

# Clay County District Schools

Property & Casualty Insurance Program Review Presented by:

Jori L. Van der Voort Area Senior Vice President Date May 28, 2019



# Agenda



- I. About Arthur J. Gallagher & Co.
- II. Insurance Overview
- III. Clay County Schools Program Structure
- IV. State of the Market
- V. Your Renewal Program
- VI. Conclusion



# About Arthur J. Gallagher & Co.

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#### Facts and Figures – K-12 Practice

Gallagher has structured its operations around the ability to provide tailored solutions to specific industries. Our value proposition is built on the concept that by devoting our best talent, corporate resources, and time into specializing in K-12 schools, we can provide measurable value to clients in helping our them understand and manage their total cost-of-risk.



| Education Practice                     |   |  |  |  |
|--|---|--|--|--|
| Size                                   | World's largest insurance broker for K12<br>Schools   |  |  |  |
| Approximate<br>Number of<br>Clients    | Thousands of K-12 clients, including public, charter, independent, private and religious schools  |  |  |  |
| Education Clients                      | Over 100 Education Clients in Florida<br>encompassing thousands of campuses.  |  |  |  |
| Education<br>Practice<br>Resources     | <ul> <li>300+ sales experts across the US</li> <li>Former school risk managers, teachers and administrators on staff</li> <li>ERM consultants specifically focused on school operations</li> </ul>  |  |  |  |
| Gallagher<br>Education<br>Publications | <ol> <li>Author/editor of 2016 white paper "ERM in<br/>Urban Schools" published by the Council of<br/>the Great City Schools</li> <li>"The New Language of Risk" for<br/>independent schools</li> <li>Monthly risk management e-newsletter</li> </ol> |  |  |  |

# About Arthur J. Gallagher & Co.



#### Your Peers.....Our Clients

#### Individual Florida School Systems

- · Brevard County School Board
- Broward County School Board
- Clay County School Board
- Duval County School Board
- Escambia County School Board
- · Lake County School Board
- Marion County School Board
- · Miami-Dade County School Board
- · Monroe County School Board
- · Orange County School Board
- Okaloosa County School Board
- Osceola County School Board
- Seminole County School Board

#### Members of Panhandle Area Educational Consortium

- Calhoun County School District
- Franklin County School District
- Gulf County School District
- Holmes County School District
- Jackson County School District
- Jefferson County School District
- Liberty County School District
- Wakulla County School District
- Walton County School District
- Washington County School District

#### Members of the North East Florida Educational Consortium

- Baker County School Board
- Bradford County School Board
- · Columbia County School Board
- Dixie County School Board
- Flagler County School Board
- Florida Virtual School
- · Gilchrist County School Board
- · Hamilton County School Board
- · Hernando County School Board
- · Levy County School Board
- Nassau County School Board
- Putnam County School Board
- Union County School Board





## Insurance Overview

### **Risk Management Control Continuum**



#### Less Control

### **Greater Control**

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|---|--|--|--|--|
|   |  |  |  |  |
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Conventional Insurance Program Safety Dividend Program Large Deductible Retro-Plan

Protected Selfinsurance (Aggregate Protection) Specific Excess Insurance (No Aggregate) Rent-A-Captive Captive or RRG Pure Self-Insurance

Clay County District Schools

### **Conventional Insurance Basic Elements**



- 1. Because conventional insurance responds to primary losses (at the first dollar of loss), premium levels and even the availability of coverages are unstable.
- 2. Insurance companies view your premium dollar as their money. They ultimately decide the final disposition of a claim based upon their own interests, timetables and priorities.
- 3. Insurance companies earn investment income on your money while claims are waiting to be paid

# What is Self Insurance?

#### **Basic Elements**

- The Self-insured Retention is the maximum amount of any single loss the School District can feasibly absorb for each line of insurance.
- The **Specific Excess** insurance provides coverage above the self-insured retention, by line of coverage, which protects Clay County School District from abnormal severity of loss and provides appropriate catastrophic coverage.
- The Loss Fund is based on previous loss experience and a factor for projected losses which anticipates inflationary trends and an allowance for unreported losses.
- \*Excess Loss Fund insurance provides coverage above the loss fund and protects Clay County School District from abnormal frequency and severity of loss. If the total amount of losses exceeds the loss fund, Clay County School District would then be insured up to the excess limit selected.

