

EDUCATIONAL FACILITIES PLAN

(TENTATIVE)

FISCAL YEAR 2018/19 – 2022/23



CLAY COUNTY SCHOOL DISTRICT

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INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1st each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned and donated space and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

The Educational Facilities Plan has been divided into the following sections:

Section 1: *Planning* - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

Section 2: *Maintenance and Transportation* - This section addresses maintenance projects and bus transportation plans for the District.

Section 3: *Capital Outlay Plan* - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

Section 4: *Financially Feasible Work Program* - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

SECTION 1 PLANNING

1.1 Population and Housing Demographics

The Clay County Population study for 2010 and 2017 shows some growth within areas of Clay County. Table 1.1 and Table 1.1.1 reflect that trend with local municipalities and state population estimates having some change in their population numbers.

Table 1.1 Clay County Populations

2010/2017 Clay County Population Comparison

Area	2010	*2017
Green Cove Springs	6,908	7,615
Keystone Heights	1,350	1,364
Orange Park	8,412	8,622
Penney Farms	749	738
Unincorporated	173,446	190,210
Total Clay	190,865	208,549

Source: 2010 U.S. Census Bureau, 4/1/2012

*Estimate Bureau of Economic and Business Research Vol. 51 Bulletin 180 January 2018

Table 1.1.1 Population Projections, 2020 – 2045

Projections	2020	2025	2030	2035	2040	2045
Low	210,500	220,400	230,500	239,500	245,900	250,900
Medium	221,000	239,900	257,400	273,900	288,000	301,000
High	231,400	257,600	284,800	312,500	338,900	365,400

Source: Bureau of Economic and Business Research Vol. 51 Bulletin 180 January 2018

1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last five years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school, VPK or home school enrollment. Table 1.2 shows preliminary COFTE projections for pre-kindergarten (Pre-K) through grade twelve enrollment through 2028-29. The actual District COFTE enrollment for the end of the 2017/18 school year was 35,307 students (COFTE membership report June 2018). The FDOE has projected COFTE enrollment at 35,609 students for SY 2018-19 and 36,491 students by SY 2021-22 increasing approximately 882 students from the 2017 projections. FDOE is projecting that this increase will be seen in the 6-12 grade levels with PK-6 enrollment stagnant or slightly decreasing over the 5-year period.

Table 1.2 Capital Outlay FTE Forecast (COFTE)

Clay

2018-19 to 2028-29 Capital Outlay FTE Forecast

	Actual 2015-16	Actual 2016-17	Actual 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29
Births*	2,161	2,126	2,079	2,063	2,082	2,226	2,213	2,213	2,249	2,299	2,352	2,403	2,446	2,489
Grade														
PreK	332.92	307.66	324.66	319.99	326.52	325.45	328.03	334.32	341.97	349.69	356.67	363.06	369.30	375.39
Grade K	2,394.13	2,323.51	2,388.00	2,269.45	2,286.97	2,439.57	2,431.81	2,431.95	2,469.99	2,524.76	2,582.70	2,639.54	2,686.97	2,734.41
Grade 1	2,458.20	2,517.43	2,453.29	2,522.51	2,405.53	2,415.72	2,568.22	2,566.72	2,564.47	2,600.86	2,656.69	2,715.78	2,774.65	2,823.62
Grade 2	2,477.63	2,470.77	2,484.05	2,459.14	2,523.19	2,410.55	2,417.75	2,565.78	2,567.50	2,564.25	2,598.72	2,653.14	2,710.87	2,768.33
Grade 3	2,598.44	2,627.27	2,573.09	2,571.70	2,542.39	2,607.35	2,494.22	2,497.25	2,645.45	2,649.07	2,645.58	2,677.80	2,732.46	2,791.47
Grade 4	2,625.00	2,648.10	2,706.46	2,627.25	2,618.66	2,590.92	2,654.93	2,538.99	2,539.58	2,689.00	2,690.35	2,686.32	2,717.29	2,770.45
Grade 5	2,565.70	2,759.07	2,725.02	2,802.94	2,717.26	2,710.69	2,680.51	2,745.45	2,624.24	2,623.59	2,776.85	2,776.91	2,771.41	2,802.06
Grade 6	2,635.75	2,681.22	2,936.66	2,873.62	2,949.69	2,862.66	2,853.62	2,821.15	2,887.94	2,761.75	2,758.12	2,916.63	2,917.69	2,910.97
Grade 7	2,770.18	2,712.03	2,753.17	3,024.40	2,958.72	3,037.28	2,947.98	2,936.34	2,901.63	2,968.20	2,838.90	2,832.92	2,992.86	2,994.64
Grade 8	2,696.92	2,853.68	2,802.98	2,827.97	3,096.49	3,036.17	3,113.14	3,022.72	3,009.02	2,972.52	3,038.45	2,907.43	2,899.32	3,059.41
Grade 9	2,964.78	2,853.85	3,020.67	2,979.66	2,999.34	3,286.01	3,220.11	3,299.20	3,201.45	3,184.69	3,144.58	3,211.91	3,070.97	3,060.29
Grade 10	2,892.59	3,033.35	2,809.02	3,061.54	3,013.77	3,034.27	3,322.20	3,253.44	3,330.98	3,230.16	3,211.18	3,168.68	3,234.49	3,090.49
Grade 11	2,803.65	2,777.21	2,922.11	2,712.73	2,937.23	2,902.03	2,920.30	3,189.30	3,134.56	3,204.92	3,114.34	3,093.90	3,053.57	3,113.02
Grade 12	2,382.86	2,494.09	2,408.58	2,556.55	2,369.70	2,568.45	2,537.78	2,553.78	2,789.68	2,742.35	2,803.70	2,724.78	2,707.60	2,673.34
PreK-Grade 12	34,598.75	35,059.24	35,307.76	35,609.45	35,745.46	36,227.12	36,490.60	36,756.39	37,008.46	37,065.81	37,216.83	37,368.80	37,639.45	37,967.89
Grade Level Summary														
PreK-Grade 5	15,452.02	15,653.81	15,654.57	15,572.98	15,420.52	15,500.25	15,575.47	15,680.46	15,753.20	16,001.22	16,307.56	16,512.55	16,762.95	17,065.73
Grades 6-8	8,102.85	8,246.93	8,492.81	8,725.99	9,004.90	8,936.11	8,914.74	8,780.21	8,798.59	8,702.47	8,635.47	8,656.98	8,809.87	8,965.02
Grades 9-12	11,043.88	11,158.50	11,160.38	11,310.48	11,320.04	11,790.76	12,000.39	12,295.72	12,456.67	12,362.12	12,273.80	12,199.27	12,066.63	11,937.14
PreK-Grade 12	34,598.75	35,059.24	35,307.76	35,609.45	35,745.46	36,227.12	36,490.60	36,756.39	37,008.46	37,065.81	37,216.83	37,368.80	37,639.45	37,967.89
COFTE Growth Summary **														
PreK-Grade 5				-	-	-	2.49	104.99	72.74	248.02	306.34	204.99	250.40	302.78
Grades 6-8				233.18	278.91	-	-	-	-	-	-	-	107.40	155.15
Grades 9-12				150.10	9.56	470.72	209.63	295.33	160.95	-	-	-	-	-
PreK-Grade 12				383.28	288.47	470.72	212.12	400.32	233.69	248.02	306.34	204.99	357.80	457.93

* Birth data are lagged for kindergarten entrance. Births shown for 2015-16 are the birth data for the students who will enter kindergarten in 2015-16. Students eligible to enter kindergarten in 2015-16 were born from September 1, 2009, through August 31, 2010.

** COFTE growth is the difference between the current year and the highest of the three previous years. Negative differences are shown as -.

1.3 Classroom Requirements

The School District continues to plan capital projects to comply with the Class Size Reduction (CSR) requirements. CSR requires one teacher for 18 students in grades PreK-3, one teacher for 22 students in grades 4-8, and one teacher for 25 students in grades 9-12. Currently the District does have enough classroom seats to comply with CSR. However, projected and scheduled growth surrounding the Lake Asbury Master Plan along with the First Coast Expressway's accelerated construction schedule will pressure the system within the next five years.

1.4 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.4 and their general locations are shown on Map 1.4.

The District does not utilize any leased or loaned facilities for classroom purposes. However, 41% of the District's student stations identified in Florida Inventory of School Houses (FISH) are housed in satisfactory relocatable buildings. A 2017 approved Spot Survey has begun the process of removing 20 + year old relocatable buildings from our elementary classroom inventory. This year we expect to remove over 30 of these assets.

