

EDUCATIONAL FACILITIES PLAN

TENTATIVE

FISCAL YEAR 23/24 – 27/28



CLAY COUNTY DISTRICT SCHOOLS

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INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1st each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned, donated space, and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

The Educational Facilities Plan has been divided into the following sections:

Section 1: *Planning* - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

Section 2: *Maintenance, Transportation, and Technology* - This section addresses maintenance and technology projects and bus transportation plans for the District.

Section 3: *Capital Outlay Plan* - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

Section 4: *Financially Feasible Work Program* - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

SECTION 1 PLANNING

1.1 Population and Housing Demographics

The Clay County Population Census Summary 2020 shows growth within all areas of Clay County. Table 1.1, 1.1.1, and Table 1.1.2 reflect that trend with local municipalities and state population estimates having growth in their population numbers.

Table 1.1 Clay County Population Census Summary

Table 1.1 Clay County Population Census Summary				
County, City, and State	April 1 2020 (Census)	Total Change	April 1 2010 (Census)	Percent Change
Clay County	218,245	27,380	190,865	14.3
Green Cove Springs	9,786	2878	6,908	41.7
Keystone Heights	1,446	96	1,350	7.1
Orange Park	9,089	677	8,412	8.0
Penney Farms	821	72	749	9.6
UNINCORPORATED	197,103	23,657	173,446	13.6
* Source: Florida Population, Census Summary 2020, BEBR https://www.bebf.ufl.edu/wp-content/uploads/2022/01/census_summary_2020.pdf				

Table 1.1.1 Clay County Population Estimates

Table 1.1.1 Clay County Population Estimates					
County, City, and State	April 1 2022 (Estimate)	Total Change 2020-22	April 1 2010 (Census)	Inmates	Estimates less Inmates April 1, 2022
Clay County	225,553	7,308	218,245	0	225,553
Green Cove Springs	10,234	448	9,786	0	10,234
Keystone Heights	1,454	8	1,446	0	1,454
Orange Park	9,157	68	9,089	0	9,157
Penney Farms	832	11	821	0	832
UNINCORPORATED	203,876	6773	197,103	0	203,876
* Source: BEBR Florida Estimates of Population 2022 https://www.bebf.ufl.edu/wp-content/uploads/2022/12/estimates_2022.pdf					

Table 1.1.2 Population Projections, 2025 – 2050

Table 1.1.2 Population Projections 2025-2050							
County	Estimates	Projections, April 1					
	April 1, 2022	2025	2030	2035	2040	2045	2050
CLAY	225,553						
Low		221,200	224,800	225,500	223,700	220,800	217,800
Medium		235,400	249,800	261,400	270,300	277,700	284,700
High		249,500	274,800	297,400	316,900	334,700	351,600

Bebr Volume 56, Bulletin 195, Apr. 2023
https://www.bibr.ufl.edu/wp-content/uploads/2023/04/projections_2023.pdf

1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last three years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school, VPK or home school enrollment. Table 1.2 shows preliminary COFTE projections for pre-kindergarten (Pre-K) through grade twelve enrollment through 2033/34. The District COFTE enrollment for the end of the 2022/23 school year was 35,784, 34,949 for the 2021/22 school year, as opposed to 33,085 students for 2020/21(COVID year) as reported on the COFTE final reports. FDOE has projected COFTE enrollment at 36,271 students for SY 2023/24 and 36,714 students by SY 2027/28 increasing approximately 493 students from the 2023 projections. FDOE is projecting this increase will be seen at the PK-5 level during the next two years, at the 6-8 grade levels in years 25/26-27/28, and at the 9-12 grade levels in the 2023/24 year. FDOE projections do not include projections from development growth.

Table 1.2 Capital Outlay Forecast FTE (COFTE) DOE Projections 2023-24 to 2033-34 (As of June 2023)