Insurance Limit Insurance Limit Excess Loss Fund Specific Excess Insurance Insurance Insurance that can be Insurance purchased purchased to protect to protect Clay Clay County School County School District if losses District against a exceed the loss fund single large loss . . Loss Fund Amount occurrence. Loss Fund The total amount of losses that Clay SIR amount Self-insured County School District Retention retains in any given year.

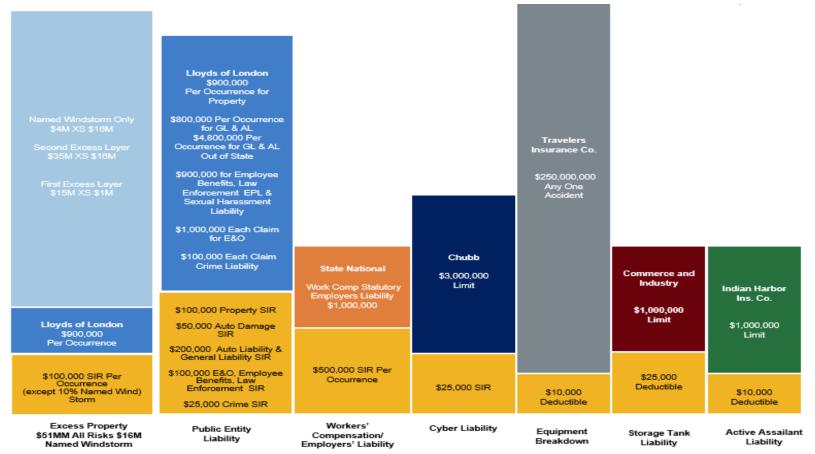




## Clay County Schools Program Structure

### Your Property and Casualty Program





Please note that coverages are not drawn to scale and actual policy verbiage should be consulted for coverage terms and conditions



### How do you compare to your peers?

|        | Clay County Schools | North Florida SB | North Florida SB | Central Florida SB | Central Florida SB |
|--------|---------------------|------------------|------------------|--------------------|--------------------|
| TIV    | \$1,007,091,000     | \$1,002,487,000  | \$3,114,045,000  | \$1,894,389,000    | \$1,555,345,000    |
| Payrol | \$201,571,000       | \$243,000,000    | Not Available    | \$356,191,000      | \$295,203,000      |
| WC SIF | \$500,000           | \$500,000        | Self Insured     | \$500,000          | \$400,000          |
| GL SIR | \$200,000           | \$300,000        | Self Insured     | \$500,000          | \$200,000          |
| AL SIR | \$200,000           | \$300,000        | Self Insured     | \$500,000          | \$200,000          |

|        | Central Florida SB | Central Florida SB | South Florida SB | South Florida SB | South Florida SB |
|--------|--------------------|--------------------|------------------|------------------|------------------|
| TIV    | \$844,747,000      | \$2,353,053,000    | \$300,693,000    | \$10,329,678,000 | \$7,386,200,000  |
| Payrol | \$224,488,000      | \$503,185,000      | \$62,362,000     | \$1,779,546,000  | \$1,376,517,000  |
| WC SIF | \$500,000          | \$650,000          | \$325,000        | \$1,500,000      | \$1,500,000      |
| GL SIR | \$100,000          | \$1,000,000        | \$150,000        | \$200,000        | \$300,000        |
| AL SIR | \$100,000          | Self Insured       | \$150,000        | \$200,000        | \$300,000        |