A new school in the Oakleaf area, Discovery Oaks Elementary School, is scheduled to open for the 2018/19 school year. Additionally, the School District has identified two additional elementary schools, one which may be needed by school year 2024/25. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.4.1 and Map 1.4.1. Locations of future school sites will be based on District owned property, school siting policies in the interlocal agreement and comprehensive plans of the local municipalities/governments.

Table 1.4 Existing Schools

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
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ELEMENTARY SCHOOLS:

ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BLVD.	ORANGE PARK	21	PK 06
CHARLES E. BENNETT ELEMENTARY	1 S OAKRIDGE AVENUE	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	KG 06
DISCOVERY OAKS ELEMENTARY	950 OAKLEAF PLANTATION PKWY	ORANGE PARK	63	KG 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINFIELD AVENUE	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 06
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BOULEVARD	ORANGE PARK	37	PK 06
ROBERT M PATERSON ELEMENTARY	5400 PINE AVENUE	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BOULEVARD	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SHADOWLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06
W. E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J L WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06

JUNIOR HIGH SCHOOLS:

GREEN COVE SPRINGS JUNIOR HIGH	1220 BONAVENTURE AVENUE	GREEN COVE SPRINGS	27	07 08
JACK L WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LAKESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BOULEVARD	ORANGE PARK	40	07 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVENUE	ORANGE PARK	30	07 08

HIGH SCHOOLS:

CLAY HIGH SCHOOL	2025 HIGHWAY 16 WEST	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND SENIOR HIGH	2233 VILLAGE SQUARE PARKWAY	ORANGE PARK	60	09 12
MIDDLEBURG SENIOR HIGH	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK SENIOR HIGH	2300 KINGSLEY AVENUE	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4035 PLANTATION OAK BOULEVARD	ORANGE PARK	69	09 12
RIDGEVIEW SENIOR HIGH	466 MADISON AVENUE	ORANGE PARK	79	09 12

Table 1.4 Existing Schools (Continued)

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
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COMBINATION SCHOOLS:

R C BANNERMAN LEARNING RESOURCE CENTER	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH	900 SW ORCHID AVENUE	KEYSTONE HEIGHTS	55	07 12

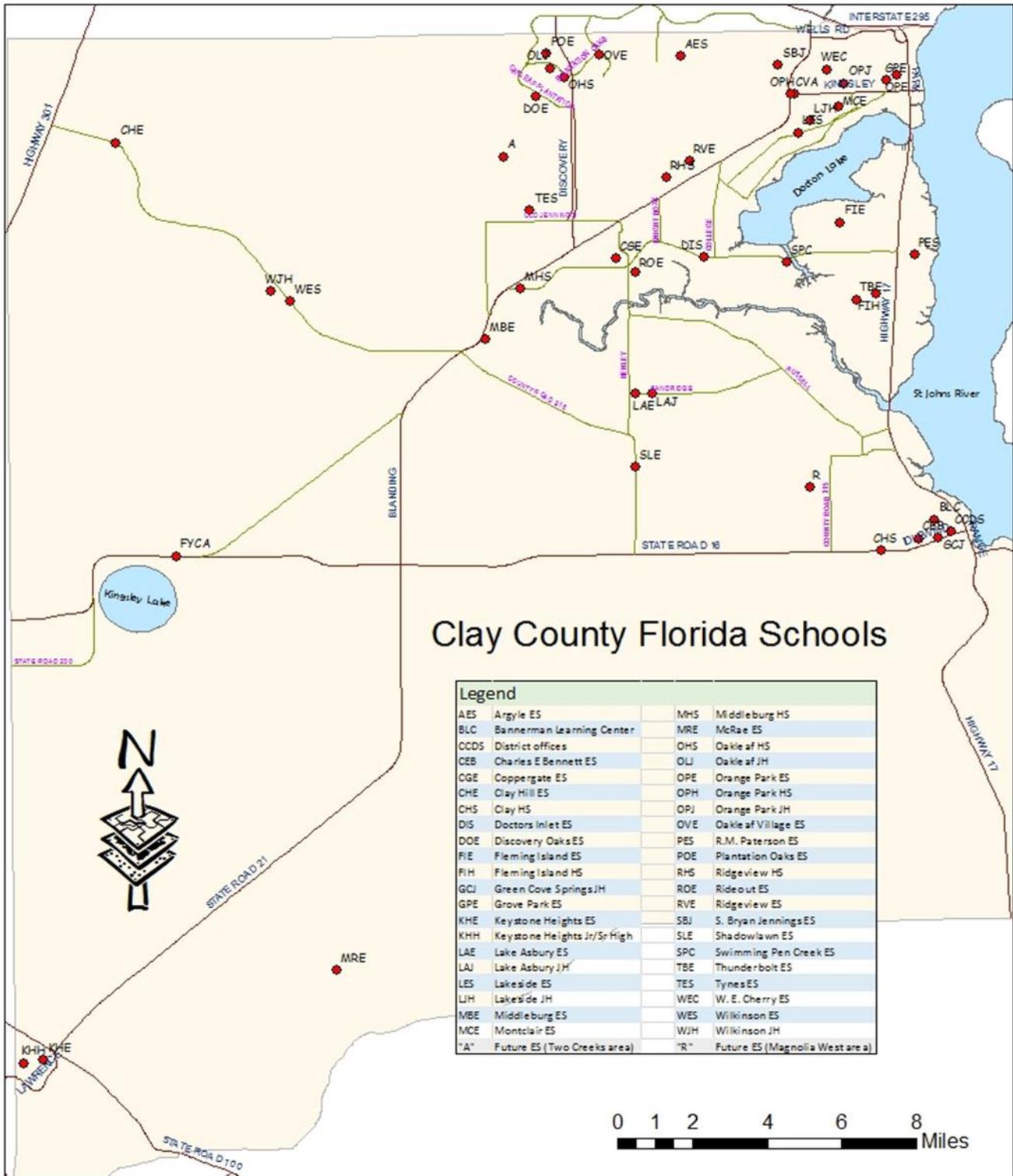
VACANT SCHOOL BOARD PARCELS:

JUNIOR HIGH "PP"	285 OLD HARD ROAD	ORANGE PARK	44	07 08
ELEMENTARY "R"	COUNTY ROAD 315	GREEN COVE SPRINGS	21	PK 06
ELEMENARY "A"	ADDIE LANE	MIDDLEBURG	20	PK 06

