

EDUCATIONAL FACILITIES PLAN

FISCAL YEAR 2015/16 – 2019/2020



**SCHOOL DISTRICT OF
CLAY COUNTY**

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INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1st each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned and donated space and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

The Educational Facilities Plan has been divided into the following sections:

Section 1: *Planning* - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

Section 2: *Maintenance and Transportation* - This section addresses maintenance projects and bus transportation plans for the District.

Section 3: *Capital Outlay Plan* - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

Section 4: *Financially Feasible Work Program* - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

SECTION 1 PLANNING

1.1 Population and Housing Demographics

The Clay County Population study for 2010 and 2014 shows some growth within areas of Clay County. Table 1.1 and Table 1.1.1 reflect that trend with local municipalities and state population estimates having some change in their population numbers.

Table 1.1 Clay County Populations

2010/2014 Clay County Population Comparison

Area	2010	*2014
Green Cove Springs	6,908	7,030
Keystone Heights	1,350	1,356
Orange Park	8,412	8,429
Penney Farms	749	735
Unincorporated	173,446	179,853
Total Clay	190,865	197,403

Source: 2010 U.S. Census Bureau, 4/1/2012

*Estimate Bureau of Economic and Business Research April 1, 2014

Table 1.1.1 Population Projections, 2015 – 2040

Projection	2015	2020	2025	2030	2035	2040
Low	195,500	209,800	220,500	229,200	235,300	238,800
Medium	201,800	224,600	247,000	268,400	288,300	306,100
High	209,600	238,800	271,900	306,500	341,500	376,500

Source: University of Florida, Bureau of Economic and Business Research, April 1, 2014

1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last five years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school or home school enrollment. Table 1.2 shows actual and projected COFTE for pre-kindergarten (Pre-K) through grade twelve enrollment through 2019-20. The actual District enrollment for the end of the 2014/15 school year was 34,388 students (COFTE membership report June 2014). The FDOE has projected COFTE enrollment at 34,674 students for SY 2015-16 and 34,663 students by SY 2019-20 decreasing approximately 11 students from the 2015 projections.

Table 1.2 Capital Outlay FTE Forecast (COFTE)

Grade	Actual Enrollment 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20
PreK	726	302.75	298.21	302.75	314.27	324.49
Grade K	2,394	2388.35	2377.39	2352.62	2359.23	2471.55
Grade 1	2,481	2456.84	2441.10	2430.99	2408.70	2415.60
Grade 2	2,576	2482.49	2459.10	2447.00	2437.29	2418.76
Grade 3	2,600	2635.88	2561.93	2535.92	2519.22	2508.27
Grade 4	2,537	2617.58	2642.42	2574.75	2550.67	2537.15
Grade 5	2,532	2588.52	2684.61	2708.78	2636.56	2612.05
Grade 6	2,692	2637.36	2673.62	2778.91	2815.06	2749.39
Grade 7	2,686	2710.85	2713.65	2742.31	2845.52	2882.13
Grade 8	2,810	2727.93	2759.19	2761.57	2790.27	2895.16
Grade 9	2,905	2907.50	2824.10	2846.76	2846.85	2871.76
Grade 10	2,917	2889.61	2885.49	2796.21	2816.55	2814.65
Grade 11	2,765	2836.24	2803.65	2792.04	2708.16	2722.38
Grade 12	2,629	2491.96	2569.10	2533.88	2519.80	2439.55
PreK-Grade 12	35,250	34673.86	34693.56	34604.49	34568.15	34662.89
Grade Level Summary						
PreK-Grade 5	15,846	15,472.41	15,464.76	15,352.81	15,225.94	15,287.87
Grades 6-8	8,188	8,076.14	8,146.46	8,282.79	8,450.85	8,526.68
Grades 9-12	11,216	11,125.31	11,082.34	10,968.89	10,891.36	10,848.34
PreK - 12	35,250	34,674	34,694	34,604	34,568	34,663
Growth Summary **						
PreK-Grade 5		-373.59	-7.65	-111.95	-126.87	61.93
Grades 6-8		-111.86	70.32	136.33	168.06	75.83
Grades 9-12		-90.69	-42.97	-113.45	-77.53	-43.02
PreK-Grade 12		-576.14	19.70	-89.07	-36.34	94.74

1.3 Classroom Requirements

The School District continues to actively plan capital projects in order to comply with the most current law on Class Size Reduction (CSR) requirements. The CSR requires one teacher for 18 students in grades PreK-3, one teacher for 22 students in grades 4-8, and one teacher for 25 students in grades 9-12. The School District currently has enough classrooms to meet the needs of the students.

1.4 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.4 and their general locations are shown on Map 1.4.

The District does not utilize any leased or loaned facilities for classroom purposes. However, 44% of the District's student stations identified in Florida Inventory of School Houses (FISH) are housed in satisfactory relocatable buildings. There are currently no relocatable classrooms scheduled for replacement during the next five years.

Based on current FDOE COFTE forecast elements, there are no plans to construct any new schools in the next five years. The School District has identified the possibility that a total of 3 schools may be needed by school year 2024-35. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.4.1 and Map 1.4.1. General locations of future school sites will be based on the school siting policies in the interlocal agreement and comprehensive plans of the local governments.

Table 1.4 Existing Schools

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
ELEMENTARY SCHOOLS:				
ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BLVD.	ORANGE PARK	21	PK 05
CHARLES E. BENNETT ELEMENTARY	1 S OAKRIDGE AVE.	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	KG 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINS FIELD AVE.	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 05
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BLVD.	ORANGE PARK	37	PK 05
ROBERT M PATERSON ELEMENTARY	5400 PINE AVE.	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BLVD.	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SHADOWLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06
W. E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J L WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06

JUNIOR HIGH SCHOOLS:

GREEN COVE SPRINGS JUNIOR HIGH	1220 BONAVENTURE AVE.	GREEN COVE SPRINGS	27	07 08
JACK L WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LAKESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BLVD.	ORANGE PARK	40	06 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVE.	ORANGE PARK	30	07 08

HIGH SCHOOLS:

CLAY HIGH SCHOOL	2025 HIGHWAY 16 W	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND SENIOR HIGH	2233 VILLAGE SQUARE PKWY.	ORANGE PARK	60	09 12
MIDDLEBURG SENIOR HIGH	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK SENIOR HIGH	2300 KINGSLEY AVE.	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4035 PLANTATION OAK BLVD	ORANGE PARK	69	09 12
RIDGEVIEW SENIOR HIGH	466 MADISON AVE.	ORANGE PARK	79	09 12

