



**SCHOOL DISTRICT OF  
CLAY COUNTY**

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## INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1<sup>st</sup> each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned and donated space and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

### **The Educational Facilities Plan has been divided into the following sections:**

**Section 1: Planning** - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

**Section 2: Maintenance and Transportation** - This section addresses maintenance projects and bus transportation plans for the District.

**Section 3: Capital Outlay Plan** - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

**Section 4: Financially Feasible Work Program** - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

## SECTION 1 PLANNING

### 1.1 Population and Housing Demographics

The Clay County Population study for 2010 and 2016 shows some growth within areas of Clay County. Table 1.1 and Table 1.1.1 reflect that trend with local municipalities and state population estimates having some change in their population numbers.

**Table 1.1 Clay County Populations**

**2010/2016 Clay County Population Comparison**

<b>Area</b>	<b>2010</b>	<b>*2016</b>
<b>Green Cove Springs</b>	<b>6,908</b>	<b>7,469</b>
<b>Keystone Heights</b>	<b>1,350</b>	<b>1,364</b>
<b>Orange Park</b>	<b>8,412</b>	<b>8,606</b>
<b>Penney Farms</b>	<b>749</b>	<b>740</b>
<b>Unincorporated</b>	<b>173,446</b>	<b>187,142</b>
<b>Total Clay</b>	<b>190,865</b>	<b>205,321</b>

Source: 2010 U.S. Census Bureau, 4/1/2012

\*Estimate Bureau of Economic and Business Research April 1, 2016

**Table 1.1.1 Population Projections, 2016 – 2040**

<b>Projections</b>	<b>2020</b>	<b>2025</b>	<b>2030</b>	<b>2035</b>	<b>2040</b>
<b>Low</b>	<b>209,500</b>	<b>218,700</b>	<b>226,400</b>	<b>232,300</b>	<b>236,900</b>
<b>Medium</b>	<b>223,400</b>	<b>244,200</b>	<b>262,100</b>	<b>278,700</b>	<b>294,100</b>
<b>High</b>	<b>235,000</b>	<b>263,600</b>	<b>291,800</b>	<b>320,500</b>	<b>350,100</b>

Source: University of Florida, Bureau of Economic and Business Research, April 1, 2016

### 1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last five years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school, VPK or home school enrollment. Table 1.2 shows preliminary COFTE projections for pre-kindergarten (Pre-K) through grade twelve enrollment through 2027-28. The actual District COFTE enrollment for the end of the 2016/17 school year was 35,059 students (COFTE membership report July 2017). The FDOE has projected COFTE enrollment at 35,190 students for SY 2017-18 and 35,822 students by SY 2021-22 increasing approximately 632 students from the 2016 projections. FDOE is projecting that this increase will be seen in the 6-12 grade levels with PK-6 enrollment stagnant or slightly decreasing over the 5-year period.

**Table 1.2 Capital Outlay FTE Forecast (COFTE)**

Clay 2017-18 to 2027-28 Capital Outlay FTE Forecast															
	Actual 2013-14	Actual 2014-15	Actual 2015-16	Actual 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28
Births*	2,275	2,199	2,161	2,126	2,079	2,063	2,082	2,226	2,223	2,247	2,304	2,367	2,429	2,484	2,531
Grade															
PreK	313.91	340.85	332.92	307.66	307.88	319.99	330.46	332.02	338.04	346.95	356.24	364.93	372.50	379.34	385.87
Grade K	2,426.49	2,374.39	2,394.13	2,323.51	2,268.60	2,245.20	2,266.74	2,424.23	2,432.83	2,461.90	2,526.97	2,601.53	2,675.16	2,740.49	2,798.44
Grade 1	2,572.25	2,458.03	2,458.20	2,517.43	2,432.47	2,368.42	2,339.76	2,356.17	2,509.29	2,521.97	2,549.01	2,610.53	2,683.77	2,756.89	2,821.21
Grade 2	2,539.53	2,543.03	2,477.63	2,470.77	2,509.52	2,421.47	2,354.98	2,322.95	2,337.24	2,485.00	2,496.37	2,520.44	2,578.84	2,649.18	2,718.29
Grade 3	2,531.38	2,586.69	2,598.44	2,627.27	2,591.16	2,632.51	2,540.66	2,467.35	2,429.64	2,439.52	2,587.21	2,600.92	2,621.63	2,678.40	2,748.29
Grade 4	2,498.99	2,507.95	2,625.00	2,648.10	2,656.64	2,615.79	2,653.70	2,557.69	2,479.96	2,438.13	2,443.65	2,587.67	2,598.97	2,615.48	2,668.12
Grade 5	2,581.13	2,517.71	2,565.70	2,759.07	2,746.92	2,753.21	2,708.14	2,744.60	2,642.63	2,559.65	2,513.88	2,517.02	2,661.84	2,670.78	2,686.04
Grade 6	2,604.16	2,663.57	2,635.75	2,681.22	2,881.83	2,874.37	2,879.07	2,830.26	2,865.38	2,759.41	2,670.32	2,620.00	2,621.54	2,770.17	2,777.64
Grade 7	2,769.64	2,647.01	2,770.18	2,712.03	2,769.19	2,963.52	2,954.93	2,956.41	2,904.49	2,935.89	2,825.09	2,730.81	2,676.51	2,674.50	2,823.34
Grade 8	2,818.73	2,777.95	2,696.92	2,853.68	2,805.48	2,864.72	3,060.33	3,051.28	3,050.59	2,996.31	3,025.09	2,910.88	2,811.64	2,754.21	2,750.06
Grade 9	2,942.01	2,885.81	2,964.78	2,853.85	3,063.20	3,001.73	3,061.67	3,268.54	3,255.54	3,251.35	3,191.09	3,218.34	3,094.63	2,987.16	2,923.26
Grade 10	2,833.56	2,911.96	2,892.59	3,033.35	2,937.95	3,106.61	3,040.49	3,097.14	3,301.85	3,284.51	3,276.08	3,211.32	3,234.53	3,106.41	2,994.88
Grade 11	2,691.49	2,768.65	2,803.65	2,777.21	2,974.34	2,825.65	2,978.85	2,919.71	2,970.74	3,161.45	3,148.66	3,140.17	3,079.30	3,098.23	2,979.45
Grade 12	2,397.87	2,404.35	2,382.86	2,494.09	2,244.99	2,369.52	2,252.37	2,369.74	2,303.80	2,348.42	2,517.14	2,504.79	2,496.35	2,442.20	2,457.72
PreK-Grade 12	34,521.14	34,387.95	34,598.75	35,059.24	35,190.17	35,362.71	35,422.15	35,698.09	35,822.02	35,990.46	36,126.80	36,139.35	36,207.21	36,323.44	36,532.61
<b>Grade Level Summary</b>															
PreK-Grade 5	15,463.68	15,328.65	15,452.02	15,653.81	15,513.19	15,356.59	15,194.44	15,205.01	15,169.63	15,253.12	15,473.33	15,803.04	16,192.71	16,490.56	16,826.26
Grades 6-8	8,192.53	8,088.53	8,102.85	8,246.93	8,456.50	8,702.61	8,894.33	8,837.95	8,820.46	8,691.61	8,520.50	8,261.69	8,109.69	8,198.88	8,351.04
Grades 9-12	10,864.93	10,970.77	11,043.88	11,158.50	11,220.48	11,303.51	11,333.38	11,655.13	11,831.93	12,045.73	12,132.97	12,074.62	11,904.81	11,634.00	11,355.31
PreK-Grade 12	34,521.14	34,387.95	34,598.75	35,059.24	35,190.17	35,362.71	35,422.15	35,698.09	35,822.02	35,990.46	36,126.80	36,139.35	36,207.21	36,323.44	36,532.61
<b>Growth Summary **</b>															
PreK-Grade 5	-	-	-	-	-	-	-	-	-	48.11	220.21	329.71	389.67	297.85	335.70
Grades 6-8	209.57	246.11	191.72	-	209.57	246.11	191.72	-	-	-	-	-	-	-	89.35
Grades 9-12	61.98	83.03	29.87	321.75	61.98	83.03	29.87	321.75	176.80	213.80	87.24	-	-	-	-
PreK-Grade 12	271.55	329.14	221.59	321.75	271.55	329.14	221.59	321.75	176.80	261.91	307.45	329.71	389.67	297.85	425.05

\* Birth data are lagged for kindergarten entrance. Births shown for 2014-15 are the birth data for the students who will enter kindergarten in 2014-15. Students eligible to enter kindergarten in 2014-15 were born from September 1, 2008, through August 31, 2009.

\*\* Growth is the difference between the current year and the highest of the three previous years. Negative differences are shown as -.