SOURCE: FDOE SCHOOL LAND INVENTORY June 2017

ACRES TOTALS : 1,426
SCHOOL TOTALS : 41

Map 1.4 Existing Schools Locations Map



Date: 6/5/2018

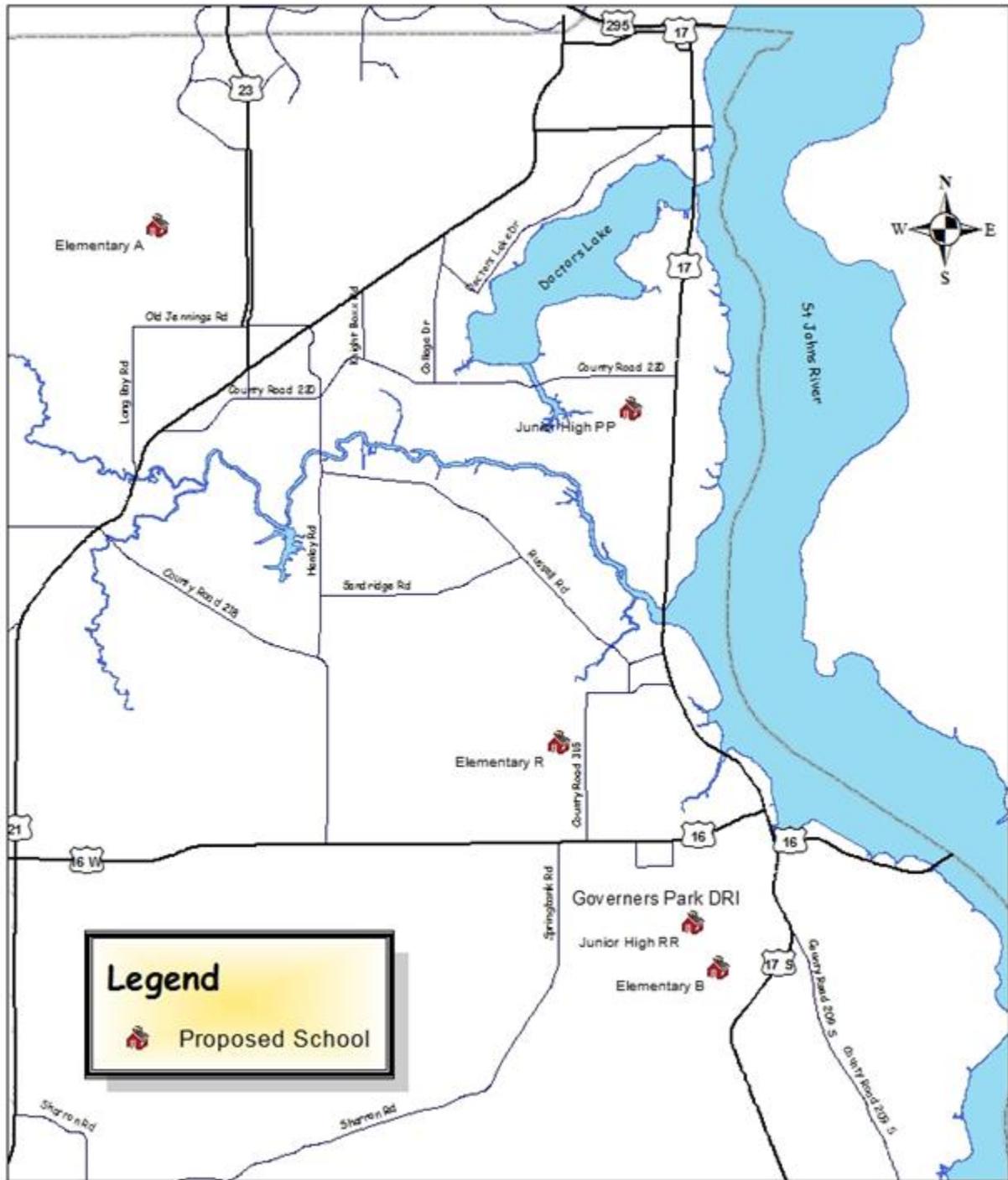
Table 1.4.1 Proposed New Schools

School Years	Priority	School Name	Description	Location	Opening Year	Estimated Cost *	# of New Student Stations
2018-19 to 2022-23 (Years 1-5)	1	R	Elementary	GCS CR 315 Area	2022-2023	\$21,856,872	862
	Subtotal:	1				\$21,856,872	862
2023-24 to 2027-28 (Years 6-10)	2	A	Elementary	Two Creeks Area	2023-2024	\$22,393,036	862
	3	PP	K-8	Fleming Island	2025-2026	\$32,910,171	1,117
	Subtotal:	2				\$55,303,207	1,979
2029-30 to 2037-38 (Years 10-20)	4	B	Elementary	Governor's Park (GCS)	2028-2029	\$24,054,110	862
	5	RR	Junior High	Governor's Park (GCS)	2031-2032	\$33,659,678	1,117
	Subtotal:	2				\$57,713,788	1,979
Grand Total:		5				\$134,873,867	4,820

*DOE Forecast future construction cost. <http://edr.state.fl.us/Content/conferences/peco/studentstation.pdf>

Map 1.4.1 Proposed New Schools Map

Proposed Schools Clay County FL



Date: 6/27/2018

Produced by Operations Planning Division



All provided for informational purposes only. Not intended for use as legal or official description of boundaries. GIS Software is responsible for any applications.

1.5 Construction Costs

The average construction costs provided by FDOE do not include the cost for land acquisition. According to the most recent School Impact Fee Study (April 2017), land values in Clay County are approximately \$70,000 per acre. The district's minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.4.

Table 1.5 2018 School Construction Costs

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	862	\$22,447	\$19,349,314
Junior High	40	1,117	\$24,240	\$27,076,080
Senior High	60	1,739	\$31,486	\$54,754,154

* Number of Student Stations is based on the CCDS Educational Facilities List for new schools by type.

** Cost per Student Station is based on DOE cost forecast for July 2018.

*** Total Cost is the product of the cost per student station times the number of student stations for each school type only, no land values are added.

Source: Student Station Cost Factors, DOE, Feb. 1, 2018.

Includes Consumer Price Index - REC National Economic Forecast of January 2018.

<http://edr.state.fl.us/Content/conferences/peco/studentstation.pdf>

1.6 Student Stations District Wide

The number of student stations for the School District will decrease as a result of the planned initiative to remove 20+ year old portables from the District classroom inventory.

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

1.7 School Capacity

Florida Statutes require that each School District monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Clay County School Board has set the Level of Service for Clay County Schools at 110% of FISH or Core capacity (lesser of).

The available student capacities and Level of Service for each educational facility, along with the projected student populations based on the Department of Education COFTE, FISH and projected growth, are shown in Table 1.7. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify any new student stations projected to be built within the ten-year timeline.

Table 1.7 - Student Capacity For SY 2018/19 Thru SY 2022/23 (Based on DOE 6/2018 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + multipurpose area)	SY 18/19		SY 19/20		SY 20/21		SY 21/22		SY 22/23	
				COFTE Enroll.	Utilization								
Elementary School 2018-2022													
AES	Argyle Elementary	825	1352	774	94%	771	93%	771	93%	774	94%	777	94%
CEB	Charles E. Bennett Elementary	830	804	741	92%	753	94%	767	95%	785	98%	803	100%
CGE	Coppergate Elementary	725	1320	547	75%	545	75%	545	75%	547	75%	549	76%
CHE	Clay Hill Elementary	474	770	419	88%	417	88%	417	88%	418	88%	420	89%
DIS	Doctor's Inlet Elementary	737	735	681	93%	678	92%	678	92%	680	93%	683	93%
DOE	Discovery Oaks Elementary	862	1320	827	96%	824	96%	823	96%	826	96%	829	96%
FIE	Fleming Island Elementary	912	1485	825	90%	822	90%	821	90%	824	90%	828	91%
GPE	Grove Park Elementary	512	925	497	97%	495	97%	494	97%	496	97%	498	97%
KHE	Keystone Heights Elementary	896	823	840	102%	837	102%	836	102%	839	102%	843	102%
LAE	Lake Asbury Elementary	970	1084	889	92%	911	94%	937	97%	955	98%	974	100%
LES	Lakeside Elementary	876	888	783	89%	779	89%	779	89%	782	89%	785	90%
MRE	McRae Elementary	550	1485	557	101%	555	101%	555	101%	557	101%	559	102%
MBE	Middleburg Elementary	650	1279	579	89%	576	89%	576	89%	578	89%	581	89%
MCE	Montclair Elementary	649	781	543	84%	541	83%	541	83%	543	84%	545	84%
OPE	Orange Park Elementary	504	565	477	95%	475	94%	475	94%	477	95%	479	95%
OVE	Oakleaf Village Elementary	1101	1362	1151	105%	1161	105%	1176	107%	1195	109%	1214	110%
PES	R.M. Paterson Elementary	1105	1336	1075	97%	1101	100%	1130	102%	1134	103%	1139	103%
POE	Plantation Oaks Elementary	992	1362	913	92%	957	96%	1003	101%	1034	104%	1065	107%
ROE	RideOut Elementary	679	1320	560	83%	573	84%	588	87%	605	89%	622	92%
RVE	Ridgeview Elementary	565	776	587	104%	584	103%	584	103%	586	104%	589	104%
SBJ	S. Bryan Jennings Elementary	676	1086	510	75%	508	75%	508	75%	509	75%	511	76%
SLE	Shadowlawn Elementary	863	1362	741	86%	740	86%	741	86%	746	86%	751	87%
SPC	Swimming Pen Creek Elementary	547	1352	486	89%	484	88%	483	88%	485	89%	487	89%
TBE	Thunderbolt Elementary	1110	1353	941	85%	940	85%	942	85%	946	85%	949	86%
TES	Tynes Elementary	1004	1366	1035	103%	1056	105%	1081	108%	1109	110%	1139	113%
WEC	W.E. Cherry Elementary	881	855	754	88%	751	88%	751	88%	753	88%	756	88%
WES	Wilkinson Elementary	810	1372	845	104%	842	104%	842	104%	845	104%	848	105%
R	Elementary "R"	0	0										
Total:		21305	30518	19577	92%	19674	92%	19844	93%	20029	94%	20223	95%
Junior High School 2018-22													
GCJ	Green Cove Springs Junior High	922	1750	794	86%	831	90%	844	92%	847	92%	838	91%
LAJ	Lake Asbury Junior High	1334	1747	1099	82%	1148	86%	1161	87%	1164	87%	1149	86%
LJH	Lakeside Junior High	1204	1263	796	66%	824	68%	826	69%	825	68%	811	67%
OLJ	Oakleaf Junior High	1474	1568	1202	82%	1258	85%	1277	87%	1285	87%	1273	86%
OPJ	Orange Park Junior High	1062	1262	759	71%	785	74%	788	74%	786	74%	773	73%
WJH	Wilkinson Junior High	761	1108	728	96%	764	100%	776	102%	779	102%	771	101%
Total:		6757	8698	5378	80%	5610	83%	5672	84%	5685	84%	5615	83%
High School 2018-22													
CHS	Clay High	1892	2179	1298	69%	1319	70%	1374	73%	1408	74%	1463	77%
FIH	Fleming Island High	2375	2485	2068	87%	2075	87%	2161	91%	2200	93%	2254	95%
MHS	Middleburg High	2383	1637	1563	95%	1579	96%	1645	100%	1674	102%	1726	105%
OPH	Orange Park High	2343	2818	1408	60%	1410	60%	1468	63%	1494	64%	1531	65%
RHS	Ridgeview High	2254	2299	1440	64%	1441	64%	1501	67%	1528	68%	1566	69%
OLH	Oakleaf High	2459	2845	2290	93%	2312	94%	2408	98%	2461	100%	2542	103%
Total:		13706	14263	10067	73%	10136	74%	10558	77%	10765	79%	11081	81%
Combination / Other 2018-22													
BLC	Bannerman Learning Center	568	332	245	74%	248	75%	254	76%	256	77%	258	78%
KHHS	Keystone Heights High (7-12)	1377	2247	1125	82%	1139	83%	1170	85%	1183	86%	1194	87%
Total:		1945	2579	1369	70%	1387	71%	1424	73%	1439	74%	1452	75%
Grand Total:		43713	56058	36392	83%	36807	84%	37498	86%	37919	87%	38371	88%
GRAPH KEY													
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