COMBINATION SCHOOLS:

R C BANNERMAN LEARNING RESOURCE	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH	900 SW ORCHID AVE.	KEYSTONE HEIGHTS	55	07 12

VACANT SCHOOL BOARD PARCELS:

JUNIOR HIGH "PP"	285 OLD HARD ROAD	ORANGE PARK	44	
ELEMENTARY "R"	COUNTY ROAD 315	GREEN COVE SPRINGS	22	
ELEMENTARY "Y"	OAKLEAF PLANTATION PKWY.	ORANGE PARK	63	

SOURCE: FDOE SCHOOL LAND INVENTORY June 2013

ACRES TOTALS : 1,407
SCHOOL TOTALS : 40

Map 1.4 Existing Schools Locations Map

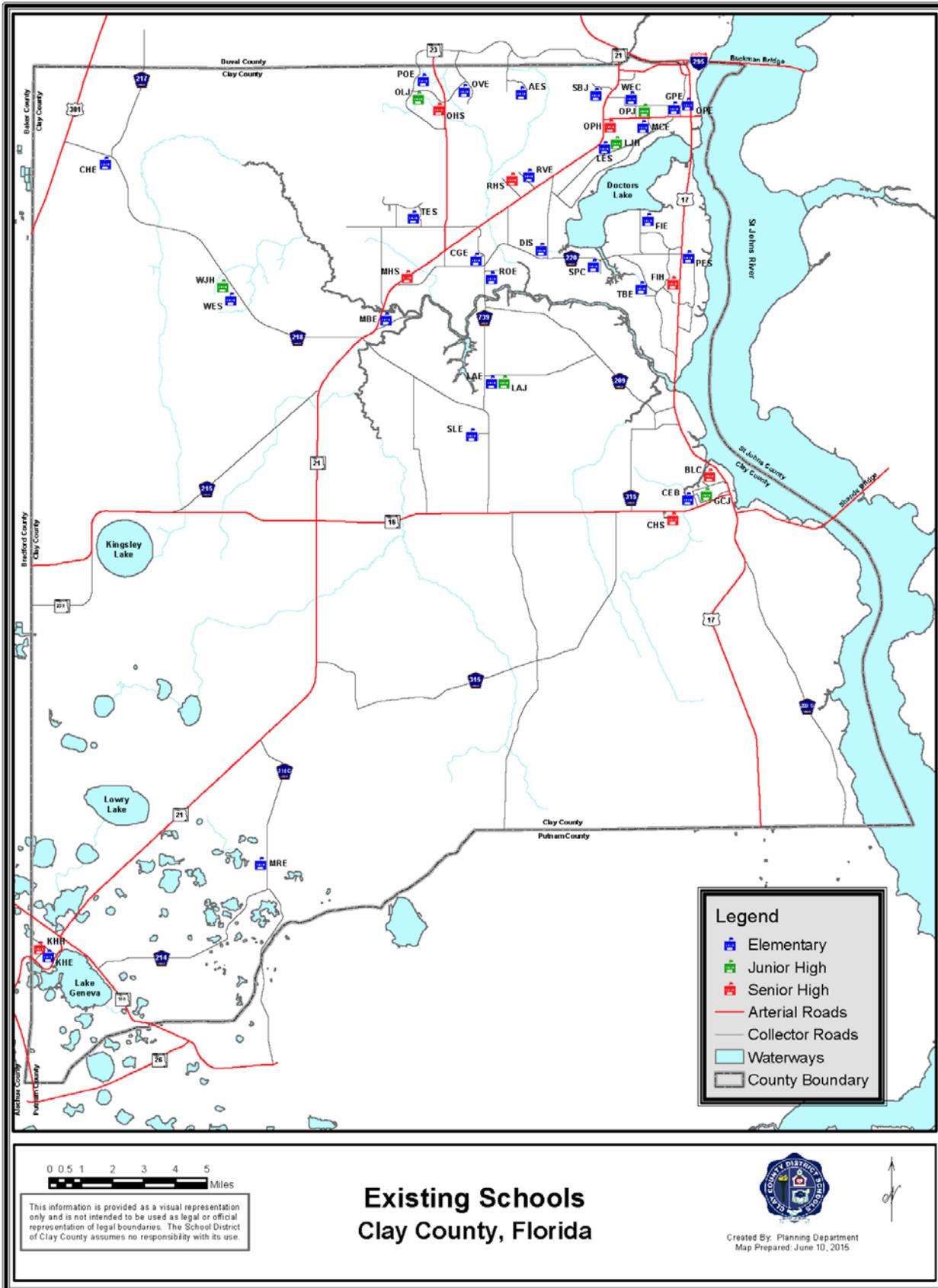
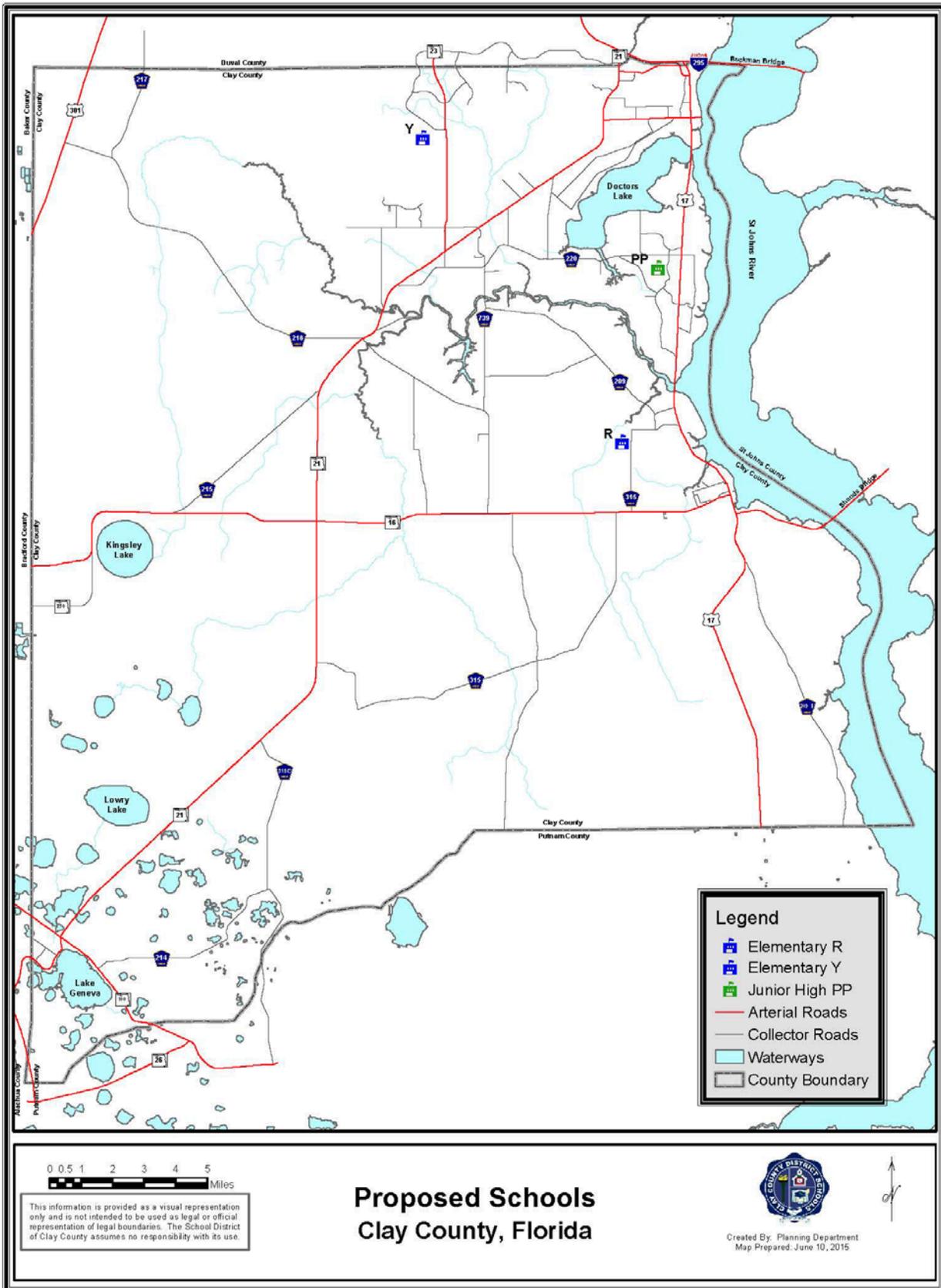