**Table 1.2 Capital Outlay FTE Forecast (COFTE)**

**Capital Outlay FTE Forecast (COFTE)**

Grade	Actual 2016-2017	Projections				
		2017-18	2018-19	2019-20	2020-21	2021-22
PK	307.66	307.88	319.99	330.46	332.02	338.04
K	2,323.51	2,268.60	2,245.20	2,266.74	2,424.23	2,432.83
1	2,517.43	2,432.47	2,368.42	2,339.76	2,356.17	2,509.29
2	2,470.77	2,509.52	2,421.47	2,354.98	2,322.95	2,337.24
3	2,627.27	2,591.16	2,632.51	2,540.66	2,467.35	2,429.64
4	2,648.10	2,656.64	2,615.79	2,653.70	2,557.69	2,479.96
5	2,759.07	2,746.92	2,753.21	2,708.14	2,744.60	2,642.63
6	2,681.22	2,881.83	2,874.37	2,879.07	2,830.26	2,865.38
7	2,712.03	2,769.19	2,963.52	2,954.93	2,956.41	2,904.49
8	2,853.68	2,805.48	2,864.72	3,060.33	3,051.28	3,050.59
9	2,853.85	3,063.20	3,001.73	3,061.67	3,268.54	3,255.54
10	3,033.35	2,937.95	3,106.61	3,040.49	3,097.14	3,301.85
11	2,777.21	2,974.34	2,825.65	2,978.85	2,919.71	2,970.74
12	2,494.09	2,244.99	2,369.52	2,252.37	2,369.74	2,303.80
<b>Totals</b>	<b>35,059.24</b>	<b>35,190.17</b>	<b>35,362.71</b>	<b>35,422.15</b>	<b>35,698.09</b>	<b>35,822.02</b>

Source: COFTE Long-Range Forecast, FDOE, July, 2017.

**Grade Level Summary**

Grade	2016-2017	2017-2018	2018-19	2019-20	2020-21	2021-22
PK - 3	10,246.64	10,109.63	9,987.59	9,832.60	9,902.72	10,047.04
4 - 8	13,654.10	13,860.06	14,071.61	14,256.17	14,140.24	13,943.05
9 - 12	11,158.50	11,220.48	11,303.51	11,333.38	11,655.13	11,831.93
<b>Totals</b>	<b>35,059.24</b>	<b>35,190.17</b>	<b>35,362.71</b>	<b>35,422.15</b>	<b>35,698.09</b>	<b>35,822.02</b>

Source: COFTE Long-Range Forecast, FDOE, July, 2017.

**COFTE Projected Growth Summary**

Grade	2016-2017	2017-2018	2018-19	2019-20	2020-21
<b>PK - 3</b>	-137.01	-122.04	-154.99	70.12	144.32
<b>4 - 8</b>	205.96	211.55	184.56	-115.93	-197.19
<b>9 - 12</b>	61.98	83.03	29.87	321.75	176.80
<b>Total Stu:</b>	<b>131</b>	<b>173</b>	<b>59</b>	<b>276</b>	<b>124</b>

Source: COFTE Long-Range Forecast, FDOE, July, 2017.

### 1.3 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.3 and their general locations are shown on Map 1.3.

The District does not utilize any leased or loaned facilities for classroom purposes. However, 41% of the District's student stations identified in Florida Inventory of School Houses (FISH) are housed in satisfactory relocatable buildings. A recently approved Spot Survey will begin the process of removing 20+ year old relocatable buildings from our elementary classroom inventory. This year we removed over 90 of these assets.

With the removal of older portable classrooms, a new elementary school in the Oakleaf area is planned to open for the 2018/19 school year. Additionally, the School District has identified the possibility that a total of 2 additional elementary schools may be needed by school year 2026/27. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.3.1 and Map 1.3.1. General locations of future school sites will be based on the school siting policies in the interlocal agreement and comprehensive plans of the local governments.

**Table 1.3 Existing Schools**

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
ELEMENTARY SCHOOLS:				
ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BLVD.	ORANGE PARK	21	PK 06
CHARLES E. BENNETT ELEMENTARY	1 S OAKRIDGE AVE.	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	KG 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINS FIELD AVE.	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 05
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BLVD.	ORANGE PARK	37	PK 05
ROBERT M PATERSON ELEMENTARY	5400 PINE AVE.	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BLVD.	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SHADOWLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06
W. E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J L WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06
ELEMENTARY "Y" (UNDER CONSTRUCTION)	950 OAKLEAF PLANTATION PKWY	ORANGE PARK	63	PK 06

**Table 1.3 Existing Schools (Continued)**

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
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## JUNIOR HIGH SCHOOLS:

GREEN COVE SPRINGS JUNIOR HIGH	1220 BONAVENTURE AVE.	GREEN COVE SPRINGS	27	07 08
JACK L. WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LAKESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BLVD.	ORANGE PARK	40	06 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVE.	ORANGE PARK	30	07 08

## HIGH SCHOOLS:

CLAY HIGH SCHOOL	2025 HIGHWAY 16 W	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND SENIOR HIGH	2233 VILLAGE SQUARE PKWY.	ORANGE PARK	60	09 12
MIDDLEBURG SENIOR HIGH	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK SENIOR HIGH	2300 KINGSLEY AVE.	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4035 PLANTATION OAK BLVD	ORANGE PARK	69	09 12
RIDGEVIEW SENIOR HIGH	466 MADISON AVE.	ORANGE PARK	79	09 12

## COMBINATION SCHOOLS:

R C BANNERMAN LEARNING RESOURCE CENTER	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH	900 SW ORCHID AVE.	KEYSTONE HEIGHTS	55	07 12

## VACANT SCHOOL BOARD PARCELS:

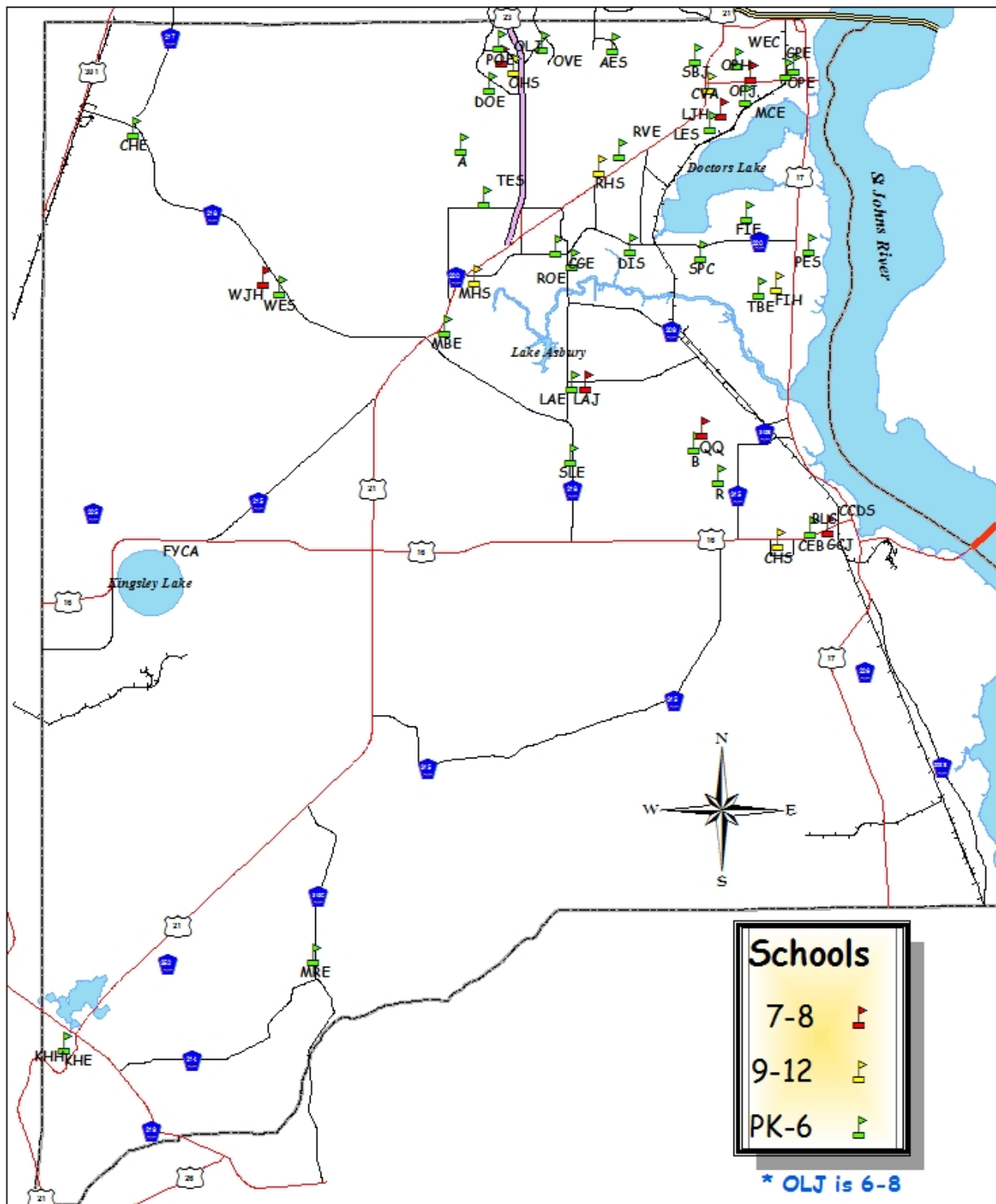
JUNIOR HIGH SCHOOL SITE	285 OLD HARD ROAD	ORANGE PARK	44	
ELEMENTARY "R"	COUNTY ROAD 315	GREEN COVE SPRINGS	21	

SOURCE: FDOE SCHOOL LAND INVENTORY June 2017

ACRES TOTALS : 1,406  
SCHOOL TOTALS : 41



**Map 1.3 Existing Schools Locations Map**  
**Clay County FL schools**



Date: 7/6/2017

Produced by Operations planning division

Map provided for visual representation only. Not intended for use as legal or official description of boundaries. CCD5 assumes no responsibility for use or publication.