Table 1.7 Cont. - Student Capacity For SY 2023/24 Thru SY 2027/28 (Based on DOE 6/2018 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + Multipurpose area)	SY 23/24		SY 24/25		SY 25/26		SY 26/27		SY 27/28	
				COFTE Enroll.	Utilization								
Elementary School 2023-2027													
AES	Argyle Elementary	825	1352	783	95%	788	95%	800	97%	816	99%	826	100%
CEB	Charles E. Bennett Elementary	830	804	809	101%	815	101%	828	103%	843	105%	854	106%
CGE	Coppergate Elementary	747	1320	553	74%	557	75%	566	76%	576	77%	584	78%
CHE	Clay Hill Elementary	474	770	423	89%	426	90%	433	91%	441	93%	447	94%
DIS	Doctor's Inlet Elementary	737	735	688	94%	693	94%	704	96%	717	98%	727	99%
DOE	Discovery Oaks Elementary	862	1320	836	97%	841	98%	855	99%	855	99%	882	99%
FIE	Fleming Island Elementary	912	1485	834	91%	839	92%	853	94%	869	95%	880	97%
GPE	Grove Park Elementary	512	925	502	98%	505	99%	513	100%	523	102%	530	103%
KHE	Keystone Heights Elementary	896	823	849	103%	855	104%	868	106%	885	108%	897	109%
LAE	Lake Asbury Elementary	970	1084	981	101%	987	102%	1003	103%	1022	105%	1036	107%
LES	Lakeside Elementary	876	888	791	90%	796	91%	809	92%	824	94%	835	95%
MRE	McRae Elementary	550	1485	563	102%	567	103%	576	105%	587	107%	595	108%
MBE	Middleburg Elementary	650	1290	585	90%	589	91%	598	92%	610	94%	617	95%
MCE	Montclair Elementary	649	781	549	85%	553	85%	562	87%	572	88%	580	89%
OPE	Orange Park Elementary	504	565	482	96%	486	96%	493	98%	503	100%	509	101%
OVE	Oakleaf Village Elementary	1043	1362	1224	117%	1232	118%	1252	120%	1275	122%	1292	124%
PES	R.M. Paterson Elementary	1047	1336	1147	110%	1155	110%	1173	112%	1196	114%	1211	116%
POE	Plantation Oaks Elementary	1433	1362	1073	79%	1080	79%	1097	81%	1118	82%	1133	83%
ROE	RideOut Elementary	643	1320	627	97%	631	98%	641	100%	653	102%	662	103%
RVE	Ridgeview Elementary	565	776	593	105%	597	106%	607	107%	618	109%	626	111%
SBJ	S. Bryan Jennings Elementary	676	1086	515	76%	519	77%	527	78%	537	79%	544	80%
SLE	Shadowlawn Elementary	863	1362	757	88%	761	88%	774	90%	788	91%	799	93%
SPC	Swimming Pen Creek Elementary	516	1352	491	95%	494	96%	502	97%	511	99%	518	100%
TBE	Thunderbolt Elementary	1110	1353	957	86%	963	87%	978	88%	997	90%	1010	91%
TES	Tynes Elementary	1004	1366	1147	114%	1155	115%	1174	117%	1196	119%	1211	121%
WEC	W.E. Cherry Elementary	881	855	762	89%	767	90%	779	91%	794	93%	805	94%
WES	Wilkinson Elementary	810	1372	854	105%	860	106%	874	108%	890	110%	902	111%
R	Elementary "R"	0											
Total:		21585	30529	20375	94%	20508	95%	20839	97%	21220	98%	21511	100%
Junior High School 2023-2027													
GCJH	Green Cove Springs Junior High	922	1750	831	90%	835	91%	826	90%	807	88%	828	90%
LAJH	Lake Asbury Junior High	1334	1747	1140	85%	1146	86%	1133	85%	1107	83%	1136	85%
LJH	Lakeside Junior High	1206	1263	804	67%	808	67%	800	66%	781	65%	802	66%
OLJH	Oakleaf Junior High	1751	1568	1263	81%	1269	81%	1255	80%	1226	78%	1259	80%
OPJH	Orange Park Junior High	1062	1262	767	72%	771	73%	762	72%	744	70%	764	72%
WJH	Wilkinson Junior High	761	1108	765	101%	769	101%	761	100%	743	98%	763	100%
		0											
Total:		7036	8698	5570	79%	5598	80%	5538	79%	5408	77%	5552	79%
High School 2023-2027													
CHS	Clay High	1892	2179	1483	78%	1471	78%	1461	77%	1452	77%	1436	76%
FIHS	Fleming Island High	2375	2485	2283	96%	2266	95%	2250	95%	2236	94%	2212	93%
MHS	Middleburg High	2383	1637	1748	107%	1735	106%	1723	105%	1712	105%	1694	103%
OPH	Orange Park High	2343	2818	1551	66%	1539	66%	1528	65%	1519	65%	1503	64%
RHS	Ridgeview High	2254	2299	1586	70%	1574	70%	1563	69%	1553	69%	1536	68%
OLHS	Oakleaf High School	2459	2845	2575	105%	2555	104%	2537	103%	2522	103%	2494	101%
Total:		13706	14263	11226	82%	11141	81%	11062	81%	10994	80%	10875	79%
Combination / Other 2023-2027													
BLC	Bannerman Learning Center	568	332	258	78%	259	78%	259	78%	257	77%	256	77%
KHHS	Keystone Heights High (7-12)	1377	2130	1194	87%	1201	87%	1197	87%	1187	86%	1175	85%
Total:		1945	2462	1452	75%	1460	75%	1456	75%	1444	74%	1431	74%
Grand Total:		44272	55952	38623	87%	38707	87%	38894	88%	39066	88%	39369	89%
GRAPH KEY													
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

Table 1.8 Student Generation Multiplier

Student Distribution by Grade Level		
Grade Level	# Students	Distribution
PK-6	19,368	51.93%
7-8	5,843	15.67%
9-12	12,085	32.40%
Total Enrollment*	37,296	100.00%

Estimated Students per Total Dwelling Units			
Occupied Dwelling Units	=	70,527	= 87.32%
Total Dwelling Units**		80,768	
PK-12 Students	=	37,296	= 0.5288
Occupied Dwelling Units		70,527	

Occupied Dwelling Unit Distribution by Type		
Type	# Units	Distribution
Single Family	52,700	76.31%
Mobile Home	8,276	11.98%
Multi-Family	8,088	11.71%
Total	69,064	100.00%

Students per Dwelling Unit by Dwelling Type				
Grade Level	SF	MH	MF	Total
PK-6	0.2096	0.0329	0.0322	0.2747
7-8	0.0632	0.0099	0.0097	0.0828
9-12	0.1307	0.0205	0.0201	0.1713
Total	0.4035	0.0633	0.0620	0.5288

Total Dwelling Units:	
Single Family	57,418
Mobile Home	10,082
Multi-Family	9,388
Total	76,888

*Total Enrollment taken from February 18, 2018 Clay County School District Monthly Membership Report

**Total Dwelling Units are defined as Occupied, Vacant and Seasonal Housing Units (U.S. Census 2010)

Methodology: URBANOMICS, Inc. School Impact Fee Tech Report 2017

SECTION 2 MAINTENANCE AND TRANSPORTATION

2.1 Maintenance and Repairs

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.