Table 1.4.1 Proposed New Schools

Proposed New Schools

School Years	Priority	School Name	Description	Location	Opening Year	Estimated Cost	# of New Student Stations
2015-16 to 2019-20 (Years 1-5)							
	Subtotal:	0				\$0	0
2020-21 to 2024-25 (Years 6-10)	1	Y	Elementary	South Oakleaf Area	2020-2021	\$21,999,102	862
	Subtotal:	0				\$21,999,102	862
2025-26 to 2035-2036 (Years 10-20)	2 3	R PP	Elementary Junior High	GCS Area Fleming Island Area	2024-25 2024-25	\$21,999,102 \$30,783,403	862 1,117
	Subtotal:	3				\$52,782,505	1,979
Grand Total:		3				\$74,781,607	2,841

Map 1.4.1 Proposed New Schools Map



1.5 Construction Costs

The average construction costs provided by FDOE do not include the cost for land acquisition. According to the most recent School Impact Fee Study (November 2011), land values in Clay County are approximately \$50,000 per acre. The district's minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.5.

Table 1.5 School Construction Costs

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	862	\$21,191	\$18,266,642
Junior High	40	1,117	\$22,883	\$25,560,311
Senior High	60	1,684	\$29,724	\$50,055,216

* Number of Student Stations is based on the CCSB Educational Facilities Requirements for new schools by type.

** Cost per Student Station is based on DOE cost forecast for July 2015.

*** Total Cost is the product of the cost per student station times the number of student stations for each school type only, no land values are added.

Source: Student Station Cost Factors, DOE, Feb. 23, 2015

1.6 Student Stations District Wide

The number of student stations for the School District will not increase as a result of any planned renovation/remodeling projects.

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

1.7 School Capacity

Florida Statutes require that each School District monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Clay County School Board has set the Level of Service for Clay Country Schools at 110% of FISH or Core capacity (lesser of). Core capacity is defined as student capacity within the cafeteria and contiguous multi-purpose room.

The available student capacities and Level of Service for each educational facility, along with the projected student populations based on the Department of Education COFTE and FISH, are shown in Table 1.7. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify any new student stations projected to be built within the ten-year timeline.