**Table 1.3.1 Proposed New Schools**

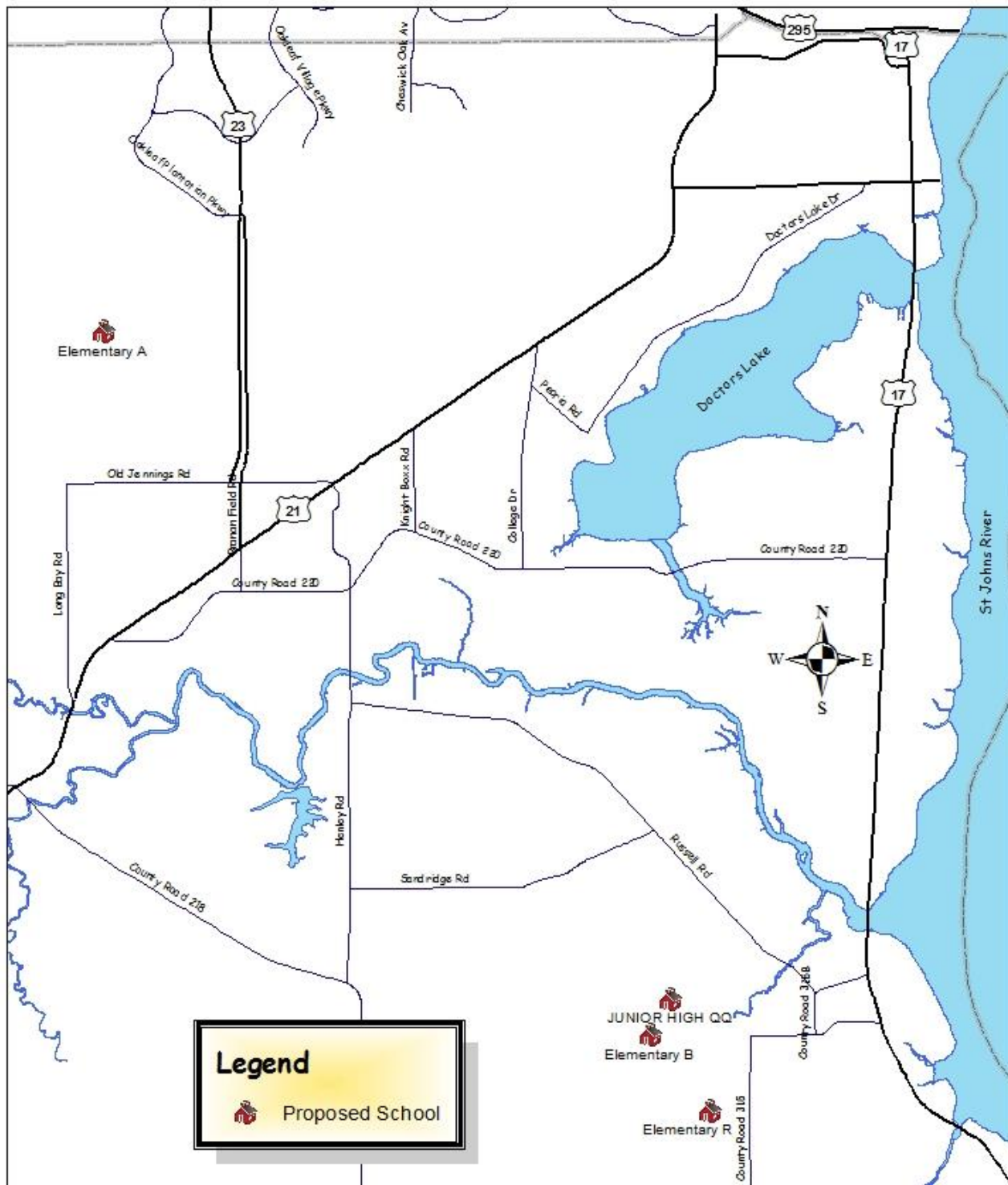
**Proposed New Schools**

School Years	Priority	School Name	Description	Location	Opening Year	Estimated Cost *	# of New Student Stations
2017-18 to 2021-22 (Years 1-5)							
	<b>Subtotal:</b>						
2022-23 to 2026-27 (Years 6-10)	1	A	Elementary	Two Creeks Area	2022-2023	\$22,597,330	862
	2	R	Elementary	GCS Area	2025-2026	\$22,597,330	862
	<b>Subtotal:</b>	<b>2</b>				<b>\$45,194,660</b>	<b>1,724</b>
2028-29 to 2036-37 (Years 10-20)	3	QQ	Junior High	Saratoga Springs	2028-2029	\$31,621,153	1,117
	4	B	Elementary	Saratoga Springs	2031-2032	\$22,597,330	862
	<b>Subtotal:</b>	<b>2</b>				<b>\$54,218,483</b>	<b>1,979</b>
<b>Grand Total:</b>		<b>4</b>				<b>\$99,413,143</b>	<b>3,703</b>

\*DOE Forecast future construction cost.

## Map 1.3.1 Proposed New Schools Map

### Proposed Schools Clay County FL



Date: 7/6/2017

Produced by Operations Planning Division

0 0.5 1 2 3 4  
Miles

Map provided for visual representation only. Not intended for use as legal or official description of boundaries. OSD assumes no responsibility for use or publication.

## 1.4 Construction Costs

The average construction costs provided by FDOE do not include the cost for land acquisition. According to the most recent School Impact Fee Study (April 2017), land values in Clay County are approximately \$70,000 per acre. The district's minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.4.

**Table 1.4 2017 School Construction Costs**

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	800	\$21,872	\$17,497,600
Junior High	40	1,117	\$23,619	\$26,382,423
Senior High	60	1,739	\$30,680	\$53,352,520

\* Number of Student Stations is based on the CCSB Educational Facilities List for new schools by type.

\*\* Cost per Student Station is based on DOE cost forecast for February 2017.

\*\*\* Total Cost is the product of the cost per student station times the number of student stations for each school type only, no land values are added.

Source: Student Station Cost Factors, DOE, February 2017.

## 1.5 Student Stations District Wide

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

## 1.6 School Capacity

Florida Statutes require that each School District monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Clay County School Board has set the Level of Service for Clay County Schools at 110% of FISH or Core capacity (lesser of). Core capacity is defined as student capacity within the cafeteria and contiguous multi-purpose room.

The available student capacities and Level of Service for each educational facility, along with the projected student populations based on the Department of Education COFTE, FISH and projected growth, are shown in Table 1.6. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify any new student stations projected to be built within the ten-year timeline.

