# Addison G. Davis Superintendent of Schools

### CLAY COUNTY PUBLIC SCHOOLS

## 900 Walnut Street Green Cove Springs, Florida 32043

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## **How School Allocations are Determined**

## **Best Practices in Budgeting**

Clay County School District should allocate school-based budgets to make it clear how resources are used to achieve increased student success. To do so, our district will demonstrate allocation of resources to school sites as well as actual dollars allocated. Our district will use allocation methods that work to align resources used at the school sites with our Strategic Plan for effective instructional strategies and financial deployment. Clay County Schools will use two common allocation methods: staffing ratios and weighted student funding. When employing these methods, our district will use current student enrollment figures and documents supporting rationales for allotting additional allocations. For the 2017-18 school year, additional allocations will be provided based upon three principles:

- School Improvement Adds
- Programmatic Adds
- Class-size Adds

To show greater transparency and to provide better support for decision-making, a district should move beyond basic line-item budgeting allocating dollars.

#### Rationale

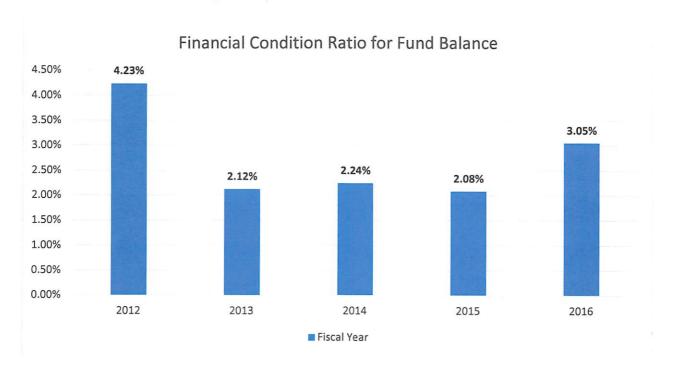
The staff allocation plan for Clay County Schools ensures that equity will be evident in all schools based on the common educational structures. Schools will be allotted funding based on student enrollment. The plan is based upon:



For the purposes of the plan, here is the teacher/student ratio by FTE:

| School Level      | Grade Level | Student: Teacher Ratio |
|-------------------|-------------|------------------------|
| Elementary School | K-3         | 18 per Class           |
|                   | 4-6         | 22 per Class           |
| Junior High       | 7-8         | 22 per Class           |
| Senior High       | 9-12        | 25 per Class           |

## **Clay County School District Financial Status**



## **Comparative Analysis of Percentage Funded by Function**

| County    | Enrollment | Guidance & Support | Instructional<br>Media | PD   | Central Admin | School Admin | Custodial<br>Services | Maintenance | Admin<br>Technology for<br>Data System | Instructional |
|-----------|------------|--------------------|------------------------|------|---------------|--------------|-----------------------|-------------|--|---------------|
| Clay      | 37,000     | 5.53               | 1.56                   | 0.93 | 0.31          | 5.98         | 7.26                  | 2.00        | 0.58                                   | 66.19         |
| Escambia  | 39,000     | 4.95               | 1.52                   | 1.07 | 0.30          | 5.32         | 9.31                  | 3.79        | 1.09                                   | 61.53         |
| Lake      | 38,000     | 5.66               | 1.37                   | 1.86 | 0.31          | 6.88         | 9.81                  | 2.91        | 1.53                                   | 57.88         |
| Marion    | 42,000     | 6.49               | 1.32                   | 0.57 | 0.43          | 5.85         | 8.12                  | 3.19        | 1.99                                   | 60.88         |
| St. Johns | 33,000     | 6.63               | 1.79                   | 1.60 | 0.14          | 6.12         | 8.21                  | 2.97        | 0.26                                   | 59.78         |
| St. Lucie | 36,000     | 5.06               | 1.48                   | 0.20 | 1.10          | 8.10         | 9.77                  | 2.46        | 1.30                                   | 59.95         |
| State     | NA         | 4.61               | 1.2                    | 0.82 | 0.43          | 7.03         | 9.16                  | 3.23        | 0.82                                   | 61.98         |

|             |    |        |        |        |        |        |        | No.    |        |        |
|-------------|----|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Clay's Rank | NA | 4 of 7 | 6 of 7 | 4 of 7 | 3 of 7 | 3 of 7 | 1 of 7 | 1 of 7 | 2 of 7 | 7 of 7 |