Table 1.7 Student Capacity For SY 2015/16 Thru SY 2019/20 (Based on DOE 2015 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + multipurpose area)	SY 15/16		SY 16/17		SY 17/18		SY 18/19		SY 19/20	
				COFTE Enroll.	Utilization								
Elementary School 2015-2020													
AES	Argyle Elementary	813	1352	612	75%	613	75%	613	75%	610	75%	610	75%
CEB	Charles E. Bennett Elementary	1060	804	844	105%	846	105%	845	105%	841	105%	841	105%
CGE	Coppergate Elementary	812	1320	536	66%	537	66%	537	66%	534	66%	534	66%
CHE	Clay Hill Elementary	689	770	426	62%	426	62%	426	62%	424	62%	424	62%
DIS	Doctor's Inlet Elementary	935	735	712	97%	713	97%	713	97%	709	97%	709	97%
FIE	Fleming Island Elementary	1062	1485	786	74%	787	74%	786	74%	783	74%	782	74%
GPE	Grove Park Elementary	762	925	430	56%	431	57%	431	57%	429	56%	429	56%
KHE	Keystone Heights Elementary	964	823	772	94%	773	94%	773	94%	769	93%	769	93%
LAE	Lake Asbury Elementary	1108	1084	824	76%	825	76%	825	76%	821	76%	820	76%
LES	Lakeside Elementary	1022	888	802	90%	803	90%	803	90%	799	90%	799	90%
MRE	McRae Elementary	758	1485	485	64%	486	64%	486	64%	483	64%	483	64%
MBE	Middleburg Elementary	840	1279	592	70%	593	71%	593	71%	590	70%	589	70%
MCE	Montclair Elementary	689	781	474	69%	475	69%	475	69%	473	69%	473	69%
OPE	Orange Park Elementary	594	565	486	86%	487	86%	487	86%	484	86%	484	86%
OVE	Oakleaf Village Elementary	1061	1362	955	90%	956	90%	956	90%	951	90%	951	90%
PES	R.M. Paterson Elementary	1136	1336	911	80%	912	80%	912	80%	907	80%	907	80%
POE	Plantation Oaks Elementary	1302	1362	1069	82%	1071	82%	1071	82%	1065	82%	1065	82%
ROE	RideOut Elementary	755	1320	513	68%	513	68%	513	68%	511	68%	511	68%
RVE	Ridgeview Elementary	831	776	554	71%	555	71%	554	71%	552	71%	551	71%
SBJ	S. Bryan Jennings Elementary	712	1086	506	71%	507	71%	506	71%	504	71%	504	71%
SLE	Shadowlawn Elementary	867	1362	681	79%	682	79%	682	79%	678	78%	678	78%
SPC	Swimming Pen Creek Elementary	591	1352	391	66%	392	66%	392	66%	390	66%	390	66%
TBE	Thunderbolt Elementary	1397	1353	978	72%	980	72%	979	72%	975	72%	974	72%
TES	Tynes Elementary	1110	1366	911	82%	912	82%	912	82%	907	82%	907	82%
WEC	W.E. Cherry Elementary	943	855	631	74%	632	74%	632	74%	629	74%	628	73%
WES	Wilkinson Elementary	1072	1372	734	68%	735	69%	735	69%	731	68%	731	68%
R	Elementary "R"	0	0										
Y	Elementary "Y"	0	0										
Total:		23885	29198	17614	74%	17642	74%	17635	74%	17547	73%	17543	73%
Junior High School 2015-20													
GCJ	Green Cove Springs Junior	1135	1750	770	68%	775	68%	779	69%	798	70%	818	72%
LAJ	Lake Asbury Junior High	1610	1747	1027	64%	1033	64%	1039	65%	1064	66%	1091	68%
LJH	Lakeside Junior High	1334	1263	857	68%	862	68%	867	69%	888	70%	910	72%
OLJ	Oakleaf Junior High (6-8)	1924	1568	1406	90%	1413	90%	1418	90%	1440	92%	1465	93%
OPJ	Orange Park Junior High	1264	1262	624	49%	628	50%	632	50%	647	51%	663	53%
WJH	Wilkinson Junior High	1312	1108	745	67%	750	68%	754	68%	772	70%	791	71%
PP	Junior High "PP"												
Total:		8579	8698	5429	63%	5461	64%	5489	64%	5609	65%	5738	67%
High School 2015-20													
CHS	Clay High	2191	2179	1378	63%	1372	63%	1358	62%	1349	62%	1343	62%
FIH	Fleming Island High	2500	2485	2176	88%	2167	87%	2145	86%	2130	86%	2122	85%
MHS	Middleburg High	2559	1637	1635	100%	1629	100%	1612	98%	1601	98%	1594	97%
OPH	Orange Park High	2467	2818	1487	60%	1481	60%	1466	59%	1456	59%	1450	59%
RHS	Ridgeview High	2648	2299	1488	65%	1482	64%	1467	64%	1457	63%	1451	63%
OLH	Oakleaf High	2389	2845	2064	86%	2056	86%	2035	85%	2020	85%	2012	84%
Total:		14754	14263	10227	72%	10188	71%	10084	71%	10012	70%	9973	70%
Combination / Other 2015-20													
BLC	Bannerman Learning Center	568	332	226	68%	226	68%	225	68%	225	68%	226	68%
KHHS	Keystone Heights High (7-12)	1903	2247	1147	60%	1147	60%	1141	60%	1145	60%	1151	61%
Total:		2471	2579	1373	56%	1373	56%	1366	55%	1369	55%	1377	56%
Grand Total:		49689	54738	34644	70%	34664	70%	34574	70%	34537	70%	34631	70%
GRAPH KEY													
		LOS Exceeds 100%											
		LOS Exceeds 110%											
		Indicates New Capacity											

Student Capacity For SY 2020/21-SY 2024/25 (Continued based on DOE 2015 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + Multipurpose area)	SY 20/21		SY 21/22		SY 22/23		SY 23/24		SY 24/25	
				COFTE Enroll.	Utilization								
Elementary School 2020-2025													
AES	Argyle Elementary	813	1352	616	76%	628	77%	643	79%	663	81%	686	84%
CEB	Charles E. Bennett Elementary	1060	804	850	106%	865	108%	886	110%	913	114%	946	118%
CGE	Coppergate Elementary	812	1320	540	66%	549	68%	563	69%	580	71%	601	74%
CHE	Clay Hill Elementary	689	770	428	62%	436	63%	447	65%	460	67%	477	69%
DIS	Doctor's Inlet Elementary	935	735	717	98%	730	99%	748	102%	771	105%	798	109%
FIE	Fleming Island Elementary	1062	1485	791	74%	805	76%	825	78%	850	80%	880	83%
GPE	Grove Park Elementary	762	925	433	57%	441	58%	452	59%	466	61%	482	63%
KHE	Keystone Heights Elementary	964	823	777	94%	791	96%	810	98%	835	101%	865	105%
LAE	Lake Asbury Elementary	1108	1084	829	76%	844	78%	865	80%	891	82%	923	85%
LES	Lakeside Elementary	1022	888	808	91%	822	93%	842	95%	868	98%	899	101%
MRE	McRae Elementary	758	1485	488	64%	497	66%	509	67%	525	69%	544	72%
MBE	Middleburg Elementary	840	1290	596	71%	607	72%	621	74%	640	76%	663	79%
MCE	Montclair Elementary	689	781	478	69%	486	71%	498	72%	513	75%	532	77%
OPE	Orange Park Elementary	594	565	489	87%	498	88%	510	90%	526	93%	545	96%
OVE	Oakleaf Village Elementary	1061	1362	961	91%	979	92%	1002	94%	1033	97%	1070	101%
PES	R.M. Paterson Elementary	1136	1336	917	81%	934	82%	956	84%	985	87%	1020	90%
POE	Plantation Oaks Elementary	1302	1362	1076	83%	1096	84%	1123	86%	1157	89%	1198	92%
ROE	RideOut Elementary	755	1320	516	68%	525	70%	538	71%	555	73%	574	76%
RVE	Ridgeview Elementary	831	776	557	72%	568	73%	581	75%	599	77%	620	80%
SBJ	S. Bryan Jennings Elementary	712	1086	509	72%	518	73%	531	75%	547	77%	567	80%
SLE	Shadowlawn Elementary	867	1362	685	79%	698	80%	715	82%	737	85%	763	88%
SPC	Swimming Pen Creek Elementary	591	1352	394	67%	401	68%	411	70%	423	72%	438	74%
TBE	Thunderbolt Elementary	1397	1353	985	73%	1003	74%	1027	76%	1058	78%	1096	81%
TES	Tynes Elementary	1110	1366	917	83%	934	84%	956	86%	985	89%	1020	92%
WEC	W.E. Cherry Elementary	943	855	635	74%	647	76%	662	77%	683	80%	707	83%
WES	Wilkinson Elementary	1072	1372	739	69%	752	70%	770	72%	794	74%	822	77%
R	Elementary "R"	0											
Y	Elementary "Y"	0											
Total:		23885	29209	17733	74%	18055	76%	18493	77%	19058	80%	19733	83%
Junior High School 2020-2025													
GCJH	Green Cove Springs Junior	1135	1750	814	72%	802	71%	798	70%	796	70%	795	70%
LAJH	Lake Asbury Junior High	1610	1747	1086	67%	1070	66%	1064	66%	1062	66%	1061	66%
LJH	Lakeside Junior High	1334	1263	906	72%	892	71%	888	70%	886	70%	885	70%
OLJH	Oakleaf Junior High (6-8)	1924	1568	1465	93%	1457	93%	1463	93%	1474	94%	1489	95%
OPJH	Orange Park Junior High	1264	1262	660	52%	650	52%	647	51%	646	51%	645	51%
WJH	Wilkinson Junior High	1312	1108	788	71%	776	70%	772	70%	770	70%	769	69%
PP	Junior High "PP"	0	0										
Total:		8579	8698	5718	67%	5647	66%	5631	66%	5634	66%	5644	66%
High School 2020-2025													
CHS	Clay High	2191	2179	1359	62%	1377	63%	1386	64%	1387	64%	1378	63%
FIHS	Fleming Island High	2500	2485	2147	86%	2176	88%	2188	88%	2191	88%	2176	88%
MHS	Middleburg High	2559	1637	1613	99%	1635	100%	1645	100%	1646	101%	1636	100%
OPH	Orange Park High	2467	2818	1467	59%	1487	60%	1496	61%	1497	61%	1487	60%
RHS	Ridgeview High	2648	2299	1468	64%	1488	65%	1497	65%	1498	65%	1488	65%
OLHS	Oakleaf High School	2389	2845	2036	85%	2063	86%	2075	87%	2077	87%	2064	86%
Total:		14754	14263	10091	71%	10226	72%	10286	72%	10296	72%	10230	72%
Combination / Other 2020-2025													
BLC	Bannerman Learning Center	568	332	227	68%	229	69%	230	69%	231	70%	231	69%
KHHS	Keystone Heights High (7-12)	1903	2130	1159	61%	1163	61%	1165	61%	1165	61%	1160	61%
Total:		2471	2462	1386	56%	1392	57%	1395	57%	1396	57%	1390	56%
Student Total:		49689	54632	34928	70%	35318	71%	35806	72%	36385	73%	36998	74%
GRAPH KEY													
			LOS Exceeds 100%										
			LOS Exceeds 110%										
			Indicates New Capacity										