**Table 1.6 Student Capacity For SY 2017/18 Thru SY 2022/23 (Based on DOE 2017 COFTE)**

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + multipurpose area)	SY 17/18		SY 18/19		SY 19/20		SY 20/21		SY 21/22	
				COFTE Enroll.	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization
Elementary School 2017-2021													
AES	Argyle Elementary	789	1352	753	95%	746	95%	740	94%	750	95%	750	95%
CEB	Charles E. Bennett Elementary	852	804	763	95%	756	94%	765	95%	790	98%	805	100%
CGE	Coppergate Elementary	747	1320	533	71%	528	71%	523	70%	530	71%	530	71%
CHE	ClayHill Elementary	475	770	436	92%	432	91%	428	90%	434	91%	434	91%
DIS	Doctor's Inlet Elementary	745	735	694	94%	688	94%	682	93%	691	94%	691	94%
FIE	Fleming Island Elementary	912	1485	822	90%	814	89%	807	89%	818	90%	818	90%
GPE	Grove Park Elementary	512	925	480	94%	476	93%	472	92%	478	93%	478	93%
KHE	Keystone Heights Elementary	896	823	848	103%	840	102%	833	101%	844	103%	844	103%
LAE	Lake Asbury Elementary	970	1084	851	88%	864	89%	883	91%	910	94%	925	95%
LES	Lakeside Elementary	876	888	803	92%	795	91%	789	90%	799	91%	799	91%
MRE	McRae Elementary	550	1485	518	94%	513	93%	508	92%	515	94%	515	94%
MBE	Middleburg Elementary	650	1279	601	93%	596	92%	591	91%	599	92%	599	92%
MCE	Montclair Elementary	631	781	558	88%	553	88%	548	87%	556	88%	556	88%
OPE	Orange Park Elementary	508	565	488	96%	484	95%	480	94%	486	96%	486	96%
OVE	Oakleaf Village Elementary *	1043	1362	939	90%	945	91%	952	91%	980	94%	995	95%
PES	R.M. Paterson Elementary	1018	1336	1023	101%	1053	103%	1074	106%	1089	107%	1089	107%
POE	Plantation Oaks Elementary *	1433	1362	1423	105%	1492	110%	1526	112%	1573	116%	1600	117%
ROE	RideOut Elementary	643	1320	586	91%	602	94%	612	95%	635	99%	650	101%
RVE	Ridgeview Elementary	565	776	549	97%	544	96%	539	95%	547	97%	547	97%
SBJ	S. Bryan Jennings Elementary	712	1086	517	73%	512	72%	507	71%	514	72%	514	72%
SLE	Shadowlawn Elementary	863	1362	710	82%	705	82%	701	81%	713	83%	715	83%
SPC	Swimming Pen Creek Elementary	530	1352	430	81%	427	80%	423	80%	429	81%	429	81%
TBE	Thunderbolt Elementary	1133	1353	1005	89%	1001	88%	995	88%	1008	89%	1008	89%
TES	Tynes Elementary	1004	1366	1048	104%	1079	107%	1070	107%	1084	108%	1084	108%
WEC	W.E. Cherry Elementary	845	855	698	83%	692	82%	686	81%	696	82%	696	82%
WES	Wilkinson Elementary	810	1372	796	98%	789	97%	783	97%	793	98%	793	98%
R	Elementary "R"	0	0										
Y	Elementary "Y"	0	0										
Total:		20712	29198	18871	91%	18929	91%	18919	91%	19263	93%	19352	93%
Junior High School 2017-21													
GCJ	Green Cove Springs Junior High	922	1750	810	88%	864	94%	905	98%	908	99%	904	98%
LAJ	Lake Asbury Junior High	1449	1747	1120	77%	1178	81%	1228	85%	1236	85%	1234	85%
LJH	Lakeside Junior High	1206	1263	796	66%	832	69%	859	71%	858	71%	850	70%
OLJ	Oakleaf Junior High (6-8) *	1751	1568	1503	96%	1602	102%	1653	105%	1670	106%	1671	107%
OPJ	Orange Park Junior High	1062	1262	681	64%	712	67%	734	69%	734	69%	727	68%
WJH	Wilkinson Junior High	781	1108	731	94%	776	99%	801	103%	800	102%	793	102%
Total:		7171	8698	5641	79%	5965	83%	6181	86%	6206	87%	6180	86%
High School 2017-21													
CHS	ClayHigh	1958	2179	1325	68%	1371	70%	1374	70%	1403	72%	1475	75%
FIH	Fleming Island High	2375	2485	2063	87%	2086	88%	2092	88%	2067	87%	2098	88%
MHS	Middleburg High	2407	1637	1603	98%	1623	99%	1627	99%	1607	98%	1633	100%
OPH	Orange Park High	2343	2818	1423	61%	1434	61%	1437	61%	1419	61%	1440	61%
RHS	Ridgeview High	2254	2299	1459	65%	1473	65%	1477	66%	1458	65%	1481	66%
OLH	Oakleaf High	2459	2845	2223	90%	2308	94%	2314	94%	2318	94%	2399	98%
Total:		13796	14263	10095	73%	10294	75%	10321	75%	10272	74%	10526	76%
Combination / Other 2017-21													
BLC	Bannerman Learning Center	568	332	186	56%	189	57%	191	58%	190	57%	191	58%
KHHS	Keystone Heights High (7-12)	1399	2247	1117	80%	1140	81%	1154	82%	1144	82%	1152	82%
Total:		1967	2579	1303	66%	1329	68%	1345	68%	1334	68%	1343	68%
Grand Total:		43646	54738	35910	82%	36517	84%	36766	84%	37075	85%	37401	86%
* Will change with completion of Elementary "Y"													
***GRAPH KEY***													
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

# Student Capacity For SY 2022/23-SY 2026/27 (Continued based on DOE 2017 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + Multipurpose area)	SY 22/23		SY 23/24		SY 24/25		SY 25/26		SY 26/27	
				COFTE Enroll.	Utilization	COFTE Enroll.	Utilization	COFTE enroll.	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization
Elementary School 2022-2026													
AES	Argyle Elementary	789	1352	749	95%	754	96%	766	97%	782	99%	801	102%
CEB	Charles E. Bennett Elementary	852	804	804	100%	810	101%	822	102%	840	104%	860	107%
CGE	Coppergate Elementary	747	1320	530	71%	534	71%	542	73%	553	74%	566	76%
CHE	Clay Hill Elementary	475	770	433	91%	436	92%	443	93%	453	95%	463	98%
DIS	Doctor's Inlet Elementary	745	735	691	94%	696	95%	706	96%	721	98%	738	100%
FIE	Fleming Island Elementary	912	1485	817	90%	823	90%	836	92%	854	94%	874	96%
GPE	Grove Park Elementary	512	925	478	93%	481	94%	488	95%	499	97%	511	100%
KHE	Keystone Heights Elementary	896	823	843	102%	850	103%	863	105%	881	107%	902	110%
LAE	Lake Asbury Elementary	970	1084	924	95%	930	96%	945	97%	965	99%	988	102%
LES	Lakeside Elementary	876	888	798	91%	804	92%	816	93%	834	95%	854	97%
MRE	McRae Elementary	550	1485	515	94%	518	94%	526	96%	538	98%	550	100%
MBE	Middleburg Elementary	650	1290	598	92%	603	93%	612	94%	625	96%	640	98%
MCE	Montclair Elementary	631	781	555	88%	559	89%	568	90%	580	92%	593	94%
OPE	Orange Park Elementary	508	565	486	96%	489	96%	497	98%	507	100%	519	102%
OVE	Oakleaf Village Elementary	1043	1362	994	95%	1001	96%	1017	97%	1038	100%	1063	102%
PES	R.M. Paterson Elementary	1018	1336	1087	107%	1095	108%	1112	109%	1136	112%	1163	114%
POE	Plantation Oaks Elementary	1433	1362	1598	117%	1610	118%	1635	120%	1669	123%	1709	125%
ROE	RideOut Elementary	643	1320	650	101%	654	102%	664	103%	679	106%	695	108%
RVE	Ridgeview Elementary	565	776	546	97%	550	97%	558	99%	570	101%	584	103%
SBJ	S. Bryan Jennings Elementary	712	1086	514	72%	517	73%	525	74%	537	75%	549	77%
SLE	Shadowlawn Elementary	863	1362	714	83%	719	83%	730	85%	745	86%	763	88%
SPC	Swimming Pen Creek Elementary	530	1352	428	81%	431	81%	438	83%	447	84%	458	86%
TBE	Thunderbolt Elementary	1133	1353	1007	89%	1015	90%	1030	91%	1052	93%	1077	95%
TES	Tynes Elementary	1004	1366	1083	108%	1091	109%	1108	110%	1131	113%	1158	115%
WEC	W.E. Cherry Elementary	845	855	695	82%	700	83%	710	84%	726	86%	743	88%
WES	Wilkinson Elementary	810	1372	792	98%	798	99%	810	100%	827	102%	847	105%
R	Elementary "R"	0											
Y	Elementary "Y"	0											
	Total:	20712	29209	19328	93%	19469	94%	19768	95%	20188	97%	20668	100%
Junior High School 2022-2026													
GCJH	Green Cove Springs Junior High	922	1750	901	98%	888	96%	857	93%	833	90%	824	89%
LAJH	Lake Asbury Junior High	1449	1747	1229	85%	1212	84%	1169	81%	1137	78%	1125	78%
LJH	Lakeside Junior High	1206	1263	847	70%	835	69%	805	67%	784	65%	775	64%
OLJH	Oakleaf Junior High (6-8)	1751	1568	1666	106%	1652	105%	1617	103%	1596	102%	1595	102%
OPJH	Orange Park Junior High	1062	1262	724	68%	714	67%	689	65%	670	63%	663	62%
WJH	Wilkinson Junior High	781	1108	790	101%	779	100%	752	96%	731	94%	723	93%
			0										
	Total:	7171	8698	6157	86%	6082	85%	5889	82%	5751	80%	5705	80%
High School 2022-2026													
CHS	Clay High	1958	2179	1501	77%	1512	77%	1505	77%	1484	76%	1450	74%
FIHS	Fleming Island High	2375	2485	2136	90%	2151	91%	2141	90%	2111	89%	2063	87%
MHS	Middleburg High	2407	1637	1663	102%	1675	102%	1667	102%	1643	100%	1606	98%
OPH	Orange Park High	2343	2818	1467	63%	1477	63%	1470	63%	1449	62%	1416	60%
RHS	Ridgeview High	2254	2299	1507	67%	1518	67%	1511	67%	1490	66%	1456	65%
OLHS	Oakleaf High School	2459	2845	2443	99%	2460	100%	2449	100%	2414	98%	2359	96%
	Total:	13796	14263	10717	78%	10794	78%	10743	78%	10591	77%	10350	75%
Combination / Other 2022-2026													
BLC	Bannerman Learning Center	568	332	191	58%	193	58%	193	58%	190	57%	185	56%
KHHS	Keystone Heights High (7-12)	1399	2130	1152	82%	1164	83%	1164	83%	1147	82%	1104	79%
	Total:	1967	2462	1343	68%	1357	69%	1357	69%	1337	68%	1289	66%
	Student Total:	43646	54632	37546	86%	37702	86%	37757	87%	37867	87%	38013	87%
	***GRAPH KEY***												
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