# CCSB Elementary Schools Formula for Allocations for 2017-2018

|   | Administrators:  |
|---|--|
| Principal – 12 months                                     | 1 per school   |
| Assistant Principal/VP- 12 months                         | 851-1399 FTE =1  |
| Assistant Principal – 11 months                           | 0-850 FTE = 1; 1400+ FTE = 1                                 |
| Basic Teachers:   |  |
| Basic Teachers  | K-3 1 per 18 FTE; 4-6 1 per 22 FTE                           |
| Basic Support:  |  |
| Classroom Assistant                                       | Minimum .8 per school  |
| ISS Assistant 9 month                                     | Minimum .8 per school  |
| Media Tech  | 0.4/0.6/0.8/1.0 (based on 16-17 allocations)                 |
| RESOURCE OPTIONS:   |  |
| Art/Music/PE/Media  | 0-899 FTE = 4 per school                                     |
| Resource  | 900-1299 FTE = 1; 1300+ FTE = 1                              |
| Clerical:   | 300-123311E = 1, 1300+11E = 1                                |
| Principal's Secretary-12 months                           | 1 per school   |
| Student Records Secretary-12 months                       | 0-1100 FTE =1.0; 1101+ FTE = 1                               |
| School Secretary – 10 months                              |  |
| School Counselors:  | 0-535 FTE=.8; 536-1100 FTE=1                                 |
| School Counselor – 10 months                              | 0 775 FTF 1, 776 025 FTF 1 0 026 , FTF 2                     |
| Student Services:   | 0-775 FTE=1; 776-935 FTE=1.8; 936 + FTE = 2                  |
|   | 1 manufactured   |
| Registered Nurse -10 mths or LPN 9/10 mths                | 1 per school   |
| ESE TEACHERS/PARAPROFESSIONALS:                           |  |
| ESE Teachers/Paraprofessionals                            | Based on # of students by exceptionality                     |
| ASD Cife of   | 1:1 per 10 FTE   |
| Gifted  | 1 per 65 FTE   |
| Physically Impaired (PI)                                  | 1:1 per 8 FTE  |
| IND-I/S   | 1:1 per 10 FTE   |
| IND-P   | 1:1 per 8 FTE  |
| Inclusion   | 1 per 20 FTE   |
| EBD   | 1:1 per 10 FTE   |
| Language Impaired (LI)  Low Incident and Related Services | 1:1 per 10 FTE   |
| ESE SUPPORT   | Assigned by District based on need                           |
| Secretary – ESE   | Development of the second                                    |
| ESOL TEACHERS/PARAPROFESSIONALS:                          | Based on needs determined by ESE                             |
| ESOL Paraprofessionals                                    | 1 posistant was avenue 15 annulus of a survey at the Leasure |
| ESOL Paraprofessionals                                    | 1 assistant per every 15 speakers of common native language  |
| SUBSTITUTES:  |  |
| Substitutes   | \$850 per teacher & eligible ESE paraprofessional            |
| CUSTODIANS:   |  |
| Head Custodian  | 1 per school   |
| Custodian   | 1 per 22,500 square feet                                     |
| FOOD /NUTRITION SERVICES:                                 |  |
| Cafeteria Manager 7.50 Hrs.                               | 1 per school   |
| Cafeteria Assistant                                       | 0-500 17 meals per labor hour                                |
|   | 501-600 18 meals per labor hour                              |
|   | 601-750 19 meals per labor hour                              |
|   | 751+ 20 meals per labor hour                                 |

# **Elementary Changes per Staff Allocation Plan**

| Category                    | Change per SAP              | Notes                               |
|-----------------------------|-----------------------------|-------------------------------------|
| Basic Teacher Allocations   | Generated on Class-size     | K-3: 18 per class/4-6: 22 per class |
| ESE Teacher Allocation      | Generated by Student Need   | Classes range from 8-10 per class   |
| Media Specialists           | All Schools will have Media | 7 Schools did not have Media:       |
|                             |                             | ➤ Grove Park                        |
|                             |                             | > WE Cherry                         |
|                             |                             | ➢ SB Jennings                       |
|                             |                             | Clay Hill                           |
|                             |                             | ➢ McRae                             |
|                             |                             | ➤ Fleming Island                    |
|                             |                             | Oakleaf Village                     |
| Resource Requirements       | Art, Music, PE, and Media   | 2 Schools did not have Music:       |
|                             |                             | ➢ SB Jennings                       |
|                             |                             | > Coppergate                        |
|                             |                             | 9 Schools did not have Art:         |
|                             |                             | ➤ Charles E Bennett                 |
|                             |                             | Orange Park                         |
|                             |                             | ➤ Grove Park                        |
|                             |                             | Middleburg                          |
|                             |                             | ➤ Clay Hill                         |
|                             |                             | > Tynes                             |
|                             |                             | > McRae                             |
|                             |                             | > Rideout                           |
|                             |                             | > Swimming Pen                      |
|                             |                             | Resource Allocation:                |
|                             |                             | > 0-899= 4 Resources                |
|                             |                             | > 900-1299= +1 Resource             |
|                             |                             | > 1300+= +1 Resource                |
| Administration Standardized | Generated by School Size    | Admin Allocation:                   |
|                             |                             | > 0-850= (1) 11 month AP            |
|                             |                             | > 851-1400= (1) 12 month AP         |
|                             |                             | > 1400+= (1) 11 month AP            |
|                             |                             | Removed .5 APs                      |