SECTION 2 MAINTENANCE AND TRANSPORTATION

2.1 Maintenance and Repairs

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.

Table 2.1 Capital Outlay Expenditures Maintenance Department

				2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	5 YEAR TOTAL
Special Maintenance	Carry Over from 2014/2015	PECO Carryover		\$ 37,838.80	\$ -	\$ -	\$ -	\$ -	\$ 37,838.80
		LCIF Carryover		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Projected PECO		\$ 784,552.50	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00	\$ 8,720,298.50
		Projected LCIF		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Safety-To-Life		\$ 87,172.50	\$ -	\$ -	\$ -	\$ -	\$ 87,172.50
		SUBTOTAL:		\$ 909,563.80	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00	\$ 8,845,309.80
Maintenance (PECO)	Project Description	Fund	Proj. #	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	5 YEAR TOTAL
County Wide	M/R/R HVAC Units	3425-7404-0681-9020-	3038	\$ 37,838.80	\$ -	\$ -	\$ -	\$ -	\$ 37,838.80
County Wide	R/R Concrete	3426-7404-0670-9020-	3360	\$ 20,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 20,000.00	\$ 190,000.00
County Wide	M/R/R Fencing	3426-7404-0670-9020-	3520	\$ 10,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 10,000.00	\$ 80,000.00
County Wide	R/R Asphalt Surfaces	3426-7404-0670-9020-	3620	\$ 5,500.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 5,500.00	\$ 191,000.00
County Wide	M/R/R Covered Walkways	3426-7404-0670-9020-	3665	\$ 100.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 100.00	\$ 6,200.00
County Wide	M/R/R WWR Plants	3426-7404-0670-9020-	3691	\$ 3,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 3,000.00	\$ 156,000.00
County Wide	M/R/R Drainage-Stormwater Systems	3426-7404-0670-9020-	3701	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 150,000.00
County Wide	R/R Play Courts	3426-7404-0670-9020-	3781	\$ 4,500.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 4,500.00	\$ 54,000.00
County Wide	M/R/R Boilers	3426-7404-0681-9020-	3023	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
County Wide	M/R/R Cafeteria/Stage Floors	3426-7404-0681-9020-	3025	\$ 1,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00	\$ 17,000.00
County Wide	M/R/R HVAC Units	3426-7404-0681-9020-	3038	\$ 212,827.50	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 212,827.50	\$ 1,325,655.00
County Wide	M/R/R Elevators	3426-7404-0681-9020-	3043	\$ 22,100.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 22,100.00	\$ 194,200.00
County Wide	M/R/R of Plant Services	3426-7404-0681-9020-	3309	\$ 161,425.00	\$ 720,350.00	\$ 953,754.00	\$ 1,028,069.00	\$ 289,700.00	\$ 3,153,298.00
County Wide	Safety-To-Life	3426-7404-0681-9020-	3348	\$ 87,172.50	\$ 211,150.00	\$ 237,083.00	\$ 245,340.00	\$ 87,172.50	\$ 867,918.00
County Wide	M/R/R Plumbing	3426-7404-0681-9020-	3465	\$ 3,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 3,000.00	\$ 24,000.00
County Wide	M/R/R Restroom Partitions	3426-7404-0681-9020-	3500	\$ 1,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 1,000.00	\$ 17,000.00
County Wide	M/R/R Light Fixtures	3426-7404-0681-9020-	3540	\$ 12,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 12,000.00	\$ 84,000.00
County Wide	M/R/R Fire Alarm, I/C and CCTV Systems	3426-7404-0681-9020-	3570	\$ 75,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 75,000.00	\$ 450,000.00
County Wide	Painting	3426-7404-0681-9020-	3590	\$ 1,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00	\$ 62,000.00
County Wide	M/R/R Doors	3426-7404-0681-9020-	3610	\$ 30,000.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 30,000.00	\$ 180,000.00
County Wide	M/R/R Flooring	3426-7404-0681-9020-	3630	\$ 50,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 50,000.00	\$ 550,000.00
County Wide	M/R/R Roofs-Ceilings	3426-7404-0681-9020-	3660	\$ 1,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 1,000.00	\$ 62,000.00
County Wide	M/R/R EWC	3426-7404-0681-9020-	3664	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 25,000.00
County Wide	M/R/R Bleachers	3426-7404-0681-9020-	3671	\$ 10,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 10,000.00	\$ 80,000.00
County Wide	M/R/R Portables	3426-7404-0681-9020-	3681	\$ 45,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 45,000.00	\$ 315,000.00
County Wide	M/R/R Emergency Generators	3426-7404-0681-9020-	3791	\$ 6,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 6,000.00	\$ 48,000.00
County Wide	M/R/R EMS	3426-7404-0681-9020-	3821	\$ 100.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 100.00	\$ 150,200.00
County Wide	M/R/R ECR Systems	3426-7404-0681-9020-	3831	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 300,000.00
		PECO TOTAL:		\$ 909,563.80	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00	\$ 8,845,309.80