**Table 1.7 Student Generation Multiplier**

<b>Student Generation Multiplier</b>								
<b>Student Distribution by Grade Level</b>			<b>Estimated Students per Total Dwelling Units</b>					
<b>Grade Level</b>	<b># Students</b>	<b>Distribution</b>						
PK-6	18,926	53.25%						
7-8	5,652	15.90%						
9-12	10,966	30.85%						
Total Enrollment*	<b>35,544</b>	100.00%						
			<b>Students per Dwelling Unit by Dwelling Type</b>					
<b>Occupied Dwelling Unit Distribution by Type</b>			<b>Grade Level</b>	<b>SF</b>	<b>MH</b>	<b>MF</b>	<b>Total</b>	
<b>Type</b>	<b># Units</b>	<b>Distribution</b>	PK-6	0.2091	0.0328	0.0321	0.2740	
Single Family	52,697	76.31%	7-8	0.0625	0.0098	0.0096	0.0819	
Mobile Home	8,275	11.98%	9-12	0.1212	0.0190	0.0186	0.1588	
Multi-Family	8,081	11.70%	Total	<b>0.3928</b>	<b>0.0616</b>	<b>0.0603</b>	<b>0.5147</b>	
Total	<b>69,053</b>	99.99%						
			<b>Estimated Students per Total Dwelling Units</b>					
			Occupied Dwelling Units	=	<b>69,053</b>	=	<b>89.81%</b>	
			Total Dwelling Units**		<b>76,888</b>			
			PK-12 Students	=	<b>35,544</b>	=	<b>0.5147</b>	
			Occupied Dwelling Units		<b>69,053</b>			
			<b>Students per Dwelling Unit by Dwelling Type</b>					
			Grade Level	SF	MH	MF	Total	
			PK-6	0.2091	0.0328	0.0321	0.2740	
			7-8	0.0625	0.0098	0.0096	0.0819	
			9-12	0.1212	0.0190	0.0186	0.1588	
			Total	<b>0.3928</b>	<b>0.0616</b>	<b>0.0603</b>	<b>0.5147</b>	
			<b>Estimated Students per Total Dwelling Units</b>					
			Occupied Dwelling Units	=	<b>69,053</b>	=	<b>89.81%</b>	
			Total Dwelling Units**		<b>76,888</b>			
			PK-12 Students	=	<b>35,544</b>	=	<b>0.5147</b>	
			Occupied Dwelling Units		<b>69,053</b>			

\*Total Enrollment taken from June 8, 2017 Clay County School District Monthly Membership Report

\*\*Total Dwelling Units are defined as Occupied, Vacant and Seasonal Housing Units (U.S. Census 2010)



**SECTION 2   MAINTENANCE AND TRANSPORTATION**

**2.1     Maintenance and Repairs**

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.



**Table 2.1 Capital Outlay Expenditures Maintenance Department**

				2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	5 YEAR TOTAL
<b>Special Maintenance</b>	Carry Over from 2016/2017	PECO Carryover		\$ 29,097.92	\$ -	\$ -	\$ -	\$ -	
		LCIF Carryover		\$ -	\$ -	\$ -	\$ -	\$ -	
		Projected PECO		\$ 1,166,474.70	\$ 1,166,474.70	\$ 1,197,771.30	\$ 1,220,699.70	\$ 900,000.00	\$ 5,651,420.40
		Projected LCIF		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Safety-To-Life		\$ 129,608.30	\$ 129,608.30	\$ 133,085.70	\$ 135,633.30	\$ 100,000.00	\$ 627,935.60
		<b>SUBTOTAL:</b>		<b>\$ 1,325,180.92</b>	<b>\$ 1,296,083.00</b>	<b>\$ 1,330,857.00</b>	<b>\$ 1,356,333.00</b>	<b>\$ 1,000,000.00</b>	<b>\$ 6,308,453.92</b>
<b>Maintenance (PECO)</b>	<b>Project Description</b>	<b>Fund</b>	<b>Proj. #</b>	<b>2017/2018</b>	<b>2018/2019</b>	<b>2019/2020</b>	<b>2020/2021</b>	<b>2021/2022</b>	<b>5 YEAR TOTAL</b>
County Wide	M/R/R HVAC Units	3427-7404-0681-9020-	3038	\$ 29,097.92	\$ -	\$ -			\$ 29,097.92
County Wide	R/R Concrete	3428-7404-0670-9020-	3360	\$ 20,000.00	\$ 50,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 130,000.00
County Wide	M/R/R Fencing	3428-7404-0670-9020-	3520	\$ 10,000.00	\$ 20,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 60,000.00
County Wide	R/R Asphalt Surfaces	3428-7404-0670-9020-	3620	\$ 20,000.00	\$ 60,000.00	\$ 5,500.00	\$ 20,000.00	\$ 20,000.00	\$ 125,500.00
County Wide	M/R/R Covered Walkways	3428-7404-0670-9020-	3665	\$ 2,000.00	\$ 2,000.00	\$ 100.00	\$ 2,000.00	\$ 2,000.00	\$ 8,100.00
County Wide	M/R/R WWR Plants	3428-7404-0670-9020-	3691	\$ 50,000.00	\$ 50,000.00	\$ 3,000.00	\$ 50,000.00	\$ 50,000.00	\$ 203,000.00
County Wide	M/R/R Drainage-Stormwater Systems	3428-7404-0670-9020-	3701	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 150,000.00
County Wide	R/R Play Courts	3428-7404-0670-9020-	3781	\$ 15,000.00	\$ 15,000.00	\$ 4,500.00	\$ 15,000.00	\$ 15,000.00	\$ 64,500.00
County Wide	M/R/R Boilers	3428-7404-0681-9020-	3023	\$ 10,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 70,000.00
County Wide	M/R/R Cafeteria/Stage Floors	3428-7404-0681-9020-	3025	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00	\$ 5,000.00	\$ 5,000.00	\$ 21,000.00
County Wide	M/R/R HVAC Units	3428-7404-0681-9020-	3038	\$ 300,272.60	\$ 200,272.60	\$ 192,827.50	\$ 319,016.70	\$ 154,650.00	\$ 1,167,039.40
County Wide	M/R/R Elevators	3428-7404-0681-9020-	3043	\$ 50,000.00	\$ 50,000.00	\$ 22,100.00	\$ 50,000.00	\$ 50,000.00	\$ 222,100.00
County Wide	M/R/R of Plant Services	3428-7404-0681-9020-	3309	\$ 190,202.10	\$ 90,202.10	\$ 594,643.80	\$ 246,683.00	\$ 90,350.00	\$ 1,212,081.00
County Wide	Safety-To-Life	3428-7404-0681-9020-	3348	\$ 129,608.30	\$ 129,608.30	\$ 133,085.70	\$ 135,633.30	\$ 100,000.00	\$ 627,935.60
County Wide	M/R/R Plumbing	3428-7404-0681-9020-	3465	\$ 6,000.00	\$ 6,000.00	\$ 3,000.00	\$ 6,000.00	\$ 6,000.00	\$ 27,000.00
County Wide	M/R/R Restroom Partitions	3428-7404-0681-9020-	3500	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00	\$ 5,000.00	\$ 5,000.00	\$ 21,000.00
County Wide	M/R/R Light Fixtures	3428-7404-0681-9020-	3540	\$ 20,000.00	\$ 20,000.00	\$ 12,000.00	\$ 20,000.00	\$ 20,000.00	\$ 92,000.00
County Wide	M/R/R Fire Alarm, I/C and CCTV Systems	3428-7404-0681-9020-	3570	\$ 75,000.00	\$ 100,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 400,000.00
County Wide	Painting/Overtime	3428-7404-0681-9020-	3590	\$ 45,000.00	\$ 20,000.00	\$ 1,000.00	\$ 20,000.00	\$ 20,000.00	\$ 106,000.00
County Wide	M/R/R Doors	3428-7404-0681-9020-	3610	\$ 2,000.00	\$ 40,000.00	\$ 30,000.00	\$ 40,000.00	\$ 40,000.00	\$ 152,000.00
County Wide	M/R/R Flooring	3428-7404-0681-9020-	3630	\$ 50,000.00	\$ 150,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 350,000.00
County Wide	M/R/R Roofs-Ceilings	3428-7404-0681-9020-	3660	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00	\$ 20,000.00	\$ 20,000.00	\$ 81,000.00
County Wide	M/R/R EWC	3428-7404-0681-9020-	3664	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 25,000.00
County Wide	M/R/R Bleachers	3428-7404-0681-9020-	3671	\$ 20,000.00	\$ 20,000.00	\$ 10,000.00	\$ 20,000.00	\$ 20,000.00	\$ 90,000.00
County Wide	M/R/R Portables	3428-7404-0681-9020-	3681	\$ 30,000.00	\$ 71,000.00	\$ 45,000.00	\$ 75,000.00	\$ 75,000.00	\$ 296,000.00
County Wide	M/R/R Emergency Generators	3428-7404-0681-9020-	3791	\$ 12,000.00	\$ 12,000.00	\$ 6,000.00	\$ 12,000.00	\$ 12,000.00	\$ 54,000.00
County Wide	M/R/R EMS	3428-7404-0681-9020-	3821	\$ 50,000.00	\$ 50,000.00	\$ 100.00	\$ 50,000.00	\$ 50,000.00	\$ 200,100.00
County Wide	M/R/R ECR Systems	3428-7404-0681-9020-	3831	\$ 40,000.00	\$ 60,000.00	\$ 60,000.00	\$ 40,000.00	\$ 40,000.00	\$ 240,000.00
RHS	Side walk replacement/repair	3428-7404-0681-0431	3348	\$ 21,000.00					\$ 21,000.00
CHS	Gym & Bldg. 3 door replacement	3428-7404-0681-0341	3610	\$ 35,000.00					\$ 35,000.00
LAE	Media door replacement	3428-7404-0681-0451	3610	\$ 8,000.00					\$ 8,000.00
WJH	Painting, PH 1 Front office Admin area	3428-7404-0681-0371	3590	\$ 3,000.00					\$ 3,000.00
GCI	Painting, PH 1 Front office Admin area	3428-7404-0681-0021	3590	\$ 3,000.00					\$ 3,000.00
WEC	Painting, PH 1 Front office Admin area	3428-7404-0681-0241	3590	\$ 3,000.00					\$ 3,000.00
CEB	Painting, PH 1 Front office Admin area	3428-7404-0681-0071	3590	\$ 2,000.00					\$ 2,000.00
GPE	Painting, PH 1 Front office Admin area	3428-7404-0681-0232	3590	\$ 2,000.00					\$ 2,000.00
MHS	Painting, PH 1 Front office Admin area	3428-7404-0681-0391	3590	\$ 3,000.00					\$ 3,000.00
CHS	Painting, PH 1 Front office Admin area	3428-7404-0681-0341	3590	\$ 2,000.00					\$ 2,000.00
MBE	Painting, PH 1 Front office Admin area	3428-7404-0681-0271	3590	\$ 2,000.00					\$ 2,000.00
		<b>PECO TOTAL:</b>		<b>\$ 1,325,180.92</b>	<b>\$ 1,296,083.00</b>	<b>\$ 1,330,857.00</b>	<b>\$ 1,356,333.00</b>	<b>\$ 1,000,000.00</b>	<b>\$ 6,308,453.92</b>