# CCSB Junior High Schools Formula for Allocations for 2017-2018

| Administrators:                           |   |
|---|---|
| Principal – 12 months                     | 1 per school  |
| Vice Principal/AP – 12 months             | 1 per school ; 1400+ FTE =1                                 |
| Assistant Principal – 11 months           | 1 per school  |
| Basic Teachers                            |   |
| Basic Teachers                            | 1 per 23 FTE  |
| Media Specialist                          | 1 per school  |
| Clerical:                                 |   |
| Principal's Secretary-12 months           | 1 per school  |
| Bookkeeper-12 months                      | 1 per school  |
| Student Records Secretary-12 months       | 1 per school  |
| Clerical – 10 months                      | 0-1000 FTE=1; 1001-1600 FTE=2                               |
| School Counselors:                        |   |
| School Counselor – 10 months              | 0-1000 FTE=2; 1001-1600 FTE=3                               |
| Student Services:                         |   |
| Registered Nurse (10) or LPN 9 /10 months | 1 per school  |
| ISS Assistant                             | .8 per school   |
| CTE:                                      |   |
| Program Teachers                          | Allocation is based on # of program                         |
| ESE TEACHERS/PARAPROFESSIONALS:           | Allocation is based on # or program                         |
| ESE Teachers/Paraprofessionals            | Based on # of students by exceptionality                    |
| ASD                                       | 1:1 per 10 FTE  |
| Gifted                                    | 1 per 65 FTE  |
| Physically Impaired (PI)                  | 1:1 per 10 FTE  |
| Speech Language Pathology (SLP)           | Itinerant   |
| IND-I/S                                   | 1:1 per 12 FTE  |
| IND-P                                     | 1:1 per 8 FTE   |
| Inclusion                                 | 1 per 24 FTE  |
| EBD                                       | 1:1 per 10 FTE  |
| Language Impaired (LI)                    | 1:1 per 10 FTE  |
| Low Incident and Related Services         | Assigned by District based on need                          |
| ESE Support                               |   |
| Secretary – ESE                           | Based on needs determined by ESE                            |
| ESOL TEACHERS/PARAPROFESSIONALS:          |   |
| ESOL Paraprofessionals                    | 1 assistant per every 15 speakers of common native language |
| SUBSTITUTES:                              |   |
| Substitutes                               | \$850 per teacher & eligible ESE paraprofessional           |
| CUSTODIANS:                               |   |
| Head Custodian                            | 1 per school  |
| Custodian                                 | 1 per 22,500 square feet                                    |
| FOOD /NUTRITION SERVICES:                 |   |
| Cafeteria Manager (7.50 hours)            | 1 per school  |
| Cafeteria Assistant                       | 0-500 17 meals per labor hour                               |
|   | 501-600 18 meals per labor hour                             |
|   | 601-750 19 meals per labor hour                             |
|   | 751+ 20 meals per labor hour                                |

## Junior High School Changes per Staff Allocation Plan

| Category                    | Change per SAP            | Notes  |
|-----------------------------|---------------------------|--|
| Basic Teacher Allocations   | Generated on Class-size   | 6-8: 1 per 23 per class  |
| ESE Teacher Allocation      | Generated by Student Need | Classes range from 10-12 per class   |
| Media Tech                  | Removed                   | Changed to Classroom Assistant:  Media Tech \$10.73- \$23.63  Class Assist \$9.35- \$19.62  This transition allows additional support staff to work with students academically in Literacy, Math, SS and Science.  Savings of \$133,634. |
| Administration Standardized | Generated by School Size  | Admin Allocation:  All Schools= (1) 12 month VP  All Schools= (1) 11 month AP  1400+= (1) 12 month AP  |