Clay

2023-24 to 2033-34 Capital Outlay FTE Forecast

	Actual 2020-21	Actual 2021-22	Actual 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Projected 2030-31	Projected 2031-32	Projected 2032-33	Projected 2033-34
Births*	2,226	2,204	2,154	2,225	2,227	2,122	2,102	2,259	2,272	2,271	2,306	2,332	2,345	2,355
Grade														
PreK	365.16	437.49	461.45	450.77	446.11	460.31	469.64	470.88	474.41	480.73	484.77	487.16	489.23	491.09
Grade K	2,383.38	2,464.99	2,510.67	2,529.69	2,527.21	2,407.92	2,464.46	2,545.67	2,558.05	2,552.68	2,585.57	2,610.01	2,620.04	2,626.27
Grade 1	2,414.21	2,556.56	2,629.82	2,610.78	2,625.52	2,605.83	2,570.78	2,653.86	2,663.43	2,668.97	2,663.43	2,695.19	2,720.10	2,730.32
Grade 2	2,392.47	2,455.25	2,613.02	2,612.70	2,591.11	2,606.66	2,605.29	2,488.58	2,548.26	2,630.26	2,646.76	2,641.82	2,672.63	2,687.57
Grade 3	2,437.40	2,518.80	2,669.14	2,607.51	2,684.16	2,661.97	2,676.42	2,661.27	2,563.58	2,619.37	2,702.04	2,719.81	2,714.42	2,744.16
Grade 4	2,438.40	2,470.86	2,528.81	2,725.89	2,739.94	2,734.56	2,710.02	2,727.33	2,729.99	2,608.42	2,662.20	2,743.77	2,759.71	2,751.97
Grade 5	2,553.72	2,520.46	2,596.43	2,604.98	2,803.85	2,817.68	2,811.12	2,783.03	2,799.67	2,801.48	2,676.26	2,729.82	2,812.36	2,827.97
Grade 6	2,652.06	2,709.19	2,763.15	2,730.08	2,734.74	2,940.65	2,955.03	2,950.78	2,919.74	2,935.21	2,935.47	2,803.41	2,856.73	2,941.19
Grade 7	2,712.71	2,772.88	2,864.37	2,826.57	2,785.69	2,790.19	2,998.00	3,021.18	3,017.20	2,985.81	3,001.02	3,001.48	2,868.17	2,920.30
Grade 8	2,733.19	2,913.54	2,843.32	2,954.28	2,905.09	2,861.45	2,863.84	3,072.72	3,097.50	3,092.16	3,058.71	3,071.91	3,070.90	2,934.88
Grade 9	2,878.17	3,042.96	3,063.07	3,020.58	3,112.21	3,058.32	3,010.24	3,006.15	3,223.27	3,247.39	3,239.80	3,202.80	3,214.58	3,211.55
Grade 10	2,648.11	3,053.44	3,011.12	3,052.54	2,994.00	3,084.36	3,030.82	2,977.69	2,973.63	3,188.20	3,212.33	3,204.90	3,168.37	3,180.01
Grade 11	2,429.24	2,745.77	2,936.63	2,867.51	2,883.04	2,828.89	2,912.92	2,860.24	2,810.63	2,806.81	3,007.50	3,032.96	3,026.91	2,993.33
Grade 12	2,046.39	2,286.55	2,292.45	2,597.04	2,499.10	2,515.50	2,471.08	2,557.33	2,513.32	2,471.92	2,470.77	2,649.78	2,674.59	2,671.62
PreK-Grade 12	33,084.61	34,948.74	35,783.45	36,270.92	36,333.32	36,393.98	36,485.71	36,713.63	36,883.11	37,009.41	37,346.63	37,594.82	37,668.74	37,722.23
Grade Level Summary														
PreK-Grade 5	14,984.74	15,424.41	16,009.34	16,222.32	16,419.45	16,314.62	16,243.78	16,267.54	16,327.82	16,361.91	16,421.03	16,627.58	16,788.49	16,869.35
Grades 6-8	8,097.96	8,395.61	8,470.84	8,510.93	8,425.52	8,592.29	8,816.87	9,044.68	9,034.44	9,013.18	8,995.20	8,876.80	8,795.80	8,796.37
Grades 9-12	10,001.91	11,128.72	11,303.27	11,537.67	11,488.35	11,487.07	11,425.06	11,401.41	11,520.85	11,714.32	11,930.40	12,090.44	12,084.45	12,056.51
PreK-Grade 12	33,084.61	34,948.74	35,783.45	36,270.92	36,333.32	36,393.98	36,485.71	36,713.63	36,883.11	37,009.41	37,346.63	37,594.82	37,668.74	37,722.23
COFTE Growth Summary **														
PreK-Grade 5				212.98	197.13	-	-	-	13.20	34.09	59.12	206.55	160.91	80.86
Grades 6-8				40.09	-	81.36	224.58	227.81	-	-	-	-	-	-
Grades 9-12				234.40	-	-	-	-	33.78	193.47	216.08	160.04	-	-
PreK-Grade 12				487.47	197.13	81.36	224.58	227.81	46.98	227.56	275.20	366.59	160.91	80.86

* Birth data are lagged for kindergarten entrance. Births shown for 2020-21 are the birth data for the students who will enter kindergarten in 2020-21. The typical student who entered kindergarten in 2020-21 was born between September 1, 2014, and August 31, 2015.

** COFTE growth is the difference between the current year and the highest of the three previous years. Negative differences are shown as -.

1.3 Classroom Requirements

The School District continues to plan capital projects to comply with the Class Size Reduction (CSR) requirements. CSR requirements: one teacher for 18 students in grades PreK-3, one teacher for 22 students in grades 4-8 and one teacher for 25 students in grades 9-12. As noted in previous Education Facilities Plans, the District does have enough classroom seats for CSR compliance.

Clay County is ranked 29th in growth from 2020-2022 for Florida counties (https://www.bebr.ufl.edu/wp-content/uploads/2022/12/estimates_2022.pdf, Table 8) as well as 25th of 67 in regards to county size by population with a 14.3% of increase change from 2010-2020 (Office of Economic and Demographic Research- <http://edr.state.fl.us/content/area-profiles/county/index.cfm>). Planned and scheduled growth within and around the Lake Asbury Master Plan, Branan Field Master Plan, First Coast Expressway, Saratoga Springs Development Order, Governors Park Development Order, and Ayrshire Development Order will dramatically impact the School District 5, 10, 15, and 20 years in the future.

1.4 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.4 and their general locations are shown on Map 1.4.