## 2.2 Bus Transportation and Equipment

Each year buses are purchased and replaced due to their age and additional school programs. The bus costs are projected to increase approximately 3% per year. Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

**Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios**

Fiscal Year	Purpose	Qty	Type	Projected Cost (Each)	Budget Impact
2017/18	Growth	0	77 Passenger Bus With A/C	\$ 108,754.00	
		0	65 Passenger Bus, E.S.E.	\$ 113,263.00	
	Replacement	0	77 Passenger Bus With A/C	\$ 108,754.00	
		0	65 Passenger Bus, E.S.E.	\$ 113,263.00	
	GPS Software	1	GPS Software (2 Years)	\$ 136,944.00	\$136,944.00
	A/C	19	Retrofit A/C 2012-2016 model buses	\$ 14,457.00	\$274,683.00
	Equipment	0	Radios	\$ 618.00	
2018/19	Growth	0	77 Passenger Bus With A/C	\$ 112,017.00	
		0	65 Passenger Bus, E.S.E.	\$ 116,661.00	
	Replacement	19	77 Passenger Bus With A/C	\$ 112,017.00	\$ 3,215,754.00
		8	65 Passenger Bus, E.S.E.	\$ 116,661.00	
	GPS Software	1	GPS Software	\$ 136,944.00	
	Equipment	27	Radios	\$ 637.00	
2019/20	Growth	0	77 Passenger Bus With A/C	\$ 115,378.00	
		0	65 Passenger Bus, E.S.E.	\$ 120,161.00	
	Replacement	19	77 Passenger Bus With A/C	\$ 115,378.00	\$ 3,308,126.00
		8	65 Passenger Bus, E.S.E.	\$ 120,161.00	
	GPS Software	1	GPS Software	\$ 136,944.00	
	Equipment	27	Radios	\$ 656.00	
2020/21	Growth	0	77 Passenger Bus With A/C	\$ 118,839.00	
		0	65 Passenger Bus, E.S.E.	\$ 123,766.00	
	Replacement	19	77 Passenger Bus With A/C	\$ 118,839.00	\$ 3,403,265.00
		8	65 Passenger Bus, E.S.E.	\$ 123,766.00	
	GPS Software	1	GPS Software	\$ 136,944.00	
	Equipment	27	Radios	\$ 676.00	
2021/22	Growth	0	77 Passenger Bus With A/C	\$ 122,404.00	
		0	65 Passenger Bus, E.S.E.	\$ 127,479.00	
	Replacement	19	77 Passenger Bus With A/C	\$ 122,404.00	\$ 3,364,300.00
		8	65 Passenger Bus, E.S.E.	\$ 127,479.00	
	GPS Software	1	GPS Software	\$ -	
	Equipment	27	Radios	\$ 696.00	

**Table 2.2.1 ESE Bus Management Plan**

<b>Fiscal Year</b>	<b>Purchases for Growth and Addt'l Programs</b>	<b>Purchases for Replacement</b>	<b>Buses to be Deleted</b>	<b>Buses in Inventory</b>	<b>Buses Used Daily</b>	<b>Spare Buses</b>
2017/18	0	<del>8</del>	<del>8</del>	80	62	18
2018/19	0	8	8	80	62	18
2019/20	0	8	8	80	62	18
2020/21	0	8	8	80	62	18
2021/22	0	8	8	80	62	18

Note: Deletion of buses may occur shortly after the end of each fiscal year.

**Table 2.2.2 Regular Bus Management Plan**

<b>Fiscal Year</b>	<b>Purchases for Growth and Addt'l Programs</b>	<b>Purchases for Replacement</b>	<b>Buses to be Deleted</b>	<b>Buses in Inventory</b>	<b>Buses Used Daily</b>	<b>Spare Buses</b>
2017/18	0	<del>19</del>	<del>19</del>	190	162	30
2018/19	0	19	19	190	162	30
2019/20	0	19	19	190	162	30
2020/21	0	19	19	190	162	30
2021/22	0	19	19	190	162	30

Note: Deletion of buses may occur shortly after the end of each fiscal year.

## SECTION 3 CAPITAL OUTLAY PLAN

### 3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) **Public Education Capital Outlay (PECO)(New Construction and Maintenance)** funds are derived from a Gross Receipts Tax on utilities and are allocated to each school district by the State Legislature in the form of Public Education Capital Outlay Funding. Funds are allocated from a lump sum appropriation to the 67 school districts based upon a formula in Section 1013.64(1)(a), F.S. Funded projects must be recommended in the Educational Plant Survey. Cost ceilings on new schools apply to these funds.
- (b) **1.5Mill Levy** is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation). New construction projects using this funding must be recommended in the Educational Plant Survey.
- (c) **BCC Local Option Sales Tax** funds are received from the County derived from the voter approved one-cent sales tax.
- (d) **Educational Facility Impact Fees** are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:
  - Single-Family - \$7,034 per dwelling unit
  - Multi-Family - \$3,236 per dwelling unit
  - Mobile Home - \$5,979 per dwelling unit
- (e) **Certificates of Participation (COPS)** amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (f) **Capital Outlay and Debt Service (CO&DS) funds** pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college. Projects utilizing this funding must be recommended in the Educational Plant Survey and listed on the Project Priority List (PPL).

### 3.1 Revenue Sources (Continued)

- (g) **Gas Tax** returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.