### State of the Market

# State of the Market

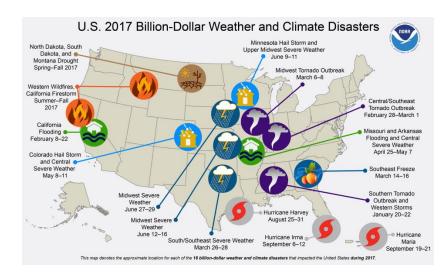


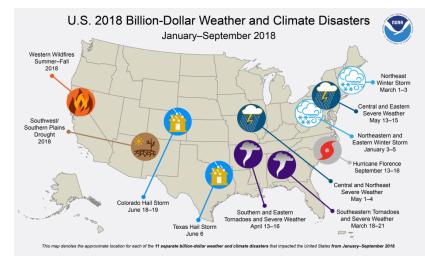
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#### **Property**

#### Property market has tightened:

- » Volatility associated with natural catastrophes is nothing new for the industry
- » Capital and competition remains in the marketplace
- » CAT Property as of May 2019 at +10% to +20%
- » Rate increases, focus on each individual risk





# State of the Market



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#### Casualty

Third Party Liability Third Party Liability coverages:

- Stable Market in recent years
- Rate changes governed largely by the loss experience and development of the individual account
- Auto Liability is consistently seeing rate increases, regardless of risk profile

Excess Workers Compensation coverage:

- Pricing in this market can shift quickly
- Increasing costs due to medical inflation, technological advances in medical care, and increased drug costs
- Most Excess WC Carriers require \$1,000,000 Retentions especially for police and fire exposures
- Uncertainty regarding costs associated with legislative and/or legal challenges i.e. Florida PTSD legislation

Overall, individual risk profiles are dictating renewal outcomes.



## Your Renewal Program

# Exposure Comparison



| Exposures            | 2018          | 2019            | $\Delta$ % |
|----------------------|---------------|-----------------|------------|
|                      |               |                 |            |
| Total Insured Values | \$984,693,288 | \$1,000,091,790 | 2.27%      |
|                      |               |                 |            |
| GOE                  | \$269,759,226 | \$290,155,878   | 8%         |
|                      |               |                 |            |
| Total Payroll        | \$196,222,739 | \$201,573,457   | 3%         |
|                      |               |                 |            |
| Students             | 36,425        | 38,959          | 7%         |
|                      |               |                 |            |
| Vehicles             | 611           | 582             | -5%        |
|                      |               |                 |            |
| Employees            | 5442          | 5512            | 1%         |

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|-------|------|
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| Carrier                                 | Coverage | Response                       |
|---|----------|--------------------------------|
| Berkshire Hathaway Specialty Insurance  | Property | Declined - Cannot compete      |
| Company                                 |          |                                |
| Crum & Forster                          | Property | Declined - Cannot compete      |
| Ethos Specialty                         | Property | Declined - Cannot compete      |
| Hallmark E&S                            | Property | Declined - Cannot compete      |
| Hiscox USA                              | Property | Declined - Cannot compete      |
| James River Insurance Company           | Property | Declined – Not enough capacity |
| Kemah Capital LLC                       | Property | Declined - Cannot compete      |
| Markel                                  | Property | Declined – Not enough capacity |
| Maxum Specialty Insurance Group         | Property | Declined - Cannot compete      |
| Mitsui Sumitomo Insurance               | Property | Declined - Cannot compete      |
| Nationwide E&S/Specialty                | Property | Declined - Cannot compete      |
| OneBeacon Insurance Group               | Property | Declined - Cannot compete      |
| Pioneer Special Risk Insurance Services | Property | Declined - Cannot compete      |
| Rivington Partners                      | Property | Declined - Cannot compete      |
| RSUI                                    | Property | Declined - Cannot compete      |
| Sompo International                     | Property | Declined - Cannot compete      |
| SRU                                     | Property | Declined - Cannot compete      |
| Velocity Risk Underwriters, LLC         | Property | Declined - Cannot compete      |
| Westchester, A Chubb Company            | Property | Declined - Cannot compete      |
| Zurich North America                    | Property | Declined – Not enough capacity |