The District does not utilize any leased or loaned facilities for classroom purposes. However, 36.2% of the District's student stations identified in Florida Inventory of School Houses (<https://efis.fldoe.org/Reports/FishReports>) are housed in satisfactory relocatable buildings (portables). The 2021 approved Five Year Educational Plant Survey continues the process of removing relocatable buildings aged 20 years or older from the District's inventory.

The School District has identified additional necessary schools. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.4.1 and Map 1.4.1. Locations of future school sites will be based on District owned property, school siting policies in the Clay County Interlocal Agreement, and Comprehensive Plans of the local municipalities/governments.

Changes in Strategic Planning for Projections of New School Sites and Facilities

As a result of current construction market variables significantly impacting capital program funding, it is critical the Facility, Planning & Construction team constantly reviews the strategic plan and assign limited fiscal resources to address the highest growth development areas in our district while maintaining acceptable capacities. In an effort to be fiscally responsible in a post-pandemic construction market where the cost of new construction has nearly doubled, the strategic plan is being adjusted. Elementary A and B have been projected in the past; however, it is in the district's best interest to place both Elem A as well as B on hold and use limited financial resources to focus more on the high growth area of Saratoga Springs where a new high school (School "RRR") is projected. Making this adjustment will also provide the opportunity of time to increase our balance of impact fees to minimize the need to acquire debt to meet projected growth.

Table 1.4 Existing Schools

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
ELEMENTARY SCHOOLS:				
ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BOULEVARD	ORANGE PARK	21	PK 06
CHARLES E. BENNETT ELEMENTARY	1 S. OAKRIDGE AVENUE	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	PK 06
DISCOVERY OAKS ELEMENTARY	950 OAKLEAF PLANTATION PARKWAY	ORANGE PARK	63	PK 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S. PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINFIELD AVENUE	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 06
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BOULEVARD	ORANGE PARK	37	PK 06
ROBERT M. PATERSON ELEMENTARY	5400 PINE AVENUE	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BOULEVARD	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S. BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SPRING PARK ELEMENTARY	3530 COUNTY ROAD 315	GREEN COVE SPRINGS	21	PK 06
SHADOWLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06

Table 1.4 Existing Schools (Continued)

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
W.E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J. L. WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06
JUNIOR HIGH SCHOOLS:				
GREEN COVE SPRINGS JUNIOR HIGH	1220 BONAVENTURE AVENUE	GREEN COVE SPRINGS	27	07 08
J. L. WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LAKESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BOULEVARD	ORANGE PARK	40	07 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVENUE	ORANGE PARK	30	07 08
HIGH SCHOOLS:				
CLAY HIGH SCHOOL	2025 HIGHWAY 16 WEST	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND HIGH SCHOOL	2233 VILLAGE SQUARE PKWY	ORANGE PARK	60	09 12
MIDDLEBURG HIGH SCHOOL	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK HIGH SCHOOL	2300 KINGSLEY AVENUE	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4025 PLANTATION OAKS BOULEVARD	ORANGE PARK	69	09 12
RIDGEVIEW HIGH SCHOOL	466 MADISON AVENUE	ORANGE PARK	79	09 12
COMBINATION SCHOOLS:				
R.C. BANNERMAN LEARNING RESOURCE CENTER	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH SCHOOL	900 SW ORCHID AVENUE	KEYSTONE HEIGHTS	55	07 12
VACANT SCHOOL BOARD PARCELS:				
CCDS PARCEL "#"	285 OLD HARD ROAD	ORANGE PARK	44	PK 08
CCDS PARCEL "A"	ADDIE LANE	MIDDLEBURG	20	PK 06