**Table 3.1 Projected New Revenue**

<b>Revenue</b>	<b>2017/2018</b>	<b>2018/2019</b>	<b>2019/2020</b>	<b>2020/2021</b>	<b>2021/2022</b>
LCIF (1.50 Mil)	\$ 15,013,440.00	\$ 15,013,440.00	\$ 15,013,440.00	\$ 15,013,440.00	\$ 15,013,440.00
PECO New Construction	\$ -	\$ -	\$ -	\$ -	\$ -
C.O. & D.S.	\$ 496,652.00	\$ 496,000.00	\$ 496,000.00	\$ 496,000.00	\$ 496,000.00
PECO Maintenance	\$ 1,296,083.00	\$ 1,296,083.00	\$ 1,330,857.00	\$ 1,356,333.00	\$ 1,000,000.00
Impact Fees	\$ 5,500,000.00	\$ 5,500,000.00	\$ 6,000,000.00	\$ 6,000,000.00	\$ 6,000,000.00
BCC Sales Surtax	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
Gas Tax	\$ 46,500.00	\$ 46,500.00	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00
<b>Total</b>	<b>\$ 24,052,675.00</b>	<b>\$ 24,052,023.00</b>	<b>\$ 24,586,297.00</b>	<b>\$ 24,611,773.00</b>	<b>\$ 24,255,440.00</b>

**Table 3.1.1 District Capital Outlay Expenditures**

Item	DESCRIPTION	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
<b>1</b>	<b>Repay Debt Service</b>					
	3718-9700-0920-9001-3753 (OLS) (Series 2014) Refinance	\$ 877,084.70	\$ 882,883.60	\$ 879,124.50	\$ 878,058.50	\$ 876,601.90
	3718-9700-0920-9001-3783 (OHS/LAJ) (Series 2012)	\$ 1,765,662.50	\$ 1,762,462.50	\$ 1,761,662.50	\$ 3,935,112.50	\$ 3,935,882.50
	3718-9700-0920-9001-3723 (FIH) (Series 2005B)	\$ 2,625,137.50	\$ 2,619,887.50	\$ 2,624,387.50	\$ 387,887.50	\$ 384,500.00
	3718-9700-0920-9001-3763 (Dues)	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00
<b>Total</b>		<b>\$ 5,283,984.70</b>	<b>\$ 5,281,333.60</b>	<b>\$ 5,281,274.50</b>	<b>\$ 5,217,158.50</b>	<b>\$ 5,213,084.40</b>
<b>2</b>	<b>District-Wide</b>					
	3718-7408-0691-9001-3706 (ERP System)	\$ 250,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00
	3718-9700-0910-9001-1520 (Equipment)	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
<b>Total</b>		<b>\$ 550,000.00</b>	<b>\$ 425,000.00</b>	<b>\$ 425,000.00</b>	<b>\$ 425,000.00</b>	<b>\$ 425,000.00</b>
<b>3</b>	<b>Property and Casualty Insurance</b>					
	3718-9700-0910-9001-3553	\$ 1,036,561.00	\$ 1,046,926.61	\$ 1,057,395.88	\$ 1,067,969.83	\$ 1,078,649.53
<b>Total</b>		<b>\$ 1,036,561.00</b>	<b>\$ 1,046,926.61</b>	<b>\$ 1,057,395.88</b>	<b>\$ 1,067,969.83</b>	<b>\$ 1,078,649.53</b>
<b>4</b>	<b>District-Wide Technology</b>					
	3928-7408-0680-9040-3158	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
<b>Total</b>		<b>\$ 1,700,000.00</b>	<b>\$ 1,700,000.00</b>	<b>\$ 1,700,000.00</b>	<b>\$ 1,700,000.00</b>	<b>\$ 1,700,000.00</b>
<b>5</b>	<b>Maintenance Department</b>					
	3718-9700-0910-9020-3894 (Salaries)	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00
<b>Total</b>		<b>\$ 2,500,000.00</b>	<b>\$ 2,500,000.00</b>	<b>\$ 2,500,000.00</b>	<b>\$ 2,500,000.00</b>	<b>\$ 2,500,000.00</b>
<b>6</b>	<b>Facility Planning &amp; Construction</b>					
	3718-9700-0910-9020-3320 (Director/PM Salaries)	\$ 140,000.00	\$ 207,000.00	\$ 207,000.00	\$ 207,000.00	\$ 207,000.00
<b>Total</b>		<b>\$ 140,000.00</b>	<b>\$ 207,000.00</b>	<b>\$ 207,000.00</b>	<b>\$ 207,000.00</b>	<b>\$ 207,000.00</b>
<b>7</b>	<b>Transportation Department</b>					
	3718-7401-0651-9010-3878 (Bus/Radio Purchase)	\$ -	\$ 3,078,810.00	\$ 3,171,182.00	\$ 3,266,321.00	\$ 3,364,300.00
	3718-7401-0651-9010-3813 (A/C)	\$ 274,683.00	\$ -	\$ -		
	3718-7401-0651-9010-3815 (GPS System)	\$ 136,944.00	\$ 136,944.00	\$ 136,944.00	\$ 136,944.00	\$ -
<b>Total</b>		<b>\$ 411,627.00</b>	<b>\$ 3,215,754.00</b>	<b>\$ 3,308,126.00</b>	<b>\$ 3,403,265.00</b>	<b>\$ 3,364,300.00</b>
<b>Grand Total</b>		<b>\$ 11,622,172.70</b>	<b>\$ 14,376,014.21</b>	<b>\$ 14,478,796.38</b>	<b>\$ 14,520,393.33</b>	<b>\$ 14,488,033.93</b>

**Table 3.1.2 Capital Projects Plan Worksheet**

SCHOOL	PROJECT MANAGER	PROJECT DESCRIPTION	2017/2018	2018/2019	2019/2020	2020/2021	2021/22	5-YEAR TOTAL
DIS	Ellis	Fire Alarm Replacement (completion)	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00
County Wide	Ellis	Front Entrance Security Enhancements	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00
MBH	Ellis	Culinary Arts Renovation	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00
Elementary Y	Ellis	New Construction	\$ 18,705,633.00	\$ 500,000.00	\$ -	\$ -	\$ -	\$ 19,205,633.00
Elementary Y	Ellis	Furniture and Equipment	\$ 3,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000.00
LSE	Griffis	HVAC Replacement Bldg 6	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ 60,000.00
DIS	Griffis	HVAC Replacement Bldg. 7	\$ 45,000.00	\$ -	\$ -	\$ -	\$ -	\$ 45,000.00
KHS	Griffis	HVAC Replacement Cafeteria	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ 60,000.00
TES	Griffis	HVAC Replacement Buildings 3, 4, 5, & 6	\$ 140,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 150,000.00
WES	Griffis	HVAC Replacement Buildings (admin/media) PH I & II	\$ 180,000.00	\$ 100,000.00	\$ 10,000.00	\$ -	\$ -	\$ 290,000.00
WJH	Bryce	Replace Controls	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00
CHS	Ellis	Kitchen Floor	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ 60,000.00
KHH	Ellis	Renovation of Science Labs	\$ 68,000.00	\$ 800,000.00	\$ 10,000.00	\$ -	\$ -	\$ 878,000.00
FIHS	TBD - Griffis	Repipe Science Lab	\$ 40,000.00	\$ -	\$ -	\$ -	\$ -	\$ 40,000.00
WJH	Ellis	Locker Room Flooring Replacement	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00
LSJ	Ellis	Locker Room Flooring Replacement	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00
OPERATIONS	Fitzpatrick	Vehicle Purchase/Replacement	\$ 110,000.00	\$ -	\$ -	\$ -	\$ -	\$ 110,000.00
COUNTY WIDE	Ellis	Restroom Renovations	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 500,000.00
COUNTY WIDE	Griffis	Re-roof Relocatables	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,250,000.00
COUNTY-WIDE	Ellis	Covered Play Area	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 350,000.00
COUNTY-WIDE	Kemp	Technology Infrastructure	\$ 300,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,300,000.00
COUNTY-WIDE	Ellis	Covered Walkways	\$ 200,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 10,000.00	\$ 510,000.00
COUNTY-WIDE	Harvin	Energy Conservation Upgrades	\$ 50,000.00	\$ 75,000.00	\$ 150,000.00	\$ 150,000.00	\$ 75,000.00	\$ 500,000.00
COUNTY-WIDE	Harvin	Hand-held Walki Talki Repeaters-	\$ 100,000.00	\$ 75,000.00	\$ -	\$ -	\$ -	\$ 175,000.00
COUNTY-WIDE	Harvin	Safety & Security (Alarm Schools)	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,250,000.00
COUNTY-WIDE	Harvin	Safety & Security Projects (Misc)	\$ 25,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 225,000.00
COUNTY-WIDE	Harvin	Safety & Security (Control Access)	\$ 20,000.00	\$ 25,000.00	\$ 50,000.00	\$ 50,000.00	\$ -	\$ 145,000.00
COUNTY-WIDE	Harvin	Security Cameras	\$ 450,000.00	\$ 400,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,600,000.00
COUNTY-WIDE	Harvin	Severe Weather Stations	\$ 50,000.00	\$ -	\$ 50,000.00	\$ 50,000.00	\$ -	\$ 150,000.00
COUNTY-WIDE	Harvin	Front Entrance Security Enhancements	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 200,000.00
COUNTY-WIDE	Kemp	Painting	\$ 50,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 350,000.00



