

EDUCATIONAL FACILITIES PLAN

FISCAL YEAR 2016/17 – 2021/22



**SCHOOL DISTRICT OF
CLAY COUNTY**

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INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1st each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned and donated space and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

The Educational Facilities Plan has been divided into the following sections:

Section 1: Planning - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

Section 2: Maintenance and Transportation - This section addresses maintenance projects and bus transportation plans for the District.

Section 3: Capital Outlay Plan - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

Section 4: Financially Feasible Work Program - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

SECTION 1 PLANNING

1.1 Population and Housing Demographics

The Clay County Population study for 2010 and 2015 shows some growth within areas of Clay County. Table 1.1 and Table 1.1.1 reflect that trend with local municipalities and state population estimates having some change in their population numbers.

Table 1.1 Clay County Populations

2010/2015 Clay County Population Comparison

Area	2010	*2015
Green Cove Springs	6,908	7,043
Keystone Heights	1,350	1,367
Orange Park	8,412	8,510
Penney Farms	749	746
Unincorporated	173,446	183,611
Total Clay	190,865	201,277

Source: 2010 U.S. Census Bureau, 4/1/2012

*Estimate Bureau of Economic and Business Research April 1, 2015

Table 1.1.1 Population Projections, 2015 – 2040

Projection	2020	2025	2030	2035	2040
Low	210,300	220,700	230,500	238,600	244,400
Medium	224,900	247,200	267,800	287,100	304,700
High	235,900	266,100	297,100	329,100	361,200

Source: University of Florida, Bureau of Economic and Business Research, April 1, 2015

1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last five years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school, VPK or home school enrollment. Table 1.2 shows preliminary COFTE projections for pre-kindergarten (Pre-K) through grade twelve enrollment through 2026-27. The actual District COFTE enrollment for the end of the 2015/16 school year was 34,599 students (COFTE membership report June 2016). The FDOE has projected COFTE enrollment at 35,089 students for SY 2016-17 and 35,625 students by SY 2020-21 increasing approximately 536 students from the 2016 projections. FDOE is projecting that this increase will be seen in the 6-12 grade levels with PK-6 enrollment stagnant or slightly decreasing over the 5-year period.

Table 1.2 Capital Outlay FTE Forecast (COFTE)

Clay
Preliminary 2016-17 to 2026-27 Capital Outlay FTE Forecast

	Actual 2013-14	Actual 2014-15	Actual 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27
Births*	2,275	2,199	2,161	2,126	2,079	2,063	2,082	2,174	2,249	2,310	2,372	2,423	2,464	2,515
Grade														
PreK	313.91	340.85	332.92	327.93	328.17	336.96	350.18	360.95	370.69	379.63	386.92	394.20	402.67	411.70
Grade K	2,426.49	2,374.39	2,394.13	2,395.04	2,344.97	2,327.63	2,347.18	2,446.50	2,541.33	2,611.78	2,681.46	2,695.05	2,743.51	2,803.90
Grade 1	2,572.25	2,458.03	2,458.20	2,424.68	2,427.11	2,378.84	2,359.55	2,376.33	2,484.83	2,579.95	2,651.10	2,698.44	2,713.95	2,762.26
Grade 2	2,539.53	2,543.03	2,477.63	2,465.13	2,432.70	2,435.99	2,387.65	2,366.27	2,391.50	2,496.48	2,590.79	2,637.44	2,684.66	2,701.40
Grade 3	2,531.38	2,586.69	2,598.44	2,522.30	2,510.09	2,476.75	2,477.51	2,427.61	2,412.23	2,435.33	2,538.48	2,603.18	2,650.01	2,697.41
Grade 4	2,498.99	2,507.95	2,625.00	2,597.20	2,523.19	2,512.43	2,477.05	2,475.69	2,436.00	2,418.17	2,438.63	2,506.49	2,571.85	2,618.96
Grade 5	2,581.13	2,517.71	2,565.70	2,666.29	2,647.20	2,572.81	2,559.98	2,522.66	2,531.05	2,489.06	2,469.33	2,464.88	2,534.10	2,600.79
Grade 6	2,604.16	2,663.57	2,635.75	2,661.48	2,771.90	2,753.70	2,676.48	2,660.63	2,632.31	2,639.42	2,594.32	2,552.46	2,546.69	2,618.26
Grade 7	2,769.64	2,647.01	2,770.18	2,755.03	2,786.29	2,900.05	2,879.46	2,798.23	2,790.69	2,758.99	2,763.69	2,700.70	2,656.22	2,648.76
Grade 8	2,818.73	2,777.95	2,696.92	2,897.56	2,893.79	2,926.44	3,040.33	3,020.40	2,949.50	2,939.96	2,905.99	2,874.87	2,812.61	2,767.05
Grade 9	2,942.01	2,885.81	2,964.78	2,799.41	3,007.02	3,003.43	3,033.04	3,145.48	3,136.58	3,058.86	3,045.59	3,000.50	2,965.23	2,898.45
Grade 10	2,833.56	2,911.96	2,892.59	3,013.58	2,850.31	3,057.76	3,049.24	3,075.20	3,196.86	3,184.25	3,103.34	3,063.27	3,016.53	2,979.58
Grade 11	2,691.49	2,768.65	2,803.65	2,943.25	3,046.03	2,896.62	3,080.39	3,074.71	3,107.53	3,219.56	3,206.95	3,088.57	3,043.88	2,995.97
Grade 12	2,397.87	2,404.35	2,382.86	2,619.89	2,758.00	2,848.56	2,714.21	2,874.62	2,879.28	2,904.28	2,999.14	2,913.20	2,813.16	2,776.93
PreK-Grade 12	34,521.14	34,387.95	34,598.75	35,088.77	35,326.77	35,427.97	35,432.25	35,625.28	35,860.38	36,115.72	36,375.73	36,193.25	36,155.07	36,281.42
Grade Level Summary														
PreK-Grade 5	15,463.68	15,328.65	15,452.02	15,398.57	15,213.43	15,041.41	14,959.10	14,976.01	15,167.63	15,410.40	15,756.71	15,999.68	16,300.75	16,596.42
Grades 6-8	8,192.53	8,088.53	8,102.85	8,314.07	8,451.98	8,580.19	8,596.27	8,479.26	8,372.50	8,338.37	8,264.00	8,128.03	8,015.52	8,034.07
Grades 9-12	10,864.93	10,970.77	11,043.88	11,376.13	11,661.36	11,806.37	11,876.88	12,170.01	12,320.25	12,366.95	12,355.02	12,065.54	11,838.80	11,650.93
PreK-Grade 12	34,521.14	34,387.95	34,598.75	35,088.77	35,326.77	35,427.97	35,432.25	35,625.28	35,860.38	36,115.72	36,375.73	36,193.25	36,155.07	36,281.42
Growth Summary **														
PreK-Grade 5				-	-	-	-	-	126.22	242.77	346.31	242.97	301.07	295.67
Grades 6-8				121.54	137.91	128.21	16.08	-	-	-	-	-	-	-
Grades 9-12				332.25	285.23	145.01	70.51	293.13	150.24	46.70	-	-	-	-
PreK-Grade 12				453.79	423.14	273.22	86.59	293.13	276.46	289.47	346.31	242.97	301.07	295.67

* Birth data are lagged for kindergarten entrance. Births shown for 2014-15 are the birth data for the students who will enter kindergarten in 2014-15. Students eligible to enter kindergarten in 2014-15 were born from September 1, 2008, through August 31, 2009.