TOTAL ACRES: 1,426
 TOTAL
 SCHOOLS: 44

Map 1.4 Existing Schools Locations Map

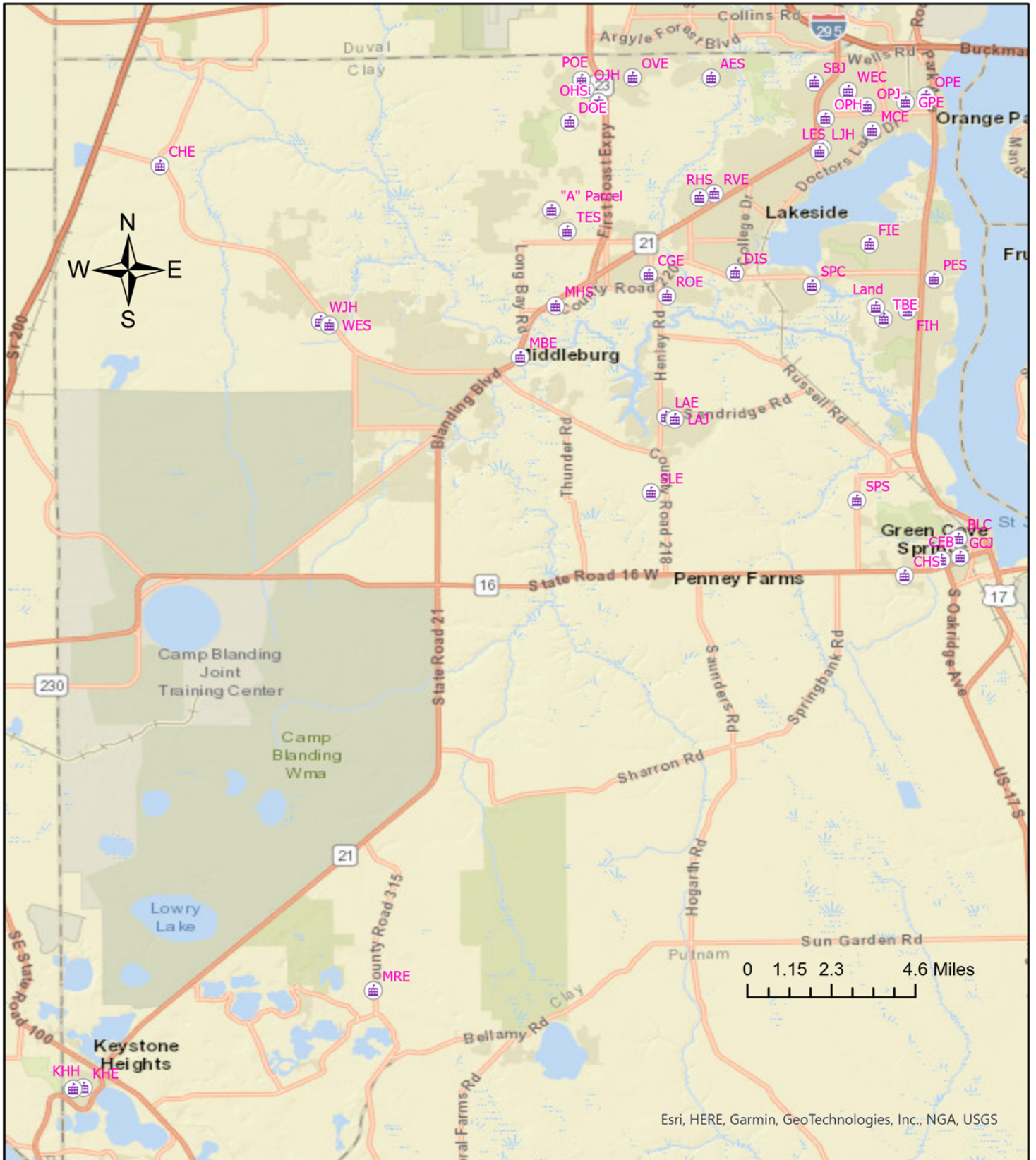


Table 1.4.1 Proposed New Schools

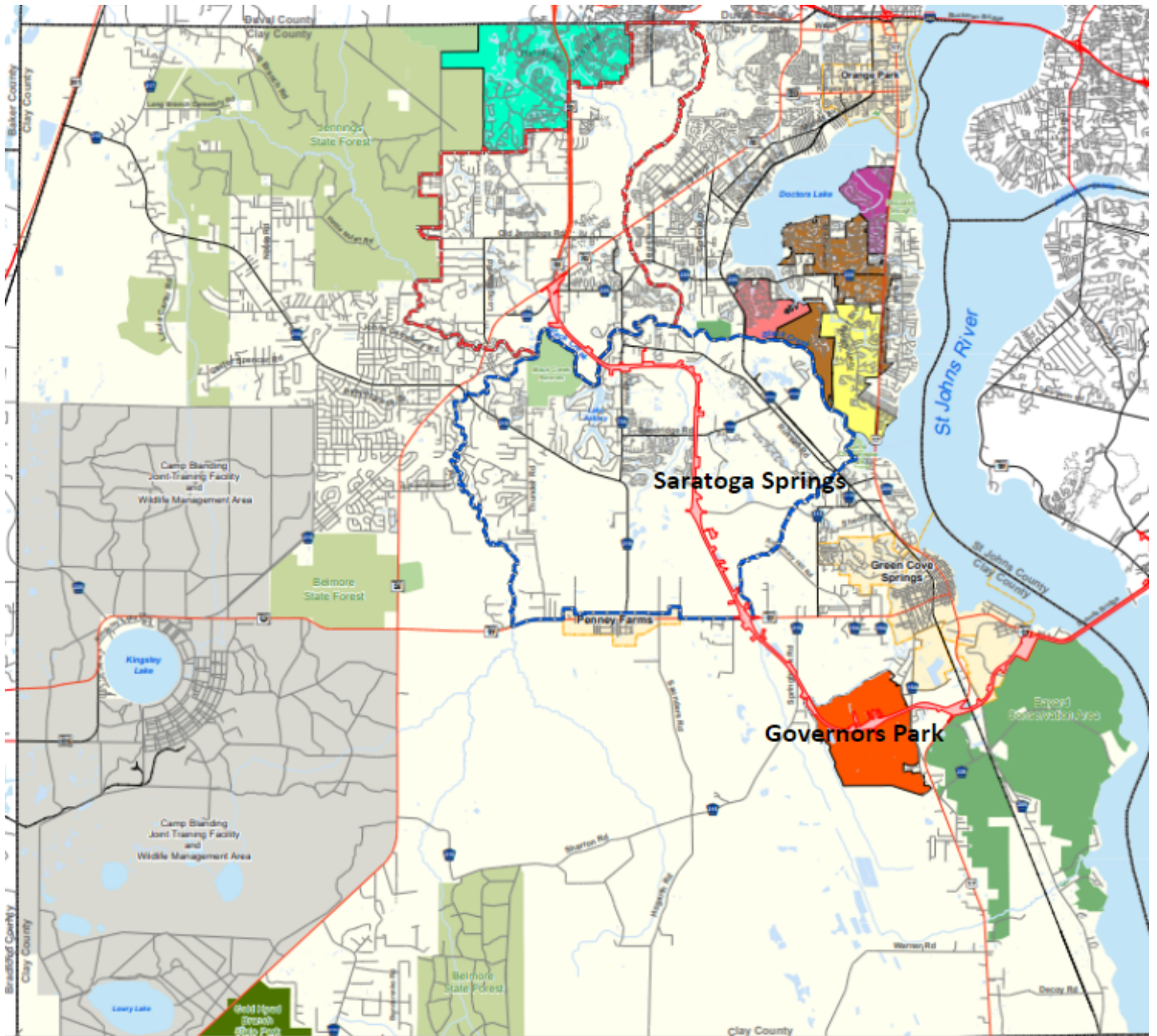
School Years	Priority	School Name	Description	Location	Opening Year	Estimated Total Cost Based on Per Student Station Cost (*, **, ***)	# of New Student Stations
2023-24 to 2027-28 (Years 1-5)	Subtotal:	0					
2028-29 to 2032-33 (Years 6-10)	1	RRR	Senior High	Saratoga Springs	2030-31	\$105,120,000	2,500
	2	BB	K-8	Governors Park	TBD	\$43,035,070	1,275
	3	SSS	Senior High	Governors Park	TBD	\$116,555,000	2,500
	Subtotal:	3				\$264,710,070	6,275
2033-34 to 2042-43 (Years 10-20)	4	C	Elementary	Lake Asbury/ Saratoga Springs	TBD	\$28,651,156	862
	5	CC	K-8	Saratoga Springs	TBD	\$43,035,070	1,275
	Subtotal:	2				\$71,686,222	2137
Grand Total:		5				\$336,396,296	8412