**Table 3.1.2 Capital Projects Plan Worksheet (Continued)**

COUNTY-WIDE	Kemp	HVAC Repair/Replacement	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00
COUNTY-WIDE	Ellis	Interactive Technology for Classrooms	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 50,000.00	\$ 1,050,000.00
COUNTY-WIDE	Kemp	Door Repair/Replacement	\$ 5,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 25,000.00	\$ 75,000.00
COUNTY-WIDE	Kemp	Asphalt and Sidewalk Improvements	\$ 50,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 550,000.00
COUNTY-WIDE	Ellis	Security Fencing	\$ 100,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 700,000.00
COUNTY-WIDE	Kemp	Site Improvements	\$ 50,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 650,000.00
COUNTY-WIDE	Kemp	Flooring Repair/Replacement	\$ 50,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 350,000.00
COUNTY-WIDE	Kemp	Locker Repair/Replacement	\$ 5,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 305,000.00
COUNTY-WIDE	Kemp	Plumbing/Irrigation Repair/Replacement	\$ 5,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 305,000.00
COUNTY-WIDE	Kemp	Roof Repair/Replacement	\$ 10,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 510,000.00
COUNTY-WIDE	Kemp	Road Improvements (Gas Tax)	\$ 334,492.00	\$ 46,500.00	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00	\$ 518,992.00
COUNTY-WIDE	Kemp	Lightning Protection	\$ 100,000.00	\$ -	\$ 130,000.00	\$ 130,000.00	\$ 130,000.00	\$ 490,000.00
MHS	Kemp	HVAC (2 cooling towers) 1- new/1 Refurbished	\$ 190,000.00	\$ -	\$ -	\$ -	\$ -	\$ 190,000.00
RHS	Kemp	HVAC (1 cooling tower) Refurbished	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
RHS	Kemp	Replace Controls	\$ 140,000.00	\$ -	\$ -	\$ -	\$ -	\$ 140,000.00
MHS	Kemp	Replace Controls	\$ 175,000.00	\$ -	\$ -	\$ -	\$ -	\$ 175,000.00
FIH	Griffis	Erosion Control	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00
WJH	Ellis	Covered Walkway Replacement	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ 125,000.00
OPJH	Kemp	Replace Controls	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
Operations (Support Services)	Ellis/ Sweatland	Renovate/Reroof Bldg 1 to offices for Food Services/Operations	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00
County Office	Harvin	EOC & Multipurpose Room	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ 300,000.00
H. C. Long Bldg.	Ellis/ Sweatland	Renovation	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00
SBJ	Ellis	Kitchen Renovations	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00
OPE	Ellis	Kitchen Renovations	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00
GPE	Ellis	Kitchen Renovations	\$ -	\$ 250,000.00	\$ -	\$ -	\$ -	\$ 250,000.00
LSJH	Ellis	Kitchen Renovations	\$ -	\$ -	\$ 250,000.00	\$ -	\$ -	\$ 250,000.00
WEC	Ellis	Kitchen Renovations	\$ -	\$ -	\$ -	\$ 250,000.00	\$ -	\$ 250,000.00
MBH	Ellis	Front Office Renovation	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ 200,000.00
OPH	TBD - Griffis	Renovation Building 27 (Weight Room)	\$ -	\$ -	\$ -	\$ 300,000.00	\$ 10,000.00	\$ 310,000.00
COUNTY-WIDE	Kemp	New Classroom Wing	\$ -	\$ -	\$ 1,600,000.00	\$ 1,700,000.00	\$ 1,800,000.00	\$ 5,100,000.00
WES	Ellis	Fire Alarm Replacement	\$ -	\$ 210,000.00	\$ 5,000.00	\$ -	\$ -	\$ 215,000.00
DIS	Harvin	Install Emergency Generator	\$ -	\$ 80,000.00	\$ -	\$ -	\$ -	\$ 80,000.00
KHE	TBD - Griffis	Building 11 Renovation (locker room/weight room)	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ 200,000.00
KHE	TBD - Griffis	Drainage Site Work	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00
MBE	TBD - Griffis	Enclose Second Floor Walkway Building 7	\$ -	\$ 140,000.00	\$ -	\$ -	\$ -	\$ 140,000.00

**Table 3.1.2 Capital Projects Plan Worksheet (Continued)**

MHS	Ellis	Flooring Replacement Phase III	\$ -	\$ -	\$ 150,000.00	\$ -	\$ -	\$ 150,000.00
PES	Ellis	Admin/Café HVAC Replacement (replaced by CHS HVAC project)	\$ -	\$ 180,000.00	\$ -	\$ -	\$ -	\$ 180,000.00
RHS	Ellis	Insulate Gym Ceiling	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ 160,000.00
WEC	TBD - Griffis	Replace Transite Panels Buildings 1 & 2	\$ -	\$ 200,000.00	\$ 10,000.00	\$ -	\$ -	\$ 210,000.00
WJH/LJH	Ellis	Parking Lot Lighting Replacement	\$ -	\$ 200,000.00	\$ 5,000.00	\$ -	\$ -	\$ 205,000.00
KHE	Ellis	Parent Pickup Redesign	\$ -	\$ 525,000.00	\$ -	\$ -	\$ -	\$ 525,000.00
CEB	Ellis	Cafeteria Expansion	\$ -	\$ 1,300,000.00	\$ 10,000.00	\$ -	\$ -	\$ 1,310,000.00
DIS	Ellis	Cafeteria Expansion	\$ -	\$ -	\$ 1,100,000.00	\$ 10,000.00	\$ -	\$ 1,110,000.00
KHE	Ellis	Cafeteria Expansion	\$ -	\$ 1,300,000.00	\$ 10,000.00	\$ -	\$ -	\$ 1,310,000.00
SPC,TBE,CHE, ROE	Kemp	HVAC Controls	\$ -	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 2,000,000.00
CHS,KHS,LSJH, OPJH,SPC	Kemp	HVAC Replacements	\$ -	\$ 200,000.00	\$ 1,450,000.00	\$ 1,500,000.00	\$ 1,500,000.00	\$ 4,650,000.00
PES,FIE	Kemp	Fire Alarm Replacements	\$ -	\$ -	\$ 225,000.00	\$ 225,000.00	\$ 225,000.00	\$ 675,000.00
WEC, LSJ, LSE, Operations	Kemp	Plumbing Re-piping	\$ -	\$ -	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 270,000.00
COUNTY-WIDE	Kemp	Contingency	\$ 450,000.00	\$ 400,000.00	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	\$ 2,200,000.00
Projects Subtotal:			\$ 28,413,125.00	\$ 10,351,500.00	\$ 9,096,000.00	\$ 8,036,000.00	\$ 7,131,000.00	\$ 63,027,625.00
District Capital Outlay Expense		Department and Technology Expenditures (Table 3.1.1)	\$ 11,759,116.70	\$ 14,376,014.21	\$ 14,478,796.38	\$ 14,383,449.33	\$ 14,488,033.93	\$ 69,485,410.55
Maint. PECO Expense		(New PECO + PECO Roll Forward)	\$ 1,325,180.92	\$ 1,296,083.00	\$ 1,330,857.00	\$ 1,356,333.00	\$ 1,000,000.00	\$ 6,308,453.92
<b>Total Obligations:</b>		[A]	\$ 41,497,422.62	\$ 26,023,597.21	\$ 24,905,653.38	\$ 23,775,782.33	\$ 22,619,033.93	\$ 138,821,489.47
<b>New Revenue:</b>		(Table 3.1) [B]	\$ 24,052,675.00	\$ 24,052,023.00	\$ 24,586,297.00	\$ 24,611,773.00	\$ 24,255,440.00	\$ 121,558,208.00
<b>Funds Rolled Forward from Prior Year:</b>								
P.E.C.O. New Construction			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PECO Special Maintenance			\$ 29,097.92	\$ -	\$ -	\$ -	\$ -	\$ 29,097.92
C.O.&D.S.			\$ 559,209.11	\$ -	\$ -	\$ -	\$ -	\$ 559,209.11
Impact Fees Roll Forward			\$ 13,038,584.09	\$ -	\$ -	\$ -	\$ -	\$ 13,038,584.09
LCIF Roll Forward			\$ 5,835,279.92	\$ -	\$ -	\$ -	\$ -	\$ 5,835,279.92
Gas Tax			\$ 287,992.00	\$ -	\$ -	\$ -	\$ -	\$ 287,992.00
BCC Sales Tax			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Funds Rolled Forward:</b>		[C]	\$ 19,750,163.04	\$ 2,305,414.52	\$ 333,840.31	\$ 14,483.93	\$ 850,474.60	\$ 23,254,376.40
<b>Total Revenue:</b>		[B] + [C]	\$ 43,802,838.04	\$ 26,357,437.52	\$ 24,920,137.31	\$ 24,626,256.93	\$ 25,105,914.60	\$ 144,812,584.40
<b>Remaining Funds Available:</b>		[B] + [C] - [A]	\$ 2,305,415.42	\$ 333,840.31	\$ 14,483.93	\$ 850,474.60	\$ 2,486,880.67	\$ 5,991,094.93

## **SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM**

### **4.1 Financially Feasible Work Program**

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.

Attachment 1: Work Program