** Growth is the difference between the current year and the highest of the three previous years. Negative differences are shown as -.

1.3 Classroom Requirements

The School District continues to actively plan capital projects in order to comply with the most current law on Class Size Reduction (CSR) requirements. The CSR requires one teacher for 18 students in grades PreK-3, one teacher for 22 students in grades 4-8, and one teacher for 25 students in grades 9-12. The School District currently has enough classrooms to meet the needs of the students.

1.4 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.4 and their general locations are shown on Map 1.4.

The District does not utilize any leased or loaned facilities for classroom purposes. However, 41% of the District's student stations identified in Florida Inventory of School Houses (FISH) are housed in satisfactory relocatable buildings. There are currently no relocatable classrooms scheduled for replacement during the next five years.

Based on current FDOE COFTE forecast elements, there are no plans to construct any new schools in the next five years. The School District has identified the possibility that a total of 3 schools may be needed by school year 2025-26. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.4.1 and Map 1.4.1. General locations of future school sites will be based on the school siting policies in the interlocal agreement and comprehensive plans of the local governments.

Table 1.4 Existing Schools

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
ELEMENTARY SCHOOLS:				
ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BLVD.	ORANGE PARK	21	PK 06
CHARLES E. BENNETT ELEMENTARY	1 S OAKRIDGE AVE.	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	KG 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINS FIELD AVE.	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 05
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BLVD.	ORANGE PARK	37	PK 05
ROBERT M PATERSON ELEMENTARY	5400 PINE AVE.	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BLVD.	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SHADOWLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06
W. E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J L WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06

JUNIOR HIGH SCHOOLS:

GREEN COVE SPRINGS JUNIOR HIGH	1220 BONAVENTURE AVE.	GREEN COVE SPRINGS	27	07 08
JACK L WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LAKESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BLVD.	ORANGE PARK	40	06 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVE.	ORANGE PARK	30	07 08

HIGH SCHOOLS:

CLAY HIGH SCHOOL	2025 HIGHWAY 16 W	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND SENIOR HIGH	2233 VILLAGE SQUARE PKWY.	ORANGE PARK	60	09 12
MIDDLEBURG SENIOR HIGH	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK SENIOR HIGH	2300 KINGSLEY AVE.	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4035 PLANTATION OAK BLVD	ORANGE PARK	69	09 12
RIDGEVIEW SENIOR HIGH	466 MADISON AVE.	ORANGE PARK	79	09 12

COMBINATION SCHOOLS:

R C BANNERMAN LEARNING RESOURCE CENTER	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH	900 SW ORCHID AVE.	KEYSTONE HEIGHTS	55	07 12

VACANT SCHOOL BOARD PARCELS:

JUNIOR HIGH "PP"	285 OLD HARD ROAD	ORANGE PARK	44	
ELEMENTARY "R"	COUNTY ROAD 315	GREEN COVE SPRINGS	21	
ELEMENTARY "Y"	OAKLEAF PLANTATION PKWY.	ORANGE PARK	63	