*DOE student station cost factors February 2023
<http://edr.state.fl.us/Content/conferences/peco/studentstation.pdf>

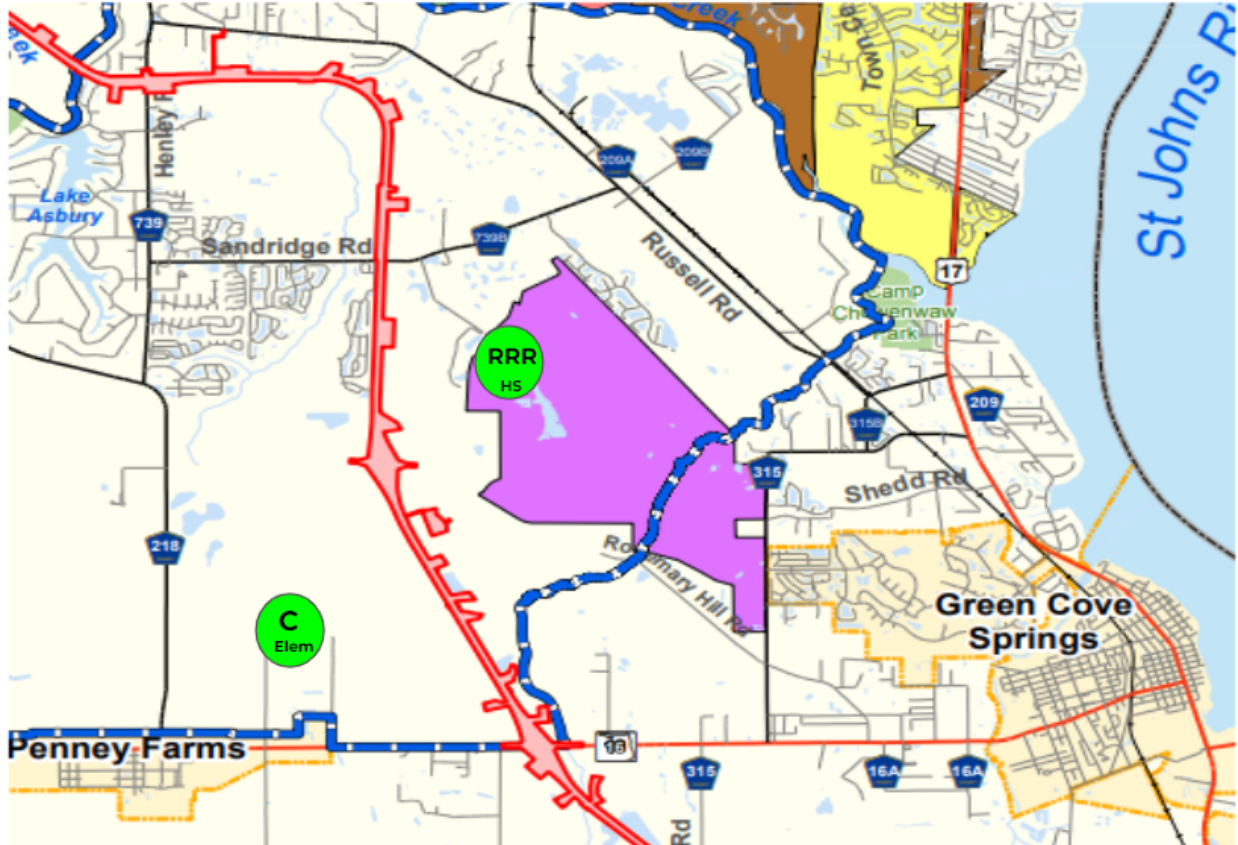
**FLDOE forecast future construction cost is based on January 2006 Consumer Price Index adjusted annually for school opening date, NOT actual cost of construction (Florida Statute 1013.64 6(b)1).