2.2 Bus Transportation and Equipment

Each year buses are purchased and replaced due to their age and additional school programs. The bus costs are projected to increase approximately 10% per year. Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios

Fiscal Year	Purpose	Qty	Type Bus	Projected Cost (Each)	Budget Impact
2015/16	Growth	0	71 Passenger	\$ 95,750.00	
		0	47 Passenger, E.S.E.	\$ 111,300.00	
	Replacement	5	71 Passenger	\$ 95,750.00	\$ 1,376,950.00
		8	47 Passenger, E.S.E.	\$ 111,300.00	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	13	Radios	\$ 600.00	
2016/17	Growth	0	71 Passenger	\$ 98,022.00	
		0	47 Passenger, E.S.E.	\$ 114,639.00	
	Replacement	19	71 Passenger	\$ 98,622.00	\$ 2,806,998.00
		8	47 Passenger, E.S.E.	\$ 114,639.00	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	26	Radios	\$ 618.00	
2017/18	Growth	0	71 Passenger	\$ 100,962.66	
		0	47 Passenger, E.S.E.	\$ 118,078.17	
	Replacement	19	71 Passenger	\$ 101,580.66	\$ 2,891,844.48
		8	47 Passenger, E.S.E.	\$ 118,078.17	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	27	Radios	\$ 636.54	
2018/19	Growth	0	71 Passenger	\$ 103,991.54	
		0	47 Passenger, E.S.E.	\$ 121,620.52	
	Replacement	19	71 Passenger	\$ 104,628.08	\$ 2,978,599.81
		8	47 Passenger, E.S.E.	\$ 121,620.52	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	27	Radios	\$ 655.64	
2019/20	Growth	0	71 Passenger	\$ 107,111.29	
		0	47 Passenger, E.S.E.	\$ 125,269.13	
	Replacement	19	71 Passenger	\$ 107,766.92	\$ 3,067,282.50
		8	47 Passenger, E.S.E.	\$ 125,269.13	
	GPS Software	1	Software for state mandated reporting requirements	-	
	Equipment	26	Radios	\$ 675.31	

Table 2.2.1 ESE Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2015/16	0	8	8	79	62	17
2016/17	0	8	8	79	62	17
2017/18	0	8	8	79	62	17
2018/19	0	8	8	79	62	17
2019/20	0	8	8	79	62	17

Note: Deletion of buses may occur shortly after the end of each fiscal year.

Table 2.2.2 Regular Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2015/16	0	5	5	192	162	30
2016/17	0	19	19	192	162	30
2017/18	0	19	19	192	162	30
2018/19	0	19	19	192	162	30
2019/20	0	19	19	192	162	30

Note: Deletion of buses may occur shortly after the end of each fiscal year.

SECTION 3 CAPITAL OUTLAY PLAN

3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) **Public Education Capital Outlay (PECO)(New Construction and Maintenance)** funds are derived from a Gross Receipts Tax on utilities and are allocated to each school district by the State Legislature in the form of Public Education Capital Outlay Funding. Funds are allocated from a lump sum appropriation to the 67 school districts based upon a formula in Section 1013.64(1)(a), F.S. Funded projects must be recommended in the Educational Plant Survey. Cost ceilings on new schools apply to these funds.
- (b) **1.5Mill Levy** is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation).
- (c) **BCC Local Option Sales Tax** funds are received from the County derived from the voter approved one-cent sales tax.
- (d) **Educational Facility Impact Fees** are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:
 - Single-Family - \$7,034 per dwelling unit
 - Multi-Family - \$3,236 per dwelling unit
 - Mobile Home - \$5,979 per dwelling unit
- (e) **Certificates of Participation (COPS)** amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (f) **Capital Outlay and Debt Service (CO&DS) funds** pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college.

3.1 Revenue Sources (Continued)

- (g) **Gas Tax** returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.

Table 3.1 Projected New Revenue

Revenue	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
LCIF (1.50 Mil)	\$ 14,284,800.00	\$ 14,284,800.00	\$ 14,284,800.00	\$ 14,284,800.00	\$ 14,284,800.00
PECO New Construction	\$ -	\$ -	\$ -	\$ -	\$ -
C.O. & D.S.	\$ 517,852.00	\$ 517,852.00	\$ 517,852.00	\$ 517,852.00	\$ 517,850.00
PECO Maintenance	\$ 871,725.00	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00
Impact Fees	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00
BCC Sales Surtax	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00
Gas Tax	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00
Total	\$ 22,144,377.00	\$ 23,384,152.00	\$ 23,643,489.00	\$ 23,726,061.00	\$ 22,272,650.00