SOURCE: FDOESCHOOL LAND INVENTORY June 2016

ACRES TOTALS :	1,406
SCHOOL TOTALS :	40

Map 1.4 Existing Schools Locations Map

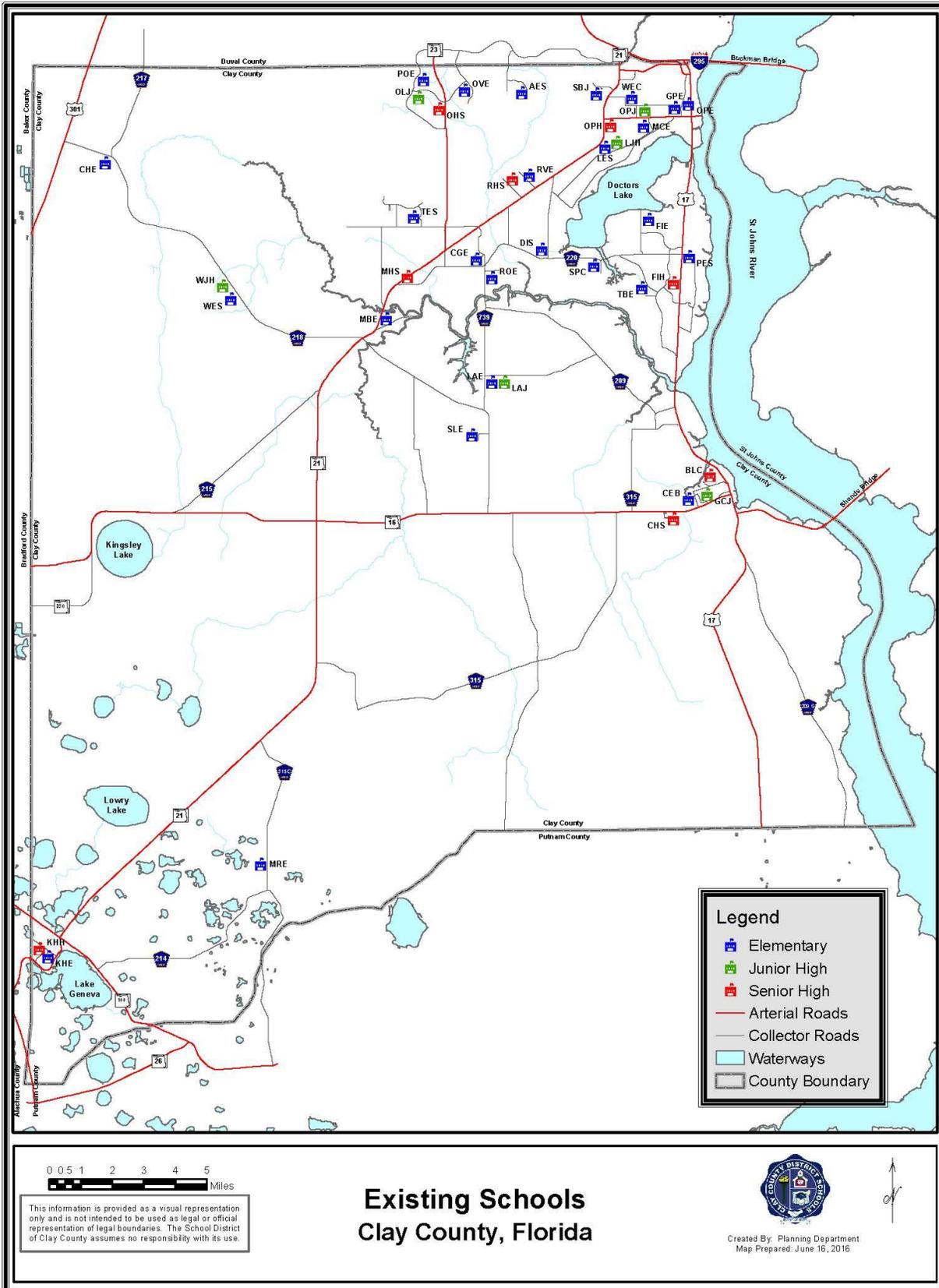
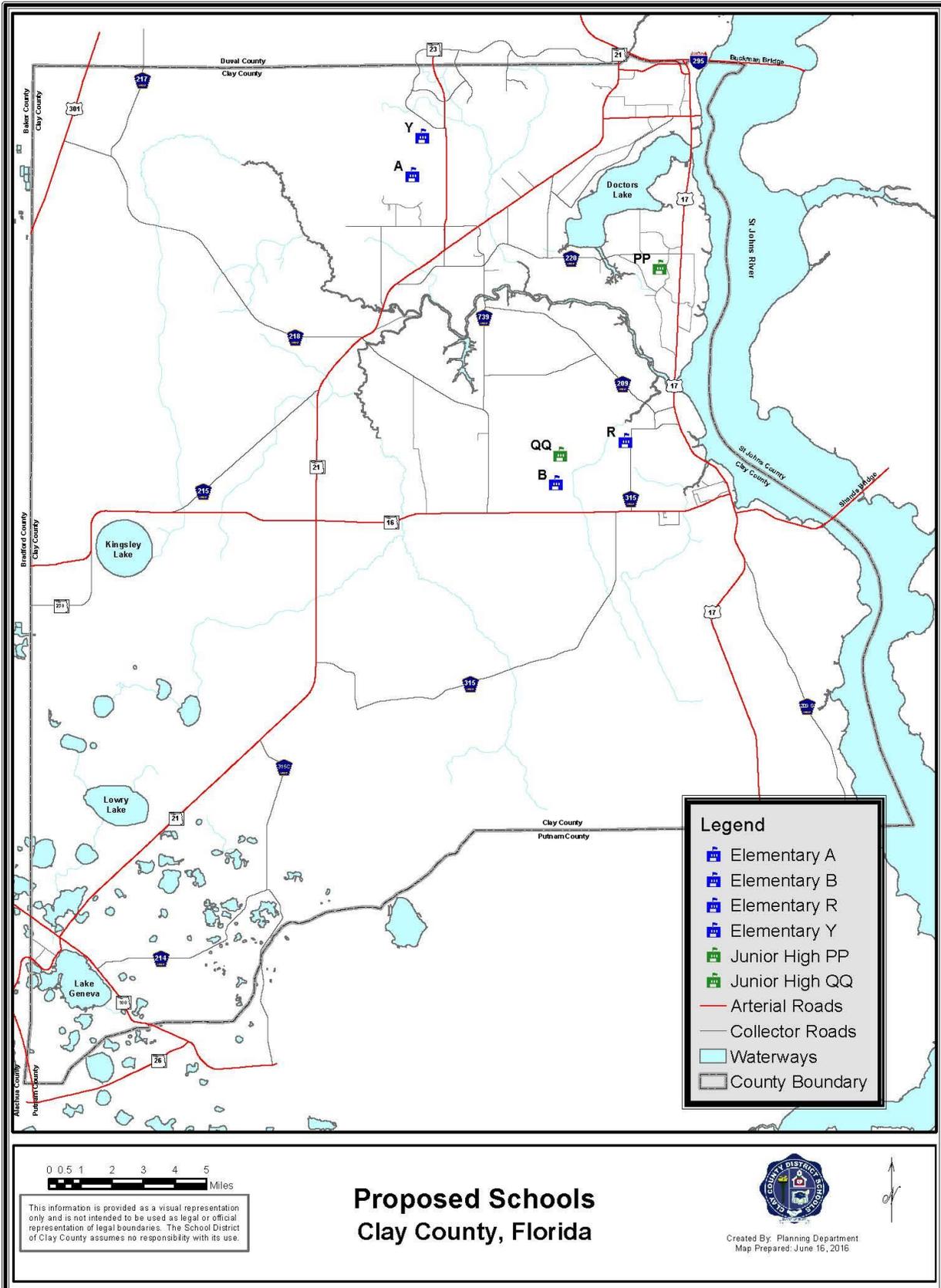


Table 1.4.1 Proposed New Schools

School Years	Priority	School Name	Description	Location	Opening Year	Estimated Cost *	# of New Student Stations
2016-17 to 2020-21 (Years 1-5)							
	Subtotal:	0				\$0	0
2021-2022 to 2025-26 (Years 6-10)	1	Y	Elementary	South Oakleaf Area	2021-2022	\$20,412,160	862
	2	R	Elementary	GCS Area	2023-2024	\$22,597,330	862
	3	A	Elementary	Two Creeks	2025-2026	\$22,597,330	862
	Subtotal:	3				\$65,606,820	2,586
2026-27 to 2036-2037 (Years 10-20)	4	QQ	Junior High	Saratoga Springs	2028-2029	\$31,621,153	1,117
	5	B	Elementary	Saratoga Springs	2031-2032	\$22,597,330	862
	6	PP	Junior High	Fleming Island Area	2036-2037	\$31,621,153	1,117
	Subtotal:	3				\$85,839,636	3,096
Grand Total:		6				\$151,446,456	5,682

*DOE Forecast future construction cost.

Map 1.4.1 Proposed New Schools Map



1.5 Construction Costs

The average construction costs provided by FDOE do not include the cost for land acquisition. According to the most recent School Impact Fee Study (November 2011), land values in Clay County are approximately \$50,000 per acre. The district's minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.5.

Table 1.5 2015 School Construction Costs

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	862	\$23,680	\$20,412,160
Junior High	40	1,117	\$25,572	\$28,563,924
Senior High	60	1,739	\$33,216	\$57,762,624

* Number of Student Stations is based on the CCSB Educational Facilities List for new schools by type.

** Cost per Student Station is based on DOE cost forecast for January 2020.

*** Total Cost is the product of the cost per student station times the number of student stations for each school type only, no land values are added.

Source: Student Station Cost Factors, DOE, Feb. 23, 2015

1.6 Student Stations District Wide

The number of student stations for the School District will not increase as a result of any planned renovation/remodeling projects.

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

1.7 School Capacity

Florida Statutes require that each School District monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Clay County School Board has set the Level of Service for Clay County Schools at 110% of FISH or Core capacity (lesser of). Core capacity is defined as student capacity within the cafeteria and contiguous multi-purpose room.

The available student capacities and Level of Service for each educational facility, along with the projected student populations based on the Department of Education COFTE, FISH and projected growth, are shown in Table 1.7. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify any new student stations projected to be built within the ten-year timeline.