***Cost per student station DOES NOT include legal fees, land acquisition, site improvement costs, public utilities costs, facility safety costs, hurricane shelter hardening, or cost to make public roads accessible.

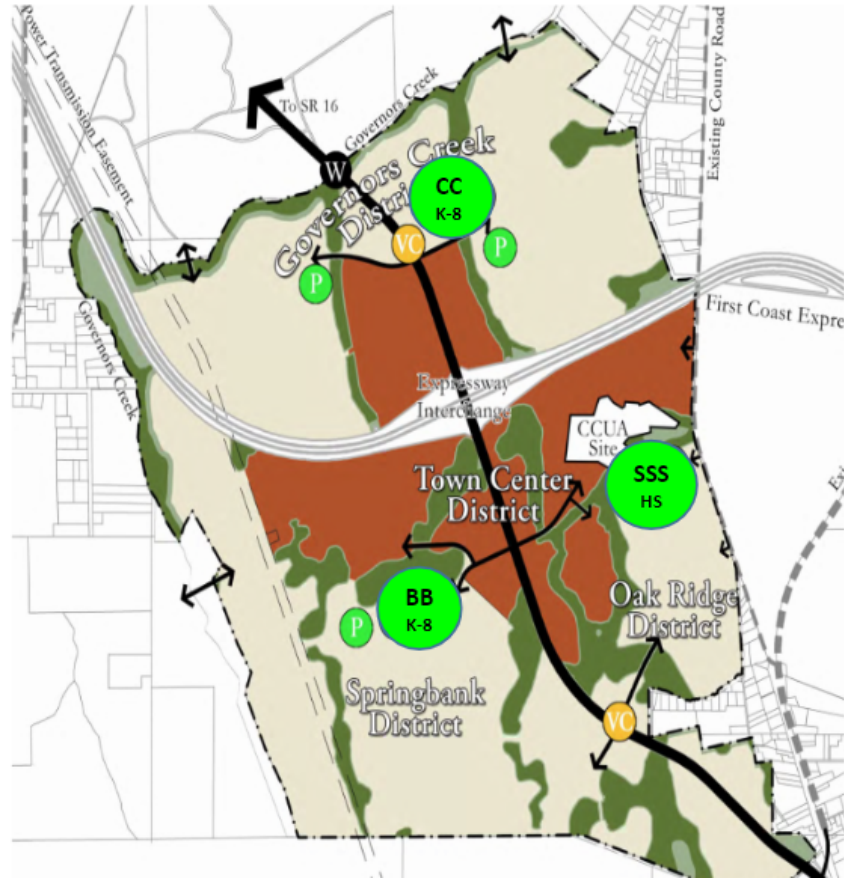
Maps 1.4.1 Proposed New Schools Maps
County DRI Map



Saratoga Springs



Governors Park



1.5 Estimated Construction Costs

The average construction costs provided by FDOE. According to the most recent School Impact Fee Study (June 2022), land values in Clay County are approximately \$90,000 per acre. The District's recommended minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.5. In addition, FLDOE construction costs and estimates do not include land acquisition, legal and administrative fees, FF&E, site improvement and environmental assessments, architect/engineering fees, hurricane shelter hardening, safety and hardening costs, or the cost to make public roads accessible.

Table 1.5 Estimated School Construction Costs

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	862	\$27,518	\$23,720,516
Middle School	50	1,275	\$29,716	\$37,887,900
Senior High	60	2500	\$38,599	\$96,497,500

*Number of Student Stations is based on the CCDS Educational Facilities List for new schools by type

**Cost per Student Station based on FLDOE cost forecast for August 2023. FLDOE forecast future construction cost is based on January 2006 Consumer Price Index adjusted annually, NOT actual cost of construction (Florida Statute 1013.64 6(b)1).

*** Total Construction Cost is the product of the cost per student station times the number of student stations for each school type only. This methodology DOES NOT include legal fees, land acquisition, site improvement costs, public utilities costs, facility safety costs, hurricane shelter hardening, or cost to make public roads accessible.

Source: Student Station Cost Factors, DOE February 2023
<http://edr.state.fl.us/Content/conferences/peco/studentstation.pdf>

1.6 Student Stations District Wide

The number of student stations for the school district will increase by 851, which include the opening of the new elementary school (Spring Park Elementary) and remodel/renovate the Keystone Heights Elementary cafeteria and media center. The addition of six classrooms in the Keystone Heights Elementary renovation/remodel will shift 116 relocatable student stations to permanent student stations to remain consistent with the 2021 Five Year Plant Survey to reduce the number of relocatables over 20 years old.