Table 3.1.1 District Capital Outlay Expenditures

ITEM	DESCRIPTION	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
1	Repay Certificate of Participation					
	3716-9700-0920-9001-3753 (RHS) (series 2014)	\$ 1,109,831.26	\$ 1,103,606.26	\$ -	\$ -	\$ -
	3814 -9700-0920-9001-3753 (OLS) (series 2014)	\$ 810,367.54	\$ 816,607.44	\$ 877,084.70	\$ 882,883.60	\$ 879,124.50
	3814-9700-0920-9001-3783 (OHS/LAJ) (series 2012)	\$ 1,418,262.50	\$ 1,414,612.50	\$ 1,765,662.50	\$ 1,762,462.50	\$ 1,761,662.50
	3716-9700-0920-9001-3723 (FIH) (series 2005B)	\$ 1,934,042.50	\$ 1,934,792.50	\$ 2,625,137.50	\$ 2,619,887.50	\$ 2,624,387.50
	3716-9700-0920-9001-3763 (Dues)	\$ 17,989.07	\$ 17,989.07	\$ 17,989.07	\$ 17,989.07	\$ 17,989.07
Total		\$ 5,290,492.87	\$ 5,287,607.77	\$ 5,285,873.77	\$ 5,283,222.67	\$ 5,283,163.57
2	School Bus Purchase					
	3716-7401-0651-9010-3878	\$ 1,376,950.00	\$ 2,806,998.00	\$ 2,891,207.94	\$ 2,977,944.18	\$ 3,067,282.50
Total		\$ 1,376,950.00	\$ 2,806,998.00	\$ 2,891,207.94	\$ 2,977,944.18	\$ 3,067,282.50
3	District-Wide					
	3716-9700-0910-9001-1520 (ERP System)	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -
	3716-9700-0910-9001-1520 (Equipment)	\$ 2,250,529.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
Total		\$ 2,500,529.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
4	Property and Casualty Insurance					
	3716-9700-0910-9001-3553	\$ 1,200,697.00	\$ 1,200,697.00	\$ 1,200,697.00	\$ 1,200,697.00	\$ 1,200,697.00
Total		\$ 1,200,697.00				
5	District-Wide Technology					
	3924-7408-0680-9040-3152 (2013/2014) Roll Forward	\$ -	\$ -	\$ -	\$ -	\$ -
	3926-7408-0680-9040-3153 (2014/2015)	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00	\$ 1,400,000.00
Total		\$ 1,400,000.00				
6	Maintenance Department					
	3716-7404-0681-9020 (LCIF Transfer)	\$ -	\$ -	\$ -	\$ -	\$ -
	3716-9700-0910-9020-3894 (Salaries)	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00
Total		\$ 2,500,000.00				
7	Facility Planning & Construction					
	3716-9700-0910-9020-3320 (PM Salaries)	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
Total		\$ 90,000.00				
Grand Total		\$14,358,668.87	\$13,585,302.77	\$13,667,778.71	\$13,751,863.85	\$13,841,143.07

Table 3.1.2 Capital Projects Plan Worksheet

SCHOOL	PROJECT DESCRIPTION	2015/16	2016/17	2017/18	2018/2019	2019/20	5-YEAR TOTAL	2020/21	2021/22	2022/23	2023/24	2024/25	5-YEAR TOTAL
COUNTY-WIDE	EMCS Upgrades - MCE, LSE, DIS, CEB, GPE	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Gymnasium Renovation	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Remodel Building 4	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	HVAC Replacement Building 1	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LAE	Fire Alarm Replacement	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LES	New Parent Pickup	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Flooring Replacement Phase I	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Drainage Rework in Portable/Boardwalk Area	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Roof Replacement Buildings 19, 20, 21, 22, & 27	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Smoke Corridor Building 1 Phase I	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPJ	Kitchen Floor and Sewer Replacement	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POE	New Relocatable Sites	\$ 124,000.00	\$ -	\$ -	\$ -	\$ -	\$ 124,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RVHS	HVAC Replacement Building 9	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SBJ	HVAC Replacement Buildings 1, 2, & 3	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SBJ	HVAC Replacement Building 4 - 9	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WEC	Repipe Kitchen	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADMINISTRATION	Window Replacement/Insulation Upgrade	\$ 125,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 140,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CEB	Cafeteria Expansion	\$ 100,000.00	\$ 1,500,000.00	\$ 25,000.00	\$ -	\$ -	\$ 1,625,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHE	Fire Alarm Replacement	\$ 195,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 205,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHS	Lightning Protection System	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Security Cameras	\$ 150,000.00	\$ 200,000.00	\$ 150,000.00	\$ 150,000.00	\$ -	\$ 650,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Enhanced Classrooms	\$ 50,000.00	\$ 100,000.00	\$ 75,000.00	\$ 75,000.00	\$ -	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Road and Sidewalk Improvements	\$ 241,760.42	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ -	\$ 451,760.42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Covered Walkways	\$ 50,000.00	\$ 50,000.00	\$ 25,000.00	\$ 25,000.00	\$ 10,000.00	\$ 160,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
COUNTY-WIDE	Security Fencing	\$ 50,000.00	\$ 50,000.00	\$ 25,000.00	\$ 50,000.00	\$ 50,000.00	\$ 225,000.00	\$ 50,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 150,000.00
COUNTY-WIDE	HVAC Replacement/Repair	\$ 100,000.00	\$ 300,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 1,600,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ 2,000,000.00
COUNTY-WIDE	Roof Replacement/Repair	\$ 10,000.00	\$ 50,000.00	\$ 75,000.00	\$ 100,000.00	\$ 500,000.00	\$ 735,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 2,500,000.00
COUNTY-WIDE	Ceiling Replacement/Repair	\$ 1,000.00	\$ 1,000.00	\$ 20,000.00	\$ 50,000.00	\$ 100,000.00	\$ 172,000.00	\$ 100,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 300,000.00
COUNTY-WIDE	Fire Alarm Replacement/Repair	\$ 1,000.00	\$ 1,000.00	\$ 20,000.00	\$ 50,000.00	\$ 75,000.00	\$ 147,000.00	\$ 100,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 300,000.00
COUNTY-WIDE	Lighting Replacement	\$ 1,000.00	\$ 1,000.00	\$ 5,000.00	\$ 20,000.00	\$ 75,000.00	\$ 102,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
COUNTY-WIDE	Lightning Protection System	\$ 5,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 45,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
COUNTY-WIDE	Flooring Replacement	\$ 10,000.00	\$ 25,000.00	\$ 25,000.00	\$ 50,000.00	\$ 75,000.00	\$ 185,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 500,000.00
COUNTY-WIDE	Safety & Security	\$ 100,000.00	\$ 125,000.00	\$ 175,000.00	\$ 200,000.00	\$ 250,000.00	\$ 850,000.00	\$ 230,000.00	\$ 230,000.00	\$ 230,000.00	\$ 230,000.00	\$ 230,000.00	\$ 1,150,000.00
COUNTY-WIDE	Front Entrance Security Enhancements	\$ 15,000.00	\$ 20,000.00	\$ -	\$ -	\$ -	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Maintenance/Delivery Vehicle Purchase	\$ 100.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 300,100.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 625,000.00
COUNTY-WIDE	Hand Held Walkie Talkie Repeaters	\$ 50,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 60,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Weather Bug Lightning/Weather Station	\$ -	\$ 75,000.00	\$ 10,000.00	\$ -	\$ -	\$ 85,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	Cafeteria Expansion	\$ -	\$ 600,000.00	\$ 1,000,000.00	\$ 25,000.00	\$ -	\$ 1,625,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	Fire Alarm Replacement	\$ -	\$ 195,000.00	\$ 10,000.00	\$ -	\$ -	\$ 205,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIS	HVAC Replacement Building 8	\$ -	\$ 175,000.00	\$ 15,000.00	\$ -	\$ -	\$ 190,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.C.J	Gymnasium Floor Replacement Building 5	\$ 150,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 165,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