Table 1.7 Student Capacity For SY 2016/17 Thru SY 2020/21 (Based on DOE 2016 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + multipurpose area)	SY 16/17		SY 17/18		SY 18/19		SY 19/20		SY 20/21	
				COFTE Enroll.	Utilization								
Elementary School 2016-2021													
AES	Argyle Elementary	813	1352	712	88%	709	87%	702	86%	695	86%	695	86%
CEB	Charles E. Bennett Elementary	1016	804	811	101%	807	100%	814	101%	822	102%	837	104%
CGE	Coppergate Elementary	736	1320	512	70%	510	69%	505	69%	500	68%	500	68%
CHE	Clay Hill Elementary	555	770	435	78%	433	78%	428	77%	424	76%	424	76%
DIS	Doctor's Inlet Elementary	895	735	722	98%	719	98%	711	97%	705	96%	705	96%
FIE	Fleming Island Elementary	1062	1485	767	72%	764	72%	756	71%	749	71%	749	71%
GPE	Grove Park Elementary	494	925	477	97%	475	96%	470	95%	466	94%	466	94%
KHE	Keystone Heights Elementary	1014	823	874	106%	870	106%	861	105%	854	104%	854	104%
LAE	Lake Asbury Elementary	1090	1084	877	81%	894	83%	911	84%	918	85%	933	86%
LES	Lakeside Elementary	1000	888	828	93%	824	93%	816	92%	808	91%	808	91%
MRE	McRae Elementary	630	1485	506	80%	504	80%	499	79%	494	78%	494	78%
MBE	Middleburg Elementary	731	1279	587	80%	584	80%	578	79%	573	78%	573	78%
MCE	Montclair Elementary	660	781	514	78%	512	78%	507	77%	502	76%	502	76%
OPE	Orange Park Elementary	572	565	478	85%	476	84%	471	83%	467	83%	467	83%
OVE	Oakleaf Village Elementary	1043	1362	963	92%	974	93%	978	94%	985	94%	1000	96%
PES	R.M. Paterson Elementary	1018	1336	993	98%	1028	101%	1047	103%	1037	102%	1037	102%
POE	Plantation Oaks Elementary	1436	1362	1426	105%	1501	110%	1532	112%	1545	113%	1573	115%
ROE	RideOut Elementary	737	1320	538	73%	558	76%	567	77%	577	78%	592	80%
RVE	Ridgeview Elementary	627	776	580	92%	577	92%	571	91%	566	90%	566	90%
SBJ	S. Bryan Jennings Elementary	712	1086	503	71%	501	70%	496	70%	491	69%	491	69%
SLE	Shadowlawn Elementary	863	1362	729	84%	728	84%	722	84%	718	83%	720	83%
SPC	Swimming Pen Creek Elementary	573	1352	407	71%	406	71%	401	70%	398	69%	398	69%
TBE	Thunderbolt Elementary	1354	1353	1014	75%	1015	75%	1007	74%	998	74%	998	74%
TES	Tynes Elementary	1088	1366	977	90%	1013	93%	1003	92%	994	91%	994	91%
WEC	W.E. Cherry Elementary	921	855	664	78%	662	77%	655	77%	649	76%	649	76%
WES	Wilkinson Elementary	876	1372	757	86%	754	86%	746	85%	739	84%	739	84%
R	Elementary "R"	0	0										
Y	Elementary "Y"	0	0										
Total:		22516	29198	18651	83%	18798	83%	18753	83%	18674	83%	18764	83%
Junior High School 2015-20													
GCJ	Green Cove Springs Junior High	922	1750	793	86%	814	88%	849	92%	867	94%	856	93%
LAJ	Lake Asbury Junior High	1449	1747	1116	77%	1130	78%	1171	81%	1199	83%	1187	82%
LJH	Lakeside Junior High	1206	1263	893	74%	897	74%	920	76%	935	78%	919	76%
OLJ	Oakleaf Junior High (6-8)	1753	1568	1443	92%	1475	94%	1517	97%	1544	98%	1536	98%
OPJ	Orange Park Junior High	1107	1262	629	57%	632	57%	648	59%	659	59%	647	58%
WJH	Wilkinson Junior High	797	1108	755	95%	770	97%	790	99%	803	101%	789	99%
PP	Junior High "PP"												
Total:		7234	8698	5629	78%	5718	79%	5895	81%	6006	83%	5935	82%
High School 2015-20													
CHS	Clay High	1958	2179	1375	70%	1445	74%	1463	75%	1519	78%	1607	82%
FIH	Fleming Island High	2375	2485	2120	89%	2182	92%	2209	93%	2224	94%	2279	96%
MHS	Middleburg High	2406	1637	1574	96%	1621	99%	1642	100%	1652	101%	1695	104%
OPH	Orange Park High	2343	2818	1426	61%	1462	62%	1480	63%	1489	64%	1526	65%
RHS	Ridgeview High	2254	2299	1512	67%	1554	69%	1573	70%	1583	70%	1622	72%
OLH	Oakleaf High	2461	2845	2208	90%	2331	95%	2360	96%	2409	98%	2515	102%
Total:		13797	14263	10215	74%	10595	77%	10726	78%	10875	79%	11243	81%
Combination / Other 2015-20													
BLC	Bannerman Learning Center	568	332	209	63%	213	64%	216	65%	218	66%	221	66%
KHHS	Keystone Heights High (7-12)	1394	2247	1112	80%	1132	81%	1151	83%	1162	83%	1173	84%
Total:		1962	2579	1321	67%	1344	69%	1367	70%	1380	70%	1394	71%
Grand Total:		45509	54738	35816	79%	36455	80%	36741	81%	36936	81%	37336	82%
GRAPH KEY													
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