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

1.7 School Capacity

Florida Statutes require that each school district monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Per the Interlocal Agreement, the Level of Service for Clay County Schools is set at 110% of FISH capacity or core dining capacity (the lesser of). The available student capacities and Level of Service for each educational facility, along with the projected student population based on the Department of Education COFTE, FISH and projected growth, are shown in Table 1.7. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify new student stations projected to be built within the ten-year timeline.

Table 1.7 - Student Capacity For SY 2023/24 Thru SY 2027/28 (Based on DOE 6/2023 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + multipurpose area)	SY 23/24		SY 24/25		SY 25/26		SY 26/27		SY 27/28	
				COFTE Enroll	Utilization	COFTE Enroll	Utilization	COFTE Enroll	Utilization	COFTE Enroll	Utilization	COFTE Enroll	Utilization
Elementary School 2023-2027													
AES	Argyle Elementary	825	1352	810	98%	824	100%	848	103%	868	105%	881	107%
CEB	Charles E. Bennett Elementary	830	804	616	77%	622	77%	626	78%	624	78%	655	81%
CGE	Coppergate Elementary	725	1320	603	83%	612	84%	622	86%	631	87%	647	89%
CHE	ClayHill Elementary	474	770	469	99%	474	100%	477	101%	475	100%	476	100%
DIS	Doctor's Inlet Elementary	737	735	553	75%	558	76%	561	76%	560	76%	560	76%
DOE	Discovery Oaks Elementary	862	1320	944	110%	955	111%	960	111%	958	111%	959	111%
FIE	Fleming Island Elementary	912	1485	734	81%	742	81%	746	82%	744	82%	745	82%
GPE	Grove Park Elementary	512	925	449	88%	454	89%	456	89%	455	89%	456	89%
KHE	Keystone Heights Elementary	896	823	828	101%	837	102%	841	102%	839	102%	842	102%
LAE	Lake Asbury Elementary	970	1084	862	89%	904	93%	995	103%	1107	114%	1188	122%
LES	Lakeside Elementary	876	888	813	93%	822	94%	826	94%	823	94%	824	94%
MRE	McRae Elementary	550	1485	548	100%	554	101%	557	101%	555	101%	556	101%
MBE	Middleburg Elementary	650	1279	567	87%	580	89%	601	92%	621	96%	634	98%
MCE	Montclair Elementary	649	781	405	62%	409	63%	411	63%	410	63%	411	63%
OPE	Orange Park Elementary	504	565	490	97%	495	98%	497	99%	496	98%	496	98%
OVE	Oakleaf Village Elementary	1097	1362	1021	93%	1036	94%	1048	96%	1045	95%	1046	95%
PES	R.M. Paterson Elementary	1105	1336	684	62%	691	63%	695	63%	693	63%	693	63%
POE	Plantation Oaks Elementary	992	1362	932	94%	942	95%	947	95%	944	95%	945	95%
ROE	RideOut Elementary	883	1320	615	90%	632	92%	659	96%	681	100%	703	103%
RVE	Ridgeview Elementary	547	776	583	107%	589	108%	592	108%	590	108%	591	108%
SBJ	S. Bryan Jennings Elementary	676	1086	511	76%	516	76%	519	77%	518	77%	518	77%
SLE	Shadowlawn Elementary	863	1362	720	83%	732	85%	746	86%	743	86%	756	88%
SPC	Swimming Pen Creek Elementary	547	1352	510	93%	515	94%	518	95%	516	94%	517	95%
SPS	Spring Park Elementary	851	1362	552	65%	564	66%	567	67%	565	66%	603	71%
TBE	Thunderbolt Elementary	1110	1353	827	74%	836	75%	840	76%	837	75%	838	76%
TES	Tynes Elementary	1004	1366	1007	100%	1092	109%	1166	116%	1241	124%	1242	124%
WEC	W.E. Cherry Elementary	881	855	661	77%	668	78%	672	79%	670	78%	671	78%
WES	Wilkinson Elementary	788	1372	706	90%	713	91%	717	91%	715	91%	716	91%
Total:		22116	31880	19019	86%	19370	88%	19711	89%	19924	90%	20168	91%
Junior High School 2023-2027													
GCJ	Green Cove Springs Junior High	922	1750	881	96%	859	93%	853	93%	885	96%	894	97%
LAJ	Lake Asbury Junior High	1334	1747	929	70%	956	72%	1002	75%	1052	79%	1094	82%
LJH	Lakeside Junior High	1204	1263	932	77%	918	76%	911	76%	945	79%	1013	84%
OLJ	Oakleaf Junior High	1474	1568	968	66%	946	64%	937	64%	971	66%	1010	69%
OPJ	Orange Park Junior High	1053	1262	871	83%	853	81%	850	81%	866	82%	870	83%
WJH	Wilkinson Junior High	752	1108	870	116%	859	114%	863	115%	886	118%	887	118%
Total:		6739	8698	5452	81%	5390	80%	5416	80%	5606	83%	5768	86%
High School 2023-2027													
CHS	Clay High	1892	2179	1780	94%	1842	97%	1938	102%	2017	107%	2094	111%
FIH	Fleming Island High	2375	2485	1852	78%	1844	78%	1844	78%	1834	77%	1830	77%
MHS	Middleburg High	2383	1637	1871	114%	1883	115%	1915	117%	1927	118%	1923	117%
OPH	Orange Park High	2343	2818	2018	86%	2017	86%	2034	87%	2028	87%	2022	86%
RHS	Ridgeview High	2254	2299	1829	81%	1821	81%	1821	81%	1811	80%	1806	80%
OLH	Oakleaf High	2459	2845	2318	94%	2315	94%	2375	97%	2371	96%	2366	96%
Total:		13706	14263	11668	85%	11721	86%	11926	87%	11987	87%	12041	88%
Combination / Other 2023-2027													
BLC	Bannerman Learning Center	568	332	190	57%	189	57%	189	57%	190	57%	192	58%
KHS	Keystone Heights High (7-12)	1377	2247	1181	86%	1172	85%	1169	85%	1179	86%	1179	86%
Total:		1945	2579	1371	71%	1361	70%	1358	70%	1370	70%	1371	70%
Grand Total:		44506	57420	37511	84%	37843	85%	38412	86%	38886	87%	39348	88%