Table 2.1 Capital Outlay Expenditures Maintenance Department

				2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	5 YEAR TOTAL
Special Maintenance	Carry Over from 2017/2018	PECO Carryover		\$ -	\$ -	\$ -	\$ -	\$ -	
		LCIF Carryover		\$ -	\$ -	\$ -	\$ -	\$ -	
		Projected PECO		\$ 778,363.20	\$ 778,363.20	\$ 778,363.20	\$ 778,363.20	\$ 778,363.20	\$ 3,891,816.00
		Projected LCIF		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Safety-To-Life		\$ 86,484.80	\$ 86,484.80	\$ 86,484.80	\$ 86,484.80	\$ 86,484.80	\$ 432,424.00
		SUBTOTAL:		\$ 864,848.00	\$ 4,324,240.00				
Maintenance (PECO)	Project Description	Fund	Proj. #	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	5 YEAR TOTAL
County Wide	M/R/R HVAC Units	340-7404681-9021-8	3038	\$0.00	\$ -	\$ -	\$ -	\$ -	\$ -
County Wide	M/R/R HVAC Units	340-7404681-9021-9	3038	\$65,121.00	\$65,121.00	\$65,121.00	\$65,121.00	\$65,121.00	\$ 325,605.00
County Wide	R/R Concrete	340-7404670-9021-9	3360	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$ 125,000.00
County Wide	M/R/R Fencing	340-7404670-9021-9	3520	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$ 50,000.00
OPH Track Repair	R/R Asphalt Surfaces	340-7404670-0252-9	3620	\$100,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$ 140,000.00
County Wide	M/R/R Covered Walkways	340-7404670-9021-9	3665	\$15,515.20	\$15,515.20	\$15,515.20	\$15,515.20	\$15,515.20	\$ 77,576.00
County Wide	M/R/R WWR Plants	340-7404670-9021-9	3691	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$ 125,000.00
County Wide	M/R/R Drainage-Stormwater Systems	340-7404670-9021-9	3701	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$ 75,000.00
County Wide	R/R Play Courts	340-7404670-9021-9	3781	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$ 50,000.00
County Wide	M/R/R Boilers/Plumbing	340-7404681-9021-9	3023	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$ 50,000.00
County Wide	M/R/R Cafeteria/Stage Floors	340-7404681-9021-9	3025	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$ 25,000.00
County Wide	M/R/R Elevators	340-7404681-9021-9	3043	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$ 100,000.00
County Wide	M/R/R of Plant Services	340-7404681-9021-9	3309	\$81,727.00	\$101,727.00	\$101,727.00	\$101,727.00	\$101,727.00	\$ 488,635.00
County Wide	Safety-To-Life	340-7404681-9021-9	3348	\$86,484.80	\$86,484.80	\$86,484.80	\$86,484.80	\$86,484.80	\$ 432,424.00
County Wide	M/R/R Plumbing	340-7404681-9021-9	3465	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$ 15,000.00
County Wide	M/R/R Restroom Partitions	340-7404681-9021-9	3500	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$ 25,000.00
County Wide	M/R/R Light Fixtures/Electrical	340-7404681-9021-9	3540	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$ 25,000.00
County Wide	M/R/R Fire Alarm, I/C and CCTV Systems	340-7404681-9021-9	3570	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$ 250,000.00
MHS	Painting: MHS	340-7404681-0391-9	3590	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$ 50,000.00
County Wide	M/R/R Doors	340-7404681-9021-9	3610	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$ 50,000.00
County Wide	M/R/R classroom Flooring	340-7404681-9021-9	3630	\$45,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$ 545,000.00
WES	Media Carpet	340-7404681-0491-9	3630	\$15,000.00	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00
WJH	Media Carpet	340-7404681-0371-9	3630	\$15,000.00	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00
County Wide	M/R/R Roofs-Ceilings	340-7404681-9021-9	3660	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$ 100,000.00
County Wide	M/R/R EWC /Plumbing	340-7404681-9021-9	3664	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$ 25,000.00
County Wide	M/R/R Bleachers	340-7404681-9021-9	3671	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$ 100,000.00
County Wide	M/R/R Portables	340-7404681-9021-9	3681	\$71,000.00	\$71,000.00	\$71,000.00	\$71,000.00	\$71,000.00	\$ 355,000.00
County Wide	M/R/R Emergency Generators	340-7404681-9021-9	3791	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$ 60,000.00
County Wide	M/R/R EMS	340-7404681-9021-9	3821	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$ 240,000.00
County Wide	M/R/R ECR Systems (Enhanced Classroom)	340-7404681-9021-9	3831	\$50,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$ 290,000.00
County Wide	Maintenance Overtime	340-7404681-9021-9	3591	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$ 100,000.00
		PECO TOTAL:		\$ 864,848.00	\$ 4,324,240.00				

2.2 Bus Transportation and Equipment

Each year buses are purchased and replaced due to their age and additional school programs. The bus costs are projected to increase approximately 3% per year. Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios

Fiscal Year	Purpose	Qty	Type	Projected Cost (Each)	Budget Impact
2018/19	Replacement	14	65 Passenger Bus, E.S.E.	\$ 116,661.00	\$ 1,633,254.00
	A/C	18	Retrofit A/C 2011 model buses	\$11,946.85	\$ 215,043.30
	GPS Software	1	GPS Software	\$ 136,944.00	\$ 136,944.00
	Equipment	14	Radios	\$ 637.00	\$ 8,918.00
			TOTAL		\$ 1,994,159.30
2019/20	Replacement	19	77 Passenger Bus With A/C	\$ 115,378.00	\$ 2,192,182.00
	GPS Software	1	GPS Software	\$ 136,944.00	\$ 136,944.00
	Equipment	19	Radios	\$ 656.00	\$ 12,464.00
			TOTAL		\$ 2,341,590.00
2020/21	Replacement	10	77 Passenger Bus With A/C	\$ 118,839.00	\$ 1,188,390.00
		10	65 Passenger Bus, E.S.E.	\$ 123,766.00	\$ 1,237,660.00
	GPS Software	1	GPS Software	\$ 136,944.00	\$ 136,944.00
	Equipment	20	Radios	\$ 676.00	\$ 13,520.00
			TOTAL		\$ 2,576,514.00
2021/22	Replacement	14	77 Passenger Bus With A/C	\$ 122,404.00	\$ 1,713,656.00
		8	65 Passenger Bus, E.S.E.	\$ 127,479.00	\$ 1,019,832.00
	GPS Software	1	GPS Software	\$ 136,944.00	\$ 136,944.00
	Equipment	22	Radios	\$ 696.00	\$ 15,312.00
			TOTAL		\$ 2,885,744.00
2022/23	Replacement	19	77 Passenger Bus With A/C	\$ 108,754.00	\$ 2,066,326.00
		8	65 Passenger Bus, E.S.E.	\$ 113,263.00	\$ 906,104.00
	GPS Software	1	GPS Software	\$ 136,944.00	\$ 136,944.00
	Equipment	27	Radios	\$ 718.00	\$ 19,386.00
			TOTAL		\$ 3,128,760.00

Table 2.2.1 ESE Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2018/19	0	14	14	80	62	18
2019/20	0	0	0	80	62	18
2020/21	0	10	10	80	62	18
2021/22	0	8	8	80	62	18
2022/23	0	8	8	80	62	18

Note: Deletion of buses may occur shortly after the end of each fiscal year.

Table 2.2.2 Regular Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2018/19	0	0	0	190	162	28
2019/20	0	19	19	190	162	28
2020/21	0	10	10	190	162	28
2021/22	0	14	14	190	162	28
2022/23	0	19	19	190	162	28

Note: Deletion of buses may occur shortly after the end of each fiscal year.