Student Capacity For SY 2021/22-SY 2025/26 (Continued based on DOE 2016 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + Multipurpose area)	SY 21/22		SY 22/23		SY 23/24		SY 24/25		SY 25/26	
				COFTE Enroll.	Utilization								
Elementary School 2021-2025													
AES	Argyle Elementary	813	1352	702	86%	712	88%	723	89%	731	90%	743	91%
CEB	Charles E. Bennett Elementary	1016	804	844	105%	856	106%	870	108%	880	109%	894	111%
CGE	Coppergate Elementary	736	1320	505	69%	512	70%	520	71%	526	71%	534	73%
CHE	Clay Hill Elementary	555	770	428	77%	434	78%	442	80%	446	80%	453	82%
DIS	Doctor's Inlet Elementary	895	735	712	97%	721	98%	734	100%	742	101%	753	103%
FIE	Fleming Island Elementary	1062	1485	756	71%	767	72%	780	73%	788	74%	801	75%
GPE	Grove Park Elementary	494	925	470	95%	477	96%	485	98%	490	99%	498	101%
KHE	Keystone Heights Elementary	1014	823	862	105%	874	106%	888	108%	898	109%	912	111%
LAE	Lake Asbury Elementary	1090	1084	942	87%	955	88%	971	90%	981	91%	997	92%
LES	Lakeside Elementary	1000	888	816	92%	827	93%	841	95%	850	96%	864	97%
MRE	McRae Elementary	630	1485	499	79%	506	80%	514	82%	520	83%	528	84%
MBE	Middleburg Elementary	731	1290	578	79%	586	80%	596	82%	603	82%	612	84%
MCE	Montclair Elementary	660	781	507	77%	514	78%	522	79%	528	80%	537	81%
OPE	Orange Park Elementary	572	565	471	83%	478	85%	486	86%	491	87%	499	88%
OVE	Oakleaf Village Elementary	1043	1362	1009	97%	1023	98%	1040	100%	1052	101%	1068	102%
PES	R.M. Paterson Elementary	1018	1336	1047	103%	1062	104%	1079	106%	1091	107%	1109	109%
POE	Plantation Oaks Elementary	1436	1362	1587	117%	1609	118%	1636	120%	1654	121%	1680	123%
ROE	RideOut Elementary	737	1320	597	81%	606	82%	616	84%	622	84%	632	86%
RVE	Ridgeview Elementary	627	776	571	91%	579	92%	589	94%	596	95%	605	96%
SBJ	S. Bryan Jennings Elementary	712	1086	496	70%	503	71%	511	72%	517	73%	525	74%
SLE	Shadowlawn Elementary	863	1362	726	84%	737	85%	749	87%	757	88%	769	89%
SPC	Swimming Pen Creek Elementary	573	1352	401	70%	407	71%	414	72%	418	73%	425	74%
TBE	Thunderbolt Elementary	1354	1353	1008	74%	1022	76%	1039	77%	1050	78%	1067	79%
TES	Tynes Elementary	1088	1366	1003	92%	1017	93%	1034	95%	1045	96%	1062	98%
WEC	W.E. Cherry Elementary	921	855	655	77%	664	78%	675	79%	683	80%	693	81%
WES	Wilkinson Elementary	876	1372	746	85%	757	86%	769	88%	778	89%	790	90%
R	Elementary "R"	0											
Y	Elementary "Y"	0											
	Total:	22516	29209	18938	84%	19203	85%	19524	87%	19738	88%	20052	89%
Junior High School 2020-2025													
GCJH	Green Cove Springs Junior High	922	1750	844	92%	838	91%	834	90%	820	89%	804	87%
LAJH	Lake Asbury Junior High	1449	1747	1171	81%	1163	80%	1157	80%	1138	79%	1116	77%
LJH	Lakeside Junior High	1206	1263	907	75%	900	75%	896	74%	881	73%	864	72%
OLJH	Oakleaf Junior High (6-8)	1753	1568	1523	97%	1521	97%	1521	97%	1507	96%	1482	95%
OPJH	Orange Park Junior High	1107	1262	639	58%	634	57%	631	57%	620	56%	608	55%
WJH	Wilkinson Junior High	797	1108	778	98%	773	97%	769	96%	756	95%	742	93%
PP	Junior High "PP"		0										
	Total:	7234	8698	5862	81%	5829	81%	5807	80%	5722	79%	5626	78%
High School 2020-2025													
CHS	Clay High	1958	2179	1627	83%	1633	83%	1632	83%	1593	81%	1563	80%
FIHS	Fleming Island High	2375	2485	2307	97%	2316	98%	2314	97%	2259	95%	2217	93%
MHS	Middleburg High	2406	1637	1716	105%	1723	105%	1721	105%	1681	103%	1649	101%
OPH	Orange Park High	2343	2818	1544	66%	1550	66%	1549	66%	1513	65%	1484	63%
RHS	Ridgeview High	2254	2299	1642	73%	1648	73%	1646	73%	1608	71%	1578	70%
OLHS	Oakleaf High School	2461	2845	2546	103%	2555	104%	2553	104%	2493	101%	2446	99%
	Total:	13797	14263	11382	82%	11425	83%	11414	83%	11147	81%	10937	79%
Combination / Other 2020-2025													
BLC	Bannerman Learning Center	568	332	221	66%	221	67%	222	67%	221	67%	213	64%
KHHS	Keystone Heights High (7-12)	1394	2130	1173	84%	1177	84%	1177	84%	1174	84%	1128	81%
	Total:	1962	2462	1394	71%	1399	71%	1399	71%	1396	71%	1340	68%
	Student Total:	45509	54632	37576	83%	37855	83%	38144	84%	38002	84%	37955	83%
	GRAPH KEY												
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

Table 1.8 Student Generation Multiplier

Student Distribution by Grade Level		
Grade Level	# Students	Distribution
PK-6	18,676	52.65%
7-8	5,543	15.63%
9-12	11,256	31.73%
Total Enrollment*	35,475	100.01%

Estimated Students per Total Dwelling Units			
Occupied Dwelling Units	=	68,016	= 89.06%
Total Dwelling Units**		76,369	
PK-12 Students	=	35,475	= 0.5216
Occupied Dwelling Units		68,016	

Occupied Dwelling Unit Distribution by Type		
Type	# Units	Distribution
Single Family	50,742	74.61%
Mobile Home	8,993	13.22%
Multi-Family	8,279	12.17%
Total	68,014	100.00%

Students per Dwelling Unit by Dwelling Type				
Grade Level	SF	MH	MF	Total
PK-6	0.2049	0.0363	0.0334	0.2746
7-8	0.0608	0.0108	0.0099	0.0815
9-12	0.1235	0.0219	0.0201	0.1655
Total	0.3892	0.0690	0.0634	0.5216

Total Dwelling Units:	
Single Family	56,975
Mobile Home	10,098
Multi-Family	9,296
Total	76,369

*Total Enrollment taken from July 7, 2016 Clay County School District Monthly Membership Report

**Total Dwelling Units are defined as Occupied, Vacant and Seasonal Housing Units (U.S. Census 2010)

SECTION 2 MAINTENANCE AND TRANSPORTATION

2.1 Maintenance and Repairs

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.