KHE	Window Replacement Buildings 3, 4, 5, 6, 7, & 8	\$ 200,000.00	\$ 10,000.00		\$ -	\$ -	\$ 210,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	School Zone Lights/Speed Bumps in Parent Pickup	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHE	Locker Room Renovation	\$ -	\$ 200,000.00	\$ 25,000.00	\$ -	\$ -	\$ 225,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Ceiling and Lighting Replacement Building 1	\$ -	\$ 75,000.00	\$ 5,000.00	\$ -	\$ -	\$ 80,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Roof Replacement Building 20	\$ 110,000.00	\$ 15,000.00		\$ -	\$ -	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Tie Wastewater to Clay County Utility Authority	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KHH	Demolish Waste Water Plant	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LSE/LSJ	Lightning Protection System		\$ 200,000.00	\$ 15,000.00	\$ -	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCE	Parent Pickup Loop Redesign	\$ -	\$ -	\$ 300,000.00	\$ 25,000.00	\$ -	\$ 325,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Culinary Arts Renovation Building 1	\$ -	\$ 300,000.00	\$ 20,000.00	\$ -	\$ -	\$ 320,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Health Science Lab Renovation Building 1	\$ -	\$ 75,000.00	\$ 15,000.00	\$ -	\$ -	\$ 90,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Flooring Replacement Phase II	\$ 300,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 315,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MHS	Front Administration Area Renovation (Security)	\$ -	\$ -	\$ 250,000.00	\$ 35,000.00	\$ -	\$ 285,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MRE	HVAC Replacement Building 2	\$ -	\$ 150,000.00	\$ 10,000.00	\$ -	\$ -	\$ 160,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	Locker Room Renovation	\$ 200,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OLJ	6th Grade Locker Pads Between Main Building and Portables	\$ -	\$ 25,000.00	\$ 10,000.00	\$ -	\$ -	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Stadium Renovation	\$ -	\$ 500,000.00	\$ 75,000.00	\$ -	\$ -	\$ 575,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Smoke Corridor Building 1 Phase II	\$ 300,000.00	\$ 20,000.00	\$ -	\$ -	\$ -	\$ 320,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPH	Stadium West Side Restroom Renovation (ADA)	\$ -	\$ -	\$ 250,000.00	\$ 30,000.00	\$ -	\$ 280,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PES	Fire Alarm Replacement	\$ -	\$ -	\$ 195,000.00	\$ 20,000.00	\$ -	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RHS	Roof Replacement & Gutter Repair Building 6	\$ 300,000.00	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 315,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSPORTATION	Bus Wash Replacement	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSPORTATION	Bus Lift Relocation from Green Cove Springs to Middleburg	\$ -	\$ -	\$ 100,000.00	\$ 50,000.00	\$ -	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WEC	HVAC Replacement Building 1, 3, & 4	\$ 175,000.00	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 185,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WES	Fire Alarm Replacement	\$ -	\$ -	\$ -	\$ 195,000.00	\$ 20,000.00	\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WJH	HVAC Replacement Buildings 1, 2, & 4	\$ -	\$ 277,000.00	\$ 25,000.00	\$ -	\$ -	\$ 302,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COUNTY-WIDE	Contingency	\$ 216,040.75	\$ 300,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 2,016,040.75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ 4,064,901.17	\$ 6,075,000.00	\$ 4,105,000.00	\$ 2,255,000.00	\$ 2,140,000.00	\$ 18,639,901.17	\$ 1,705,000.00	\$ 1,580,000.00	\$ 1,580,000.00	\$ 1,580,000.00	\$ 1,580,000.00	\$ 8,025,000.00
District Capital Outlay Expense	Expenditure Annual Obligation - Maintenance Department and Technology Expenditures	\$ 14,358,668.87	\$ 13,585,302.77	\$ 13,667,778.71	\$ 13,751,863.85	\$ 13,841,143.07	\$ 69,204,757.27	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maintenance PECCO Expense		\$ 909,563.80	\$ 2,111,500.00	\$ 2,370,837.00	\$ 2,453,409.00	\$ 1,000,000.00	\$ 8,845,309.80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Revenue Total		\$ 22,144,377.00	\$ 23,384,152.00	\$ 23,643,489.00	\$ 23,726,061.00	\$ 22,272,650.00	\$ 115,170,729.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Roll Forward		\$ -	\$ -										
P.E.C.O. New Construction		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PECCO Special Maintenance		\$ 37,838.80	\$ -	\$ -	\$ -	\$ -	\$ 37,838.80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C.O.&D.S.		\$ 111,527.58	\$ -	\$ -	\$ -	\$ -	\$ 111,527.58	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Educational Impact Fees Roll Forward		\$ 10,799,230.39	\$ -	\$ -	\$ -	\$ -	\$ 10,799,230.39	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LCIF Roll Forward		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gas Tax		\$ 186,760.42	\$ -	\$ -	\$ -	\$ -	\$ 186,760.42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BCC Sales Tax		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Roll Forward		\$ 11,135,357.19	\$ 13,946,600.35	\$ 15,558,949.58	\$ 19,058,822.87	\$ 24,324,611.02	\$ 84,024,341.01	\$ 29,616,117.95	\$ 27,911,117.95	\$ 26,331,117.95	\$ 24,751,117.95	\$ 23,171,117.95	\$ -
Roll to Next Year		\$ 13,946,600.35	\$ 15,558,949.58	\$ 19,058,822.87	\$ 24,324,611.02	\$ 29,616,117.95	\$ 27,911,117.95	\$ 26,331,117.95	\$ 24,751,117.95	\$ 23,171,117.95	\$ 21,591,117.95	\$ -	\$ -
Impact Fee Roll Forward to Out Years		\$ 13,346,600.35	\$ 12,181,068.61	\$ 14,800,272.35	\$ 17,013,526.09	\$ 19,223,542.33							
Available Roll Forward		\$ 600,000.00	\$ 3,377,880.97	\$ 4,258,550.52	\$ 7,311,084.93	\$ 10,392,575.62							

SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM

4.1 Financially Feasible Work Program

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.

Attachment 1: Work Program