SECTION 3 CAPITAL OUTLAY PLAN

3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) **Public Education Capital Outlay (PECO)(New Construction and Maintenance)** funds are derived from a Gross Receipts Tax on utilities and are allocated to each school district by the State Legislature in the form of Public Education Capital Outlay Funding. Funds are allocated from a lump sum appropriation to the 67 school districts based upon a formula in Section 1013.64(1)(a), F.S. Funded projects must be recommended in the Educational Plant Survey. Cost ceilings on new schools apply to these funds.
- (b) **1.5Mill Levy** is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation). New construction projects using this funding must be recommended in the Educational Plant Survey.
- (c) **BCC Local Option Sales Tax** funds are received from the County derived from the voter approved one-percent sales tax, of which the school district receives 8.81% of the approved 1%.
- (d) **Educational Facility Impact Fees** are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:
 - Single-Family - \$7,034 per dwelling unit
 - Multi-Family - \$3,236 per dwelling unit
 - Mobile Home - \$5,979 per dwelling unit
- (e) **Certificates of Participation (COPS)** amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (f) **Capital Outlay and Debt Service (CO&DS) funds** pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college. Projects utilizing this funding must be recommended in the Educational Plant Survey and listed on the Project Priority List (PPL).

3.1 Revenue Sources (Continued)

- (g) **Gas Tax** returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.

Table 3.1 Projected New Revenue

Revenue	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
LCIF (1.50 Mil)	\$ 17,079,528.00	\$ 17,933,504.40	\$ 18,830,179.62	\$ 19,771,668.60	\$ 20,760,273.03
PECO New Construction	\$ -	\$ 231,807.00	\$ 820,787.00	\$ 1,028,885.00	\$ -
C.O. & D.S.	\$ 1,028,533.00	\$ 1,028,533.00	\$ 1,028,533.00	\$ 1,028,533.00	\$ 1,028,533.00
PECO Maintenance	\$ 864,848.00	\$ 864,848.00	\$ 864,848.00	\$ 864,848.00	\$ 864,848.00
Impact Fees	\$ 5,000,000.00	\$ 6,000,000.00	\$ 6,000,000.00	\$ 6,000,000.00	\$ 6,000,000.00
BCC Sales Surtax	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
Facilities Security Grant	\$ 100,000.00				
Gas Tax	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00
Total	\$ 25,819,409.00	\$ 27,805,192.40	\$ 29,290,847.62	\$ 30,440,434.60	\$ 30,400,154.03

Table 3.1.1 District Capital Outlay Expenditures

Item	DESCRIPTION	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
1	Repay Certificate of Participation					
	380-9700920-9001-3753-9 (OLS) (Series 2014) Refinance	\$ 882,883.60	\$ 879,124.50	\$ 878,058.50	\$ 876,601.90	\$ 873,754.70
	380-9700920-9001-3783-9 (OHS/LAJ) (Series 2012)	\$ 1,762,462.50	\$ 1,761,662.50	\$ 3,935,112.50	\$ 3,935,882.50	\$ 3,933,862.50
	370-9700920-9001-3723-9 (FIH) (Series 2005B)	\$ 2,466,505.00	\$ 2,462,842.00	\$ 2,467,624.00	\$ 364,637.00	\$ 360,906.00
	380-9700920-9001-3763-9 (Dues)	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00
Total		\$ 5,127,951.10	\$ 5,119,729.00	\$ 7,296,895.00	\$ 5,193,221.40	\$ 5,184,623.20
	Charter Schools					
2		\$ 55,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00
Total		\$ 55,000.00				
3	District-Wide					
	370-7408691-9001-3706-9 (ERP System)	\$ 354,000.00	\$ 298,520.00			
	370-9700910-9001-1520-9 (Equipment)	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
Total		\$ 654,000.00	\$ 598,520.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
4	Property and Casualty Insurance					
	370-9700910-9001-3553-9	\$ 950,000.00	\$ 950,000.00	\$ 950,000.00	\$ 950,000.00	\$ 950,000.00
Total		\$ 950,000.00				
5	District-Wide Technology					
	392-7408680-9040-3153-8	\$ 350,889.65	\$ -	\$ -	\$ -	\$ -
	392-7408680-9040-3153-9	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
Total		\$ 2,050,889.65	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
6	Maintenance Department					
	370-9700910-9020-3894-9 (Salaries)	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00
Total		\$ 2,500,000.00				
7	Facility Planning & Construction					
	370-9700910-9020-3320-9 (PM Salaries)	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00
Total		\$ 140,000.00				
8	Transportation Department					
	370-7800651-9010-3878-9 (Bus/Radio Purchase)	\$ 1,642,172.00	\$ 2,204,646.00	\$ 2,439,570.00	\$ 2,748,800.00	\$ 2,991,816.00
	370-7800651-9010-3878-9 (A/C)	\$ 215,043.30	\$ -	\$ -	\$ -	\$ -
	370-9200710-9010-3815-9 (GPS System)	\$ 136,944.00	\$ 136,944.00	\$ 136,944.00	\$ 136,944.00	\$ 136,944.00
Total		\$ 1,994,159.30	\$ 2,341,590.00	\$ 2,576,514.00	\$ 2,885,744.00	\$ 3,128,760.00
Grand Total		\$ 13,472,000.05	\$ 13,404,839.00	\$ 15,518,409.00	\$ 13,723,965.40	\$ 13,958,383.20

Table 3.1.2 Capital Projects Plan Worksheet

SCHOOL	PROJECT MANAGER	PROJECT DESCRIPTION	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	5-YEAR TOTAL
CHS	Ellis	Kitchen Floor Replacement (Completion)	\$5,000.00					\$ 5,000.00
DOE	Ellis	Discovery Oaks Elementary (Completion)	\$175,000.00					\$ 175,000.00
FIH	Connell	Storm/Erosion Control (Completion)	\$287,800.00					\$ 287,800.00
MBE	Ellis	Restroom Renovations (Building 7) (Completion)	\$15,000.00					\$ 15,000.00
OPE	Ellis	Kitchen Renovation (Completion)	\$30,000.00					\$ 30,000.00
AES	PM	Security Cameras	\$60,000.00					\$ 60,000.00
ANCILLARY	Ellis	District Renovation/Remodeling (Other)	\$250,000.00					\$ 250,000.00
ANCILLARY	Ellis	D.O. Renovation/Remodeling (Print Center/Meeting Room)	\$175,000.00					\$ 175,000.00
ANCILLARY	Ellis	HC Long - PDC Flooring Repair	\$25,000.00					\$ 25,000.00
ANCILLARY	PM	MB Transportation - Security Cameras	\$50,000.00					\$ 50,000.00
ANCILLARY	Ellis	Security Ops Center (TSOC) (Middleburg)	\$30,000.00					\$ 30,000.00
ANCILLARY	PM	Control Access (All Ancillary Facilities)	\$75,000.00					\$ 75,000.00
BLC	PM	Security Cameras	\$60,000.00					\$ 60,000.00
BLC	PM	Security - Control Access (Door Lock)	\$10,000.00					\$ 10,000.00
CEB	PM	Security Cameras	\$60,000.00					\$ 60,000.00
CGE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
CHE	Hans	HVAC System Undgd Chilled & Hot Water Piping Repl.	\$5,000.00					\$ 5,000.00
CHS	Ellis	CTE Kitchen wiring	\$125,000.00					\$ 125,000.00
CHS	PM	Security Cameras (2nd Phase)	\$50,000.00					\$ 50,000.00
CHS	Ellis	Security Fencing	\$45,000.00					\$ 45,000.00
CHS	PM	Security - Control Access (Door Lock/Walls)	\$100,000.00					\$ 100,000.00
CHS	PM	Stormwater Repair	\$200,000.00					\$ 200,000.00
DIS	Ellis	Cafeteria Expansion (Design)	\$80,000.00	\$1,500,000.00				\$ 1,580,000.00
DIS	Ellis	Restroom Renovations (Building 1)	\$75,000.00					\$ 75,000.00
DIS	PM	Security Cameras	\$60,000.00					\$ 60,000.00
DIS	Ellis	Security Fencing	\$10,000.00					\$ 10,000.00
FIE	Ellis	Covered Play Area	\$150,000.00					\$ 150,000.00
FIE	Hans	Fire Alarm Replacement (Campus wide)	\$160,000.00					\$ 160,000.00
FIE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
FIH	Connell	Athletic Field Lighting (Softball)	\$90,000.00					\$ 90,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