Table 2.1 Capital Outlay Expenditures Maintenance Department

				2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	5 YEAR TOTAL
Special Maintenance	Carry Over from 2015/2016	PECO Carryover		\$ 55,856.40	\$ -	\$ -	\$ -	\$ -	\$ 55,856.40
		LCIF Carryover		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Projected PECO		\$ 1,166,474.70	\$ 1,220,810.40	\$ 1,446,898.50	\$ 1,563,368.40	\$ 900,000.00	\$ 6,297,552.00
		Projected LCIF		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Safety-To-Life		\$ 129,608.30	\$ 135,645.60	\$ 160,766.50	\$ 173,707.60	\$ 100,000.00	\$ 699,728.00
		SUBTOTAL:		\$ 1,351,939.40	\$ 1,356,456.00	\$ 1,607,665.00	\$ 1,737,076.00	\$ 1,000,000.00	\$ 7,053,136.40
Maintenance (PECO)	Project Description	Fund	Proj. #	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	5 YEAR TOTAL
County Wide	M/R/R HVAC Units	3426-7404-0681-9020-	3038	\$ 55,856.40	\$ -	\$ -	\$ -	\$ -	\$ 55,856.40
County Wide	R/R Concrete	3427-7404-0670-9020-	3360	\$ 20,000.00	\$ 20,000.00	\$ 50,000.00	\$ 20,000.00	\$ 20,000.00	\$ 110,000.00
County Wide	M/R/R Fencing	3427-7404-0670-9020-	3520	\$ 10,000.00	\$ 10,000.00	\$ 20,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
County Wide	R/R Asphalt Surfaces	3427-7404-0670-9020-	3620	\$ 20,000.00	\$ 20,000.00	\$ 60,000.00	\$ 5,500.00	\$ 20,000.00	\$ 105,500.00
County Wide	M/R/R Covered Walkways	3427-7404-0670-9020-	3665	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 100.00	\$ 2,000.00	\$ 6,100.00
County Wide	M/R/R WWR Plants	3427-7404-0670-9020-	3691	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 3,000.00	\$ 50,000.00	\$ 153,000.00
County Wide	M/R/R Drainage-Stormwater Systems	3427-7404-0670-9020-	3701	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 120,000.00
County Wide	R/R Play Courts	3427-7404-0670-9020-	3781	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 4,500.00	\$ 15,000.00	\$ 49,500.00
County Wide	M/R/R Boilers	3427-7404-0681-9020-	3023	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 60,000.00
County Wide	M/R/R Cafeteria/Stage Floors	3427-7404-0681-9020-	3025	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00	\$ 5,000.00	\$ 16,000.00
County Wide	M/R/R HVAC Units	3427-7404-0681-9020-	3038	\$ 271,124.70	\$ 300,000.00	\$ 300,000.00	\$ 212,827.50	\$ 154,650.00	\$ 1,083,952.20
County Wide	M/R/R Elevators	3427-7404-0681-9020-	3043	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 22,100.00	\$ 50,000.00	\$ 172,100.00
County Wide	M/R/R of Plant Services	3427-7404-0681-9020-	3309	\$ 240,350.00	\$ 265,810.40	\$ 266,898.50	\$ 940,240.90	\$ 90,350.00	\$ 1,713,299.80
County Wide	Safety-To-Life	3427-7404-0681-9020-	3348	\$ 129,608.30	\$ 135,645.60	\$ 160,766.50	\$ 173,707.60	\$ 100,000.00	\$ 599,728.00
County Wide	M/R/R Plumbing	3427-7404-0681-9020-	3465	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 3,000.00	\$ 6,000.00	\$ 21,000.00
County Wide	M/R/R Restroom Partitions	3427-7404-0681-9020-	3500	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00	\$ 5,000.00	\$ 16,000.00
County Wide	M/R/R Light Fixtures	3427-7404-0681-9020-	3540	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 12,000.00	\$ 20,000.00	\$ 72,000.00
County Wide	M/R/R Fire Alarm, I/C and CCTV Systems	3427-7404-0681-9020-	3570	\$ 75,000.00	\$ 75,000.00	\$ 100,000.00	\$ 75,000.00	\$ 75,000.00	\$ 325,000.00
County Wide	Painting	3427-7404-0681-9020-	3590	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00	\$ 20,000.00	\$ 61,000.00
County Wide	M/R/R Doors	3427-7404-0681-9020-	3610	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 30,000.00	\$ 40,000.00	\$ 150,000.00
County Wide	M/R/R Flooring	3427-7404-0681-9020-	3630	\$ 50,000.00	\$ 50,000.00	\$ 150,000.00	\$ 50,000.00	\$ 50,000.00	\$ 300,000.00
County Wide	M/R/R Roofs-Ceilings	3427-7404-0681-9020-	3660	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00	\$ 20,000.00	\$ 61,000.00
County Wide	M/R/R EWC	3427-7404-0681-9020-	3664	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 20,000.00
County Wide	M/R/R Bleachers	3427-7404-0681-9020-	3671	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 10,000.00	\$ 20,000.00	\$ 70,000.00
County Wide	M/R/R Portables	3427-7404-0681-9020-	3681	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 45,000.00	\$ 75,000.00	\$ 270,000.00
County Wide	M/R/R Emergency Generators	3427-7404-0681-9020-	3791	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 6,000.00	\$ 12,000.00	\$ 42,000.00
County Wide	M/R/R EMS	3427-7404-0681-9020-	3821	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 100.00	\$ 50,000.00	\$ 150,100.00
County Wide	M/R/R ECR Systems	3427-7404-0681-9020-	3831	\$ 40,000.00	\$ 40,000.00	\$ 60,000.00	\$ 60,000.00	\$ 40,000.00	\$ 200,000.00
		PECO TOTAL:		\$ 1,351,939.40	\$ 1,356,456.00	\$ 1,607,665.00	\$ 1,737,076.00	\$ 1,000,000.00	\$ 6,053,136.40

2.2 Bus Transportation and Equipment

Each year buses are purchased and replaced due to their age and additional school programs. The bus costs are projected to increase approximately 3% per year. Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios

Fiscal Year	Purpose	Qty	Type	Projected Cost (Each)	Budget Impact
2016/17	Growth	0	77 Passenger Bus	\$ 99,022.00	
		0	65 Passenger Bus, E.S.E.	\$ 115,639.00	
	Replacement	19	77 Passenger Bus	\$ 99,022.00	\$ 2,823,216.00
		8	65 Passenger Bus, E.S.E.	\$ 115,639.00	
	GPS Software	1	Software for state mandated reporting requirements	\$ -	
	Equipment	27	Radios	\$ 618.00	
2017/18	Growth	0	77 Passenger Bus	\$ 100,022.00	
		0	65 Passenger Bus, E.S.E.	\$ 115,639.00	
	Replacement	19	77 Passenger Bus	\$ 100,022.00	\$ 2,979,160.00
		8	65 Passenger Bus, E.S.E.	\$ 115,639.00	
	GPS Software	1	Software for state mandated reporting requirements	\$ 136,944.00	
	Equipment	27	Radios	\$ 618.00	
2018/19	Growth	0	77 Passenger Bus	\$ 100,962.66	
		0	65 Passenger Bus, E.S.E.	\$ 118,078.17	
	Replacement	19	77 Passenger Bus	\$ 101,580.66	\$ 3,028,788.48
		8	65 Passenger Bus, E.S.E.	\$ 118,078.17	
	GPS Software	1	Software for state mandated reporting requirements	\$ 136,944.00	
	Equipment	27	Radios	\$ 636.54	
2019/20	Growth	0	77 Passenger Bus	\$ 103,991.54	
		0	65 Passenger Bus, E.S.E.	\$ 121,620.52	
	Replacement	19	77 Passenger Bus	\$ 104,628.08	\$ 3,115,543.96
		8	65 Passenger Bus, E.S.E.	\$ 121,620.52	
	GPS Software	1	Software for state mandated reporting requirements	\$ 136,944.00	
	Equipment	27	Radios	\$ 655.64	
2020/21	Growth	0	77 Passenger Bus	\$ 107,111.29	
		0	65 Passenger Bus, E.S.E.	\$ 125,269.13	
	Replacement	19	77 Passenger Bus	\$ 107,766.92	\$ 3,204,901.89
		8	65 Passenger Bus, E.S.E.	\$ 125,269.13	
	GPS Software	1	Software for state mandated reporting requirements	\$ 136,944.00	
	Equipment	27	Radios	\$ 675.31	

Table 2.2.1 ESE Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2016/17	0	8	8	79	62	17
2017/18	0	8	8	79	62	17
2018/19	0	8	8	79	62	17
2019/20	0	8	8	79	62	17
2020/21	0	8	8	79	62	17

Note: Deletion of buses may occur shortly after the end of each fiscal year.

Table 2.2.2 Regular Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2016/17	0	19	19	190	162	30
2017/18	0	19	19	190	162	30
2018/19	0	19	19	190	162	30
2019/20	0	19	19	190	162	30
2020/21	0	19	19	190	162	30

Note: Deletion of buses may occur shortly after the end of each fiscal year.