# CCSB High Schools Formula for Allocations for 2017-2018

| Administrators:                             |   |
|---|---|
| Principal – 12 months                       | 1 per school  |
| Vice Principal /AP- 12 months               | 1 per school: 1500-2099 + FTE = 1; 2100 + FTE = 1           |
| Assistant Principal – 11 months             | 1 per school  |
| Basic Teachers                              |   |
| Basic Teachers                              | 1 per 25 FTE  |
| Media Specialist                            | 1 per school  |
| Athletic Director, 11- months               | 1 per school  |
| Clerical:                                   |   |
| Principal's Secretary-12 months             | 1 per school  |
| School Secretary – 11 months                | 1 per school  |
| Bookkeeper-12 months                        | 1 per school  |
| Student Records Secretary-12 months         | 1 per school  |
| Clerical – 10 months                        | 2 per school  |
| Clerical – 12 months                        | 1500-2000 FTE = 1; 2001-2500 FTE=2                          |
| School Counselors:                          |   |
| School Counselor – 11 months                | 1000-1500 FTE = 2; 1502 - 2500 FTE=3                        |
| School Counselor – 12 months                | 1000-2000 FTE=1; 2001-2500 FTE=2                            |
| Student Services:                           |   |
| Registered Nurse (10 mths) or LPN 9/10 mths | 1 per school  |
| ISS Assistant                               | .8 per school   |
| Testing Admin Support Asst 10-month         | 1 per school  |
| ESE SUPPORT:                                |   |
| Secretary – ESE                             | Based on needs determined by ESE                            |
| ESE TEACHERS/PARAPROFESSIONALS:             |   |
| ESE Teachers/Paraprofessionals              | Based on # of students by exceptionality                    |
| ASD   | 1:1 per 10 FTE  |
| Physically Impaired (PI)                    | 1:1 per 10 FTE  |
| IND-I/S                                     | 1:1 per 12 FTE  |
| IND-P                                       | 1:1 per 12 FTE  |
| Inclusion                                   | 1 per 27 FTE  |
| EBD   | 1:1 per 10 FTE  |
| Language Impaired (LI)                      | 1:1 per 10 FTE  |
| Low Incident and Related Services           | Assigned by District based on need                          |
| ESOL TEACHERS/PARAPROFESSIONALS:            |   |
| ESOL Paraprofessionals                      | 1 assistant per every 15 speakers of common native language |
| SUBSTITUTES:                                |   |
| Substitutes                                 | \$850 per teacher & eligible ESE paraprofessional           |
| CUSTODIANS:                                 | 2000 per teacher & engine EDE paraprofessional              |
| Head Custodian                              | 1 per school  |
| Custodian / Lead                            | 1 per 22,500 square feet                                    |
| FOOD /NUTRITION SERVICES:                   | 2 pci 22/300 square rect                                    |
| Cafeteria Manager 7.50 hours                | 1 per school  |
| Cafeteria Assistant                         | 0-500 17 meals per labor hour                               |
| 25. Storia rissistant                       | 501-600 18 meals per labor hour                             |
|   | 601-750 19 meals per labor hour                             |
|   | 751+ 20 meals per labor hour                                |

## **High School Changes per Staff Allocation Plan**

| Category                    | Change per SAP            | Notes  |
|-----------------------------|---------------------------|--|
| Basic Teacher Allocations   | Generated on Class-size   | 9-12: 1 per 25 per class                     |
| ESE Teacher Allocation      | Generated by Student Need | Classes range from 10-12 per class           |
| Media Specialists           | One Generated per School  | 6 Schools have Two Media Specialists:        |
|                             | 25%                       | Orange Park                                  |
|                             |                           | Clay High                                    |
|                             |                           | Middleburg                                   |
|                             |                           | Ridgeview                                    |
|                             |                           | Fleming Island                               |
|                             |                           | > Oakleaf                                    |
|                             |                           | Plan is to move all (6) Media Specialists to |
|                             |                           | Elementary Schools. This will allow every    |
|                             |                           | school in the district to have a Media       |
|                             |                           | Specialists.                                 |
| Academy Coaches             | One Generated per School  | Recommendation is to change the Job Title to |
| 2                           |                           | "College and Career Coach". This will allow  |
|                             |                           | focus for:                                   |
|                             |                           | Strengthening CTE Pathways                   |
|                             |                           | Strengthening Advisory Boards                |
|                             |                           | Increasing Graduation Rates                  |
|                             |                           | Increasing Acceleration Rates                |
|                             |                           | Increasing College Readiness                 |
| Administration Standardized | Generated by School Size  | Admin Allocation                             |
|                             |                           | ➤ All Schools= (1) 12 month VP               |
|                             |                           | ➤ All Schools= (1) 11 month AP               |
|                             |                           | > 1500-2099= (1) 12 month AP                 |
|                             |                           | > 2199+= (1) 12 month AP                     |