FIH	Ellis	Sidewalks (Relocatable area - east side)	\$20,000.00					\$ 20,000.00
FIH	PM	Security - Control Access (Door Lock)	\$10,000.00					\$ 10,000.00
GCJ	PM	Security Cameras (2nd Phase)	\$37,500.00					\$ 37,500.00
GCJ	Ellis	Security Fencing (Bus loop)	\$25,000.00					\$ 25,000.00
GCJ	Ellis	Window Replacement (Buildings 1, 2 & 3)	\$15,000.00	\$215,000.00				\$ 230,000.00
GPE	Hans	Reroof Buildings 8, 9a & 9b	\$200,000.00					\$ 200,000.00
GPE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
KHE	Ellis	Erosion Control/Stormwater Repair (Buildings 1,3, & 4)	\$50,000.00					\$ 50,000.00
KHE	Ellis	Parent Pickup/Parking Improvements	\$80,000.00	\$600,000.00				\$ 680,000.00
KHE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
KHH	Ellis	Erosion Control (West side of Gymnasium)	\$100,000.00					\$ 100,000.00
KHH	Hans	HVAC Repair/Replacement (Buildings 1 & 9)	\$200,000.00					\$ 200,000.00
KHH	Ellis	Renovation of Science Labs	\$525,000.00	\$25,000.00				\$ 550,000.00
KHH	PM	Security - Control Access (Door Lock)	\$10,000.00					\$ 10,000.00
KHH	PM	Security Cameras (2nd Phase)	\$50,000.00					\$ 50,000.00
KHH	PM	School Zone Warning Signal (Serves HS and Elem)	\$5,000.00					\$ 5,000.00
LAE	PM	Security - Control Access (Door Lock)	\$10,000.00					\$ 10,000.00
LAJ	PM	Security Cameras (2nd Phase)	\$37,500.00					\$ 37,500.00
LSE	Hans	Reroof Building 1	\$180,000.00					\$ 180,000.00
LSJ	Ellis	Cafeteria Renovation	\$25,000.00	\$250,000.00				\$ 275,000.00
LSJ	Ellis	Parking Lot Lighting Replacement	\$90,000.00					\$ 90,000.00
LSJ	PM	Security - Control Access (Door Lock/Walls)	\$50,000.00					\$ 50,000.00
LSJ	Ellis	Security Fencing	\$25,000.00					\$ 25,000.00
LSJ	PM	Security Cameras (2nd Phase)	\$37,500.00					\$ 37,500.00
MBE	Hans	HVAC Replacement (Building 4)	\$145,000.00					\$ 145,000.00
MBE	Ellis	Reroof Building 4 (Classrooms)	\$150,000.00					\$ 150,000.00
MBE	Ellis	Reroof Building 9 (Media)	\$170,000.00					\$ 170,000.00
MBE	Ellis	Second Floor Walkway Renovation (Weatherproofing)	\$140,000.00					\$ 140,000.00
MBE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
MCE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
MHS	Ellis	Covered Walkway (Bus loop area)	\$35,000.00					\$ 35,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

MHS	PM	Security Cameras (2nd Phase)	\$50,000.00					\$	50,000.00
MHS	Ellis	Security Fencing	\$10,000.00					\$	10,000.00
OLH	Connell	Athletic Field Lighting (Baseball)	\$160,000.00					\$	160,000.00
OLH	PM	Security - Control Access (Door Lock)	\$10,000.00					\$	10,000.00
OLH	PM	Security Cameras (2nd Phase)	\$50,000.00					\$	50,000.00
OLJ	PM	Security Cameras (2nd Phase)	\$37,500.00					\$	37,500.00
OPE	Ellis	Fire Alarm Replacement (Campus wide)	\$160,000.00					\$	160,000.00
OPE	PM	Security - Control Access (Door Lock)	\$25,000.00					\$	25,000.00
OPE	PM	Security Cameras	\$60,000.00					\$	60,000.00
OPH	Hans	Replace HVAC Controls	\$200,000.00					\$	200,000.00
OPH	PM	HVAC Replacement (Building 4 - GYM)	\$80,000.00	\$1,000,000.00				\$	1,080,000.00
OPH	Ellis	Restroom Renovation - GYM (ADA Compliance)	\$60,000.00					\$	60,000.00
OPH	PM	Security Cameras (Complete Overhaul of System)	\$100,000.00					\$	100,000.00
OPH	PM	Security - Control Access (Door Lock)	\$10,000.00					\$	10,000.00
OPH	Ellis	Security Fencing	\$25,000.00					\$	25,000.00
OPJ	PM	Security - Control Access (Door Lock/Walls)	\$50,000.00					\$	50,000.00
OPJ	PM	Security Cameras (2nd Phase)	\$37,500.00					\$	37,500.00
OPJ	Ellis	Security Fencing	\$25,000.00					\$	25,000.00
PES	Hans	Fire Alarm Replacement (Campus wide)	\$160,000.00					\$	160,000.00
PES	Ellis	HVAC Repair/Replacement (Bldgs. 1, 2 & Mezzanine)	\$410,000.00					\$	410,000.00
PES	PM	Security Cameras	\$60,000.00					\$	60,000.00
POE	Ellis	Pedestrian Walkpath (Arbor Mill neighborhood) (GasTax)	\$10,000.00	\$100,000.00				\$	110,000.00
POE	PM	Security Cameras	\$60,000.00					\$	60,000.00
RHS	Connell	Athletic Field Lighting (Softball/Baseball)	\$300,000.00					\$	300,000.00
RHS	PM	HVAC Replacement (Buildings 7, 9 & 10)	\$30,000.00	\$400,000.00				\$	430,000.00
RHS	Hans	HVAC Replacement (Piping)	\$350,000.00					\$	350,000.00
RHS	Hans	Reroof Buildings 7 & 10	\$175,000.00					\$	175,000.00
RHS	PM	Security - Control Access (Buzzer)	\$5,000.00					\$	5,000.00
RHS	PM	Security Cameras (2nd Phase)	\$50,000.00					\$	50,000.00
ROE	PM	Security Cameras	\$60,000.00					\$	60,000.00
ROE	PM	Security - Control Access (Door Lock)	\$25,000.00					\$	25,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

ROE	Ellis	Security Fencing	\$10,000.00					\$ 10,000.00
RVE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
SBJ	PM	Security - Control Access (Wall)	\$50,000.00					\$ 50,000.00
SLE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
SPC	PM	Security - Control Access (Door Lock)	\$10,000.00					\$ 10,000.00
SPC	PM	Security Cameras	\$60,000.00					\$ 60,000.00
TBE	Ellis	Rooftop Cupola Modification	\$35,000.00					\$ 35,000.00
TBE	PM	Security Cameras	\$60,000.00					\$ 60,000.00
TES	PM	Security Cameras	\$60,000.00					\$ 60,000.00
WEC	Ellis	Reroof Buildings 1 & 2	\$322,000.00					\$ 322,000.00
WEC	PM	Security Cameras	\$60,000.00					\$ 60,000.00
WJH	Ellis	Parking lot lighting replacement	\$100,000.00					\$ 100,000.00
WJH	PM	Security - Control Access (Door Lock/Walls)	\$50,000.00					\$ 50,000.00
WJH	PM	Security Cameras (2nd Phase)	\$37,500.00					\$ 37,500.00
WJH	Ellis	Security Fencing	\$25,000.00					\$ 25,000.00
COUNTY-WIDE	Ellis	Asphalt and Sidewalk Improvements	\$50,000.00	\$75,000.00	\$50,000.00	\$25,000.00	\$25,000.00	\$ 225,000.00
COUNTY-WIDE	Ellis	Covered Play Areas County Wide	\$100,000.00	\$100,000.00	\$75,000.00	\$100,000.00	\$100,000.00	\$ 475,000.00
COUNTY-WIDE	Ellis	Covered Walkways County Wide	\$50,000.00	\$50,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$ 175,000.00
COUNTY-WIDE	PM	Energy Conservation Upgrades County Wide	\$50,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$ 150,000.00
COUNTY-WIDE	Connell	Erosion Control/Storm Water Repair	\$200,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$ 400,000.00
COUNTY-WIDE	Ellis	Flooring Repair/Replacement County Wide	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$ 250,000.00
COUNTY-WIDE	PM	Front Entrance Security Enhancements	\$100,000.00	\$100,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$ 230,000.00
COUNTY-WIDE	Harvin	Hand-held Walki-Talki Repeaters	\$20,000.00					\$ 20,000.00
COUNTY-WIDE	Ellis	HVAC Repair/Replacement - County Wide	\$160,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$ 360,000.00
COUNTY-WIDE	Ellis	Interative Technology for Classrooms	\$200,000.00	\$150,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$ 575,000.00
COUNTY-WIDE	Connell	Land Acquisition	\$5,000.00					\$ 5,000.00
COUNTY-WIDE	Ellis	Locker Repair/Replacement	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$ 100,000.00
COUNTY-WIDE	Ellis	Plumbing/Irrigation Repair/Replacement County Wide	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$ 50,000.00
COUNTY-WIDE	Connell	Relocatable Disposal	\$100,000.00					\$ 100,000.00
COUNTY-WIDE	Connell	Relocatable Renovations (Thermostats)	\$35,000.00					\$ 35,000.00
COUNTY-WIDE	Hans	Reroof Relocatables	\$250,000.00	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00	\$ 730,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