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| Carrier                                | Coverage             | Response                       |
|--|----------------------|--------------------------------|
| Travelers                              | Boiler and Machinery | Quoted                         |
| Lloyds of London                       | Package              | Quoted                         |
| State National                         | Excess Workers       | Quoted                         |
|  | Compensation         |                                |
| Chubb                                  | Cyber Liability      | Quoted                         |
| Lloyds of London                       | Cyber Liability      | No Response                    |
| Indian Harbor                          | Active Assailant     | Premium Indication             |
| Commerce & Industry                    | Storage Tank         | Quoted                         |
| Zurich American Insurance              | Student Accident     | Quoted                         |
| Chubb                                  | Student Accident     | Declined – Cannot compete      |
| Indian Harbor                          | Terrorism            | Quoted                         |
| AXIS Insurance                         | Property             | Quoted                         |
| Landmark American                      | Property             | Quoted                         |
| Ironshore                              | Property             | Quoted                         |
| Evanston Insurance Company             | Property             | Quoted                         |
| Everest National Insurance Company     | Property             | Quoted                         |
| Colony Specialty                       | Property             | Quoted                         |
| AmRisc                                 | Property             | Declined – Not enough capacity |
| ARCH Insurance Group                   | Property             | Declined - Cannot compete      |
| Arrowhead General Insurance Agency     | Property             | Declined - Cannot compete      |
| Arrowhead Insurance Risk Managers, LLC | Property             | Declined - Cannot compete      |
| Aspen Insurance                        | Property             | Declined - Cannot compete      |
| AXA XL, a division of AXA              | Property             | Declined - Cannot compete      |
| Beazley USA                            | Property             | Declined - Cannot compete      |



# **Renewal Pricing**



|                              | Expiring Program   | Renewal            |          |
|------------------------------|--------------------|--------------------|----------|
| Description                  | 2018-2019          | 2019-2020          |          |
|                              |                    |                    | % Change |
| School Board Package         | \$<br>292,000.00   | \$<br>304,000.00   | 4%       |
| Excess Property              | \$<br>507,619.00   | \$576,422          | 14%      |
| Excess WC                    | \$<br>105,764.00   | \$<br>108,647.00   | 3%       |
| B&M                          | \$<br>13,151.00    | \$<br>13,923.00    | 5.87%    |
| Storage Tank                 | \$<br>4,469.00     | \$<br>4,810.00     | 8%       |
| Active Assailant             | \$<br>15,000.00    | \$<br>15,000.00    | 0%       |
| Student Accident             | \$<br>8,869.00     | \$<br>9,069.00     | 2%       |
| Cyber Risk                   | \$<br>21,243.00    | \$<br>22,233.00    | 5%       |
| Total Cost before fees       | \$<br>968,115.00   | \$<br>1,054,104.00 | 9%       |
| Florida Surcharges/FEMA Fees | \$<br>28.00        | \$<br>28.00        | 0%       |
| Cyber Broker Fee             | \$<br>-            | \$<br>350.00       | 100%     |
| TRIA                         | \$<br>40.00        | \$<br>44.00        | 10%      |
| AJG Risk Management Fee      | \$<br>60,000.00    | \$<br>60,000.00    | 0%       |
| Total Cost after fees        | \$<br>1,028,183.00 | \$<br>1,114,526.00 | 8%       |
| Total ▲ over expiring (\$)   |                    | \$<br>86,343.00    |          |
| Total ▲ over expiring (%)    |                    | 8%                 |          |



## Conclusion



### Conclusion

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- Overall, renewal is quite favorable;
- Loss experience remains stable;
- Program marketed to over 40 carriers;
- Rates have remained flat, with the exception of property;
- Property rates are continuing to be negotiated;
- Overall premiums are estimated to not exceed 8% increase.

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