SECTION 3 CAPITAL OUTLAY PLAN

3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) **Public Education Capital Outlay (PECO)(New Construction and Maintenance)** funds are derived from a Gross Receipts Tax on utilities and are allocated to each school district by the State Legislature in the form of Public Education Capital Outlay Funding. Funds are allocated from a lump sum appropriation to the 67 school districts based upon a formula in Section 1013.64(1)(a), F.S. Funded projects must be recommended in the Educational Plant Survey. Cost ceilings on new schools apply to these funds.
- (b) **1.5Mill Levy** is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation). New construction projects using this funding must be recommended in the Educational Plant Survey.
- (c) **BCC Local Option Sales Tax** funds are received from the County derived from the voter approved one-cent sales tax.
- (d) **Educational Facility Impact Fees** are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:
 - Single-Family - \$7,034 per dwelling unit
 - Multi-Family - \$3,236 per dwelling unit
 - Mobile Home - \$5,979 per dwelling unit
- (e) **Certificates of Participation (COPS)** amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (f) **Capital Outlay and Debt Service (CO&DS) funds** pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college. Projects utilizing this funding must be recommended in the Educational Plant Survey and listed on the Project Priority List (PPL).

3.1 Revenue Sources (Continued)

- (g) **Gas Tax** returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.

Table 3.1 Projected New Revenue

Revenue	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
LCIF (1.50 Mil)	\$ 15,013,440.00	\$ 15,013,440.00	\$ 15,013,440.00	\$ 15,013,440.00	\$ 15,013,440.00
PECO New Construction	\$ -	\$ -	\$ -	\$ -	\$ -
C.O. & D.S.	\$ 496,652.00	\$ 496,652.00	\$ 496,652.00	\$ 496,652.00	\$ 496,652.00
PECO Maintenance	\$ 1,296,083.00	\$ 1,356,456.00	\$ 1,607,665.00	\$ 1,737,076.00	\$ 1,000,000.00
Impact Fees	\$ 5,500,000.00	\$ 5,500,000.00	\$ 5,500,000.00	\$ 5,500,000.00	\$ 5,500,000.00
BCC Sales Surtax	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
Gas Tax	\$ 46,000.00	\$ 46,500.00	\$ 47,000.00	\$ 47,500.00	\$ 48,000.00
Total	\$ 24,052,175.00	\$ 24,113,048.00	\$ 24,364,757.00	\$ 24,494,668.00	\$ 23,758,092.00

Table 3.1.1 District Capital Outlay Expenditures

ITEM	DESCRIPTION	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
1	Repay Certificate of Participation					
	3814-9700-0920-9001-3753 (OLS) (Series 2014) Refinance	\$ 148,913.60				
	3815-9700-0920-9001-3753 (OLS) (Series 2014) Refinance	\$ 1,750,792.65	\$ 1,899,149.20	\$ 869,984.15	\$ 875,504.05	\$ 871,591.50
	3814-9700-0920-9001-3783 (OHS/LAJ) (Series 2012)	\$ 1,414,612.50	\$ 1,765,662.50	\$ 1,762,462.50	\$ 1,761,662.50	\$ 3,935,112.50
	3717-9700-0920-9001-3723 (FIH) (Series 2005B)	\$ 1,934,792.50	\$ 2,625,137.50	\$ 2,619,887.50	\$ 2,624,387.50	\$ 387,887.50
	3815-9700-0920-9001-3763 (Dues)	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00
Total		\$ 5,265,211.25	\$ 6,306,049.20	\$ 5,268,434.15	\$ 5,277,654.05	\$ 5,210,691.50
2	School Bus Purchase					
	3717-7401-0651-9010-3878	\$ 2,822,598.00	\$ 2,978,542.00	\$ 3,028,151.94	\$ 3,114,888.18	\$ 3,204,226.50
Total		\$ 2,822,598.00	\$ 2,978,542.00	\$ 3,028,151.94	\$ 3,114,888.18	\$ 3,204,226.50
3	District-Wide					
	3717-7408-0691-9001-3706 (ERP System)	\$ 250,000.00	\$ 250,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00
	3717-9700-0910-9001-1520 (Equipment)	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
Total		\$ 550,000.00	\$ 550,000.00	\$ 425,000.00	\$ 425,000.00	\$ 425,000.00
4	Property and Casualty Insurance					
	3717-9700-0910-9001-3553	\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00	\$ 1,040,611.00
Total		\$ 1,040,611.00				
5	District-Wide Technology					
	3927-7408-0680-9040-3153 (2014/2015)	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00	\$ 1,700,000.00
Total		\$ 1,700,000.00				
6	Maintenance Department					
	3717-7404-0681-9020 (LCIF Transfer)	\$ -	\$ -	\$ -	\$ -	\$ -
	3717-9700-0910-9020-3894 (Salaries)	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00
Total		\$ 2,500,000.00				
7	Facility Planning & Construction					
	3717-9700-0910-9020-3320 (PM Salaries)	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
Total		\$ 90,000.00				
Grand Total		\$ 13,968,420.25	\$ 15,165,202.20	\$ 14,052,197.09	\$ 14,148,153.23	\$ 14,170,529.00