COUNTY-WIDE	Ellis	Restroom Renovations	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$	100,000.00
COUNTY-WIDE	Ellis	Road Improvements (Gas Tax)	\$132,537.69	\$46,500.00	\$46,500.00	\$46,500.00	\$46,500.00	\$	318,537.69
COUNTY-WIDE	Ellis	Roof Repair/Replacement County Wide	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$	250,000.00
COUNTY-WIDE	PM	Safety & Security (Alarm Schools) (Door Locks)	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$	50,000.00
COUNTY-WIDE	PM	Safety & Security (Control Access) (Contract Services)	\$50,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$	150,000.00
COUNTY-WIDE	PM	Safety & Security Projects (Misc)	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$	125,000.00
COUNTY-WIDE	PM	Security Cameras	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$	25,000.00
COUNTY-WIDE	Ellis	Security Fencing	\$100,000.00	\$75,000.00	\$50,000.00	\$25,000.00	\$10,000.00	\$	260,000.00
COUNTY-WIDE	PM	Severe Weather Stations (Schools)	\$25,000.00					\$	25,000.00
COUNTY-WIDE	Ellis	Site Improvements	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$	250,000.00
COUNTY-WIDE	Kemp	Contingency	\$300,000.00					\$	300,000.00
AES	Hans	Replace HVAC Controls		\$80,000.00				\$	80,000.00
CHE	Hans	Replace HVAC Controls		\$140,000.00				\$	140,000.00
CHS	Ellis	Gym Floor replacement		\$225,000.00				\$	225,000.00
CHS	Hans	HVAC Repair/Replacement (Buildings 6 & 11)		\$220,000.00				\$	220,000.00
DIS	PM	Emergency Generator		\$80,000.00				\$	80,000.00
DIS	Hans	Reroof Building 7		\$210,000.00				\$	210,000.00
LAE	Ellis	Cafeteria Floor Replacement		\$60,000.00				\$	60,000.00
LSJ	Ellis	Locker Room Renovation		\$225,000.00				\$	225,000.00
MHS	Ellis	Restroom Renovations (Front Office)		\$80,000.00				\$	80,000.00
OPH	Hans	HVAC Repair/Replacement (Cafeteria)		\$120,000.00				\$	120,000.00
OPJ	Ellis	Renovate Ceiling/Lighting in Cafeteria		\$100,000.00				\$	100,000.00
OPJ	Ellis	Restroom Renovations		\$75,000.00				\$	75,000.00
RVE	Ellis	Parking Lot Lighting Replacement		\$100,000.00				\$	100,000.00
ANCILLARY	PM	Instructional - Security Cameras		\$10,000.00				\$	10,000.00
ANCILLARY	PM	IS - Security Cameras		\$10,000.00				\$	10,000.00
ANCILLARY	PM	Infrastructure; Parking & Road Improvements - Security Ops Center (SOC) (Middleburg)		\$100,000.00				\$	100,000.00
ANCILLARY	Ellis	Security Ops Center (SOC) (Middleburg)		\$85,000.00	\$692,000.00	\$10,000.00		\$	787,000.00
ANCILLARY	PM	CO - Security Cameras			\$10,000.00			\$	10,000.00
ELEM "R"	Ellis/PM	NEW ELEMENTARY SCHOOL "R"			\$1,055,000.00	\$21,856,872.00	\$50,000.00	\$	22,961,872.00
FIH	Hans	Replace HVAC Chiller's 1, 2, 3 & 4 (1 per year)			\$200,000.00	\$200,000.00	\$300,000.00	\$	700,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

KHE	Ellis	Cafeteria Expansion			\$80,000.00	\$1,500,000.00		\$ 1,580,000.00
LSE	Ellis	Restroom Renovations (Admin and Cafeteria)			\$75,000.00			\$ 75,000.00
MBE	Ellis	Demolish Building 3			\$50,000.00			\$ 50,000.00
MHS	Ellis	Flooring Replacement (Phase III)			\$200,000.00			\$ 200,000.00
MHS	Ellis	New Front Office Spaces			\$200,000.00			\$ 200,000.00
OPH	Ellis	Renovate Weightroom/Drama Room (Building 22)			\$295,000.00			\$ 295,000.00
OPH	PM	Stadium Replacement			\$50,000.00	\$2,000,000.00		\$ 2,050,000.00
SBJ	Ellis	Cafeteria/Kitchen Renovation			\$80,000.00	\$1,250,000.00		\$ 1,330,000.00
SPC	Hans	Replace HVAC Controls			\$100,000.00			\$ 100,000.00
WEC	Ellis	Cafeteria/Kitchen Renovation			\$225,000.00			\$ 225,000.00
WEC	Ellis	Reroof Buildings 3 and 4			\$150,000.00			\$ 150,000.00
WJH	Ellis	Restroom Renovations			\$75,000.00			\$ 75,000.00
ANCILLARY	Ellis	HC Long - Window Replacements				\$75,000.00		\$ 75,000.00
CEB	Ellis	Cafeteria Expansion				\$80,000.00	\$1,500,000.00	\$ 1,580,000.00
MRE	Hans	HVAC Repair/Replacement (Buildings 1, 2 & 3)				\$300,000.00		\$ 300,000.00
ROE	Hans	HVAC Repair/Replacement (Building 1 (Chiller))				\$150,000.00		\$ 150,000.00
TBE	Hans	Replace HVAC Controls				\$140,000.00		\$ 140,000.00
FIE	Hans	HVAC Repair/Replacement (Buildings 1, 2 & 3)					\$300,000.00	\$ 300,000.00
COUNTY-WIDE	Ellis	New Classroom Wing						\$ -
Projects Subtotal:			\$11,252,337.69	\$7,116,500.00	\$4,378,500.00	\$28,378,372.00	\$2,951,500.00	\$ 54,077,209.69
EXPENSES								
District Capital Outlay Expense		Expenditure Annual Obligation - Maintenance Department and Technology Expenditures (Table 3.1.1)	\$13,472,000.05	\$13,404,839.00	\$15,518,409.00	\$13,723,965.40	\$13,958,383.20	\$ 70,077,596.65
Maint. PECO Expense		(New PECO + PECO Roll Forward)	\$864,848.00	\$864,848.00	\$864,848.00	\$864,848.00	\$864,848.00	\$ 4,324,240.00
Total Obligations:		[A]	\$25,589,185.74	\$21,386,187.00	\$20,761,757.00	\$42,967,185.40	\$17,774,731.20	\$ 128,479,046.34
NEW REVENUE								
New Revenue:		(Table 3.1) [B]	\$25,819,409.00	\$27,805,192.40	\$29,290,847.62	\$30,440,434.60	\$30,400,154.03	\$ 143,756,037.65
Funds Rolled Forward from Prior Year:								
P.E.C.O. New Construction			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
PECO Special Maintenance			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
C.O.&D.S.			\$571,942.90					\$571,942.90
Educational Impact Fees Roll Forward			\$0.00	\$2,338,553.90	\$5,681,666.90	\$6,852,395.90	\$0.00	\$ 14,872,616.70
LCIF Roll Forward			\$6,173,449.71					\$ 6,173,449.71
Gas Tax			\$101,037.69					\$ 101,037.69
BCC Sales Tax			\$350,889.65					\$ 350,889.65
Revenue from Funds Rolled Forward:		[C]	\$7,197,319.95	\$7,427,543.21	\$13,846,548.61	\$22,375,639.23	\$9,848,888.43	\$ 60,695,939.43
Total Revenue:		[B] + [C]	\$33,016,728.95	\$35,232,735.61	\$43,137,396.23	\$52,816,073.83	\$40,249,042.46	\$ 204,451,977.08
Impact Fee Roll Forward to Out Years		[D]	\$2,338,553.90	\$5,681,666.90	\$6,852,395.90	\$0.00	\$6,000,000.00	\$ 20,872,616.70
Remaining Funds Available:		[B] + [C] - [A] - [D]	\$5,088,989.31	\$8,164,881.71	\$15,523,243.33	\$9,848,888.43	\$16,474,311.26	\$ 55,100,314.04

SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM

4.1 Financially Feasible Work Program

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.

Attachment 1: Work Program