Table 3.1.2 Capital Projects Plan Worksheet

SCHOOL	PROJECT DESCRIPTION	2016/17	2017/18	2018/2019	2019/2020	2020/2021	5-YEAR TOTAL	2019/20	2020/21	2021/22	2022/23	2023/24	5-YEAR TOTAL
ADMIN	Window Replacement	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHE	Fire Alarm Replacement	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Window Replacement Bldgs 4, 5, 6, 7, & 8	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Roof Replacement Bldg 20	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MBH	Flooring replacement Phase II	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Locker Room Renovation	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Smoke Corridor Building 1 Phase II	\$ 32,000.00	\$ -	\$ -	\$ -	\$ -	\$ 32,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RHS	Roof Replacement Building 6	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANS	Bus Wash Replacement	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Covered Walkways	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 600,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
COUNTY-WIDE	Door Repair/Replacement	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00	\$ 50,000.00	\$ 50,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 175,000.00
COUNTY-WIDE	Energy Conservation Upgrades	\$ 250,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 750,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 2,500,000.00
COUNTY-WIDE	Enhanced Classrooms	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00	\$ 100,000.00	\$ 100,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 350,000.00
COUNTY-WIDE	Flooring Repair/Replacement	\$ 50,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 350,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
COUNTY-WIDE	Front Entrance Security Enhancements	\$ 125,000.00	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -	\$ 325,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Hand-held Walki Talki Repeaters	\$ 75,000.00	\$ -	\$ -	\$ -	\$ -	\$ 75,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	HVAC Repair/Replacement	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00
COUNTY-WIDE	Library Security Gates Repair/Replacement	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Locker Repair/Replacement	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
COUNTY-WIDE	Painting	\$ 100,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 400,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
COUNTY-WIDE	Plumbing/Irrigation Repair/Replacement	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
COUNTY-WIDE	Asphalt and Sidewalk Improvements	\$ 250,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 750,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 625,000.00
COUNTY-WIDE	Roof Repair/Replacement	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
COUNTY-WIDE	Safety & Security	\$ 250,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,050,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,000,000.00
COUNTY-WIDE	Security Cameras	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 1,250,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
COUNTY-WIDE	Security Fencing	\$ 250,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 850,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00
COUNTY-WIDE	Severe Weather Stations	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Site Improvements	\$ 200,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 800,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00
COUNTY-WIDE	Road Improvements (Gas Tax)	\$ 192,965.82	\$ -	\$ -	\$ -	\$ -	\$ 192,965.82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CEB	Cafeteria Expansion	\$ 850,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,650,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CGE	Covered PE Area	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHS	HVAC Replacement B7B & 8 Library/Kitchen	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	Fire Alarm Replacement	\$ 200,000.00	\$ 5,000.00	\$ -	\$ -	\$ -	\$ 205,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	Cafeteria Expansion	\$ 1,000,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ -	\$ 1,600,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	Install Emergency Generator	\$ -	\$ 80,000.00	\$ 5,000.00	\$ -	\$ -	\$ 85,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FIE	School Zone Renovation	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FIH	Erosion Control	\$ 30,000.00	\$ -	\$ -	\$ -	\$ -	\$ 30,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FIH	EMCS Upgrades	\$ 250,000.00	\$ 20,000.00	\$ -	\$ -	\$ -	\$ 270,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GCJ	Front Entrance Security Renovation	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Parent Pickup Redesign	\$ 450,000.00	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Building 9 Renovation	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Electrical Panel Replacement	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Drainage Site Work	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	HVAC Replacement Bldg 4	\$ 50,000.00	\$ 5,000.00	\$ -	\$ -	\$ -	\$ 55,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LAE	Parent Pick-up/Drop-off Area Redesign	\$ -	\$ -	\$ 450,000.00	\$ 50,000.00	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LAE	Security Cameras Building 1	\$ 10,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LAE/LAJ	Lightning Protection	\$ 220,000.00	\$ -	\$ -	\$ -	\$ -	\$ 220,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LAJH	Erosion Control	\$ 30,000.00	\$ -	\$ -	\$ -	\$ -	\$ 30,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MBE	Enclose Second Floor Walkway Building 7	\$ -	\$ 140,000.00	\$ -	\$ -	\$ -	\$ 140,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MBH	Bus Loop Renovation	\$ -	\$ 400,000.00	\$ -	\$ -	\$ -	\$ 400,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Culinary Arts Renovation (CTE Funded)	\$ 400,000.00	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 450,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Front Entrance Security Renovation	\$ 120,000.00	\$ -	\$ -	\$ -	\$ -	\$ 120,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Flooring Replacement Phase III	\$ -	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MRE	Kitchen/Café HVAC Replacement	\$ 200,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 210,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MRE	Covered Play Area	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Covered Walkways Café to Main Office	\$ 75,000.00	\$ 5,000.00	\$ -	\$ -	\$ -	\$ 80,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Locker Renovation	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Renovation Building 27	\$ -	\$ 250,000.00	\$ 10,000.00	\$ -	\$ -	\$ 260,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPJ	Parking Lot Lighting Renovation	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PES	Admin/Café HVAC Replacement	\$ 200,000.00	\$ 5,000.00	\$ -	\$ -	\$ -	\$ 205,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PES	Fire Alarm Replacement	\$ -	\$ 210,000.00	\$ 5,000.00	\$ -	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RHS	Repair Handrails between Café & Courtyard	\$ 40,000.00	\$ -	\$ -	\$ -	\$ -	\$ 40,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RHS	Insulate Gym Ceiling	\$ -	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPORT SERVICES	Re-Roof Building 1	\$ -	\$ 50,000.00	\$ 10,000.00	\$ -	\$ -	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TES	Kitchen/Café HVAC Replacement	\$ 200,000.00	\$ 5,000.00	\$ -	\$ -	\$ -	\$ 205,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TES	HVAC Replacement Buildings 3, 4, 5, & 6	\$ -	\$ -	\$ 75,000.00	\$ 10,000.00	\$ -	\$ 85,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANS	Covered Walkway	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WEC	HVAC Replacement Buildings 1 & 2	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WEC	Replace Transite Panels Buildings 1 & 2	\$ -	\$ 200,000.00	\$ 15,000.00	\$ -	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WES	Admin/Library HVAC Replacement	\$ 220,000.00	\$ 5,000.00	\$ -	\$ -	\$ -	\$ 225,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WES	Fire Alarm Replacement	\$ -	\$ -	\$ 200,000.00	\$ 10,000.00	\$ -	\$ 210,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WJH	Parking Lot Lighting Replacement	\$ -	\$ 100,000.00	\$ 5,000.00	\$ -	\$ -	\$ 105,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WJH	Covered Walkway Replacement	\$ -	\$ 125,000.00	\$ -	\$ -	\$ -	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Kitchen/Dining Renovation	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 25,000.00	\$ -	\$ 1,525,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Contingency	\$ 250,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,050,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,000,000.00
Subtotal		\$ 8,694,965.82	\$ 5,020,000.00	\$ 4,175,000.00	\$ 2,505,000.00	\$ 2,190,000.00	\$ 22,984,965.82	\$ 2,085,000.00	\$ 2,085,000.00	\$ 2,010,000.00	\$ 2,010,000.00	\$ 2,010,000.00	\$ 2,010,000.00	\$ 10,200,000.00
District Capital Outlay Expense	Expenditure Annual Obligation - Maintenance Department and Technology Expenditures	\$ 13,968,420.25	\$ 15,165,202.20	\$ 14,052,197.09	\$ 14,148,153.23	\$ 14,170,529.00	\$ 71,504,501.77	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maint. PECO Expense		\$ 1,351,939.40	\$ 1,356,456.00	\$ 1,607,665.00	\$ 1,737,076.00	\$ 1,000,000.00	\$ 7,053,136.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Revenue Total		\$ 24,052,175.00	\$ 24,113,048.00	\$ 24,364,757.00	\$ 24,494,668.00	\$ 23,758,092.00	\$ 120,782,740.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Roll Forward		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P E C O New Construction		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PECO Special Maintenance		\$ 55,856.40	\$ -	\$ -	\$ -	\$ -	\$ 55,856.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C O & D S.		\$ 161,518.06	\$ -	\$ -	\$ -	\$ -	\$ 161,518.06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Educational Impact Fees Roll Forward		\$ 13,483,337.14	\$ -	\$ -	\$ -	\$ -	\$ 13,483,337.14	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LCIF Roll Forward		\$ 997,427.42	\$ -	\$ -	\$ -	\$ -	\$ 997,427.42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gas Tax		\$ 246,965.82	\$ -	\$ -	\$ -	\$ -	\$ 246,965.82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BCC Sales Tax		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Roll Forward		\$ 14,945,104.84	\$ 14,981,954.37	\$ 17,563,344.17	\$ 22,083,239.08	\$ 28,187,677.85	\$ 97,751,320.31	\$ 34,585,240.85	\$ 32,500,240.85	\$ 30,415,240.85	\$ 28,405,240.85	\$ 26,395,240.85	\$ 26,395,240.85	\$ -
Roll to Next Year		\$ 14,981,954.37	\$ 17,563,344.17	\$ 22,083,239.08	\$ 28,187,677.85	\$ 34,585,240.85		\$ 32,500,240.85	\$ 30,415,240.85	\$ 28,405,240.85	\$ 26,395,240.85	\$ 24,385,240.85		
Impact Fee Roll Forward to Out Years		\$ 14,802,918.39	\$ 16,622,006.69	\$ 19,473,460.04	\$ 22,320,193.49	\$ 22,998,389.49								
Available Roll Forward		\$ 179,035.98	\$ 931,337.48	\$ 2,609,779.04	\$ 5,867,484.36	\$ 11,586,851.36								

SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM

4.1 Financially Feasible Work Program

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.

Attachment 1: Work Program