Table 1.7 Cont. - Student Capacity For SY 2028/29 Thru SY 2032/33 (Based on DOE 6/2023 COFTE)

School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + Multi-purpose area)	SY 28/29		SY 29/30		SY 30/31		SY 31/32		SY 32/33	
				COFTE Enroll.	Utilization	COFTE Enroll.	Utilization	COFTE enroll.	Utilization	COFTE Enroll.	Utilization	COFTE Enroll.	Utilization

Elementary School 2028-2032

AES	Argyle Elementary	825	1352	893	108%	896	109%	898	109%	902	109%	912	111%
CEB	Charles E. Bennett Elementary	830	804	712	88%	769	96%	772	96%	775	96%	783	97%
CGE	Coppergate Elementary	725	1320	648	89%	664	92%	680	94%	696	96%	713	98%
CHE	Clay Hill Elementary	474	770	477	101%	478	101%	479	101%	481	102%	486	103%
DIS	Doctor's Inlet Elementary	737	735	561	76%	563	77%	564	77%	566	77%	573	78%
DOE	Discovery Oaks Elementary	862	1320	960	111%	963	112%	966	112%	969	112%	980	112%
FIE	Fleming Island Elementary	912	1485	746	82%	748	82%	750	82%	753	83%	761	83%
GPE	Grove Park Elementary	512	925	456	89%	457	89%	459	90%	461	90%	466	91%
KHE	Keystone Heights Elementary	896	823	846	103%	849	103%	852	103%	855	104%	858	104%
LAE	Lake Asbury Elementary	970	1084	1304	134%	1397	144%	1487	153%	1577	163%	1667	172%
LES	Lakeside Elementary	876	888	826	94%	828	94%	830	95%	833	95%	843	96%
MRE	McRae Elementary	550	1485	557	101%	558	101%	560	102%	562	102%	568	103%
MBE	Middleburg Elementary	650	1279	647	100%	660	102%	673	104%	686	105%	699	108%
MCE	Montclair Elementary	649	781	411	63%	412	64%	414	64%	415	64%	420	65%
OPE	Orange Park Elementary	504	565	497	99%	498	99%	500	99%	502	100%	507	101%
OVE	Oakleaf Village Elementary	1097	1362	1048	96%	1050	96%	1054	96%	1058	96%	1069	97%
PES	R.M. Paterson Elementary	1105	1336	694	63%	696	63%	698	63%	701	63%	709	64%
POE	Plantation Oaks Elementary	992	1362	947	95%	949	96%	952	96%	956	96%	966	97%
ROE	RideOut Elementary	683	1320	710	104%	717	105%	724	106%	731	107%	738	108%
RVE	Ridgeview Elementary	547	776	592	108%	593	108%	595	109%	597	109%	604	110%
SBJ	S. Bryan Jennings Elementary	676	1086	519	77%	520	77%	522	77%	524	77%	530	78%
SLE	Shadowlawn Elementary	863	1362	782	91%	808	94%	834	97%	860	100%	886	103%
SPC	Swimming Pen Creek Elementary	547	1352	518	95%	519	95%	521	95%	523	96%	528	97%
SPS	Spring Park Elementary	851	1362	641	75%	679	80%	717	84%	755	89%	791	93%
TBE	Thunderbolt Elementary	1110	1353	840	76%	842	76%	844	76%	848	76%	857	77%
TES	Tynes Elementary	1004	1366	1244	124%	1247	124%	1251	125%	1256	125%	1270	126%
WEC	W.E. Cherry Elementary	881	855	672	79%	673	79%	675	79%	678	79%	685	80%
WES	Wilkinson Elementary	788	1372	717	91%	719	91%	721	91%	724	92%	732	93%
Total:		22116	31880	20463	93%	20754	94%	20992	95%	21242	96%	21602	98%

Junior High School 2028-2032

GCJ	Green Cove Springs Junior High	922	1750	911	99%	918	100%	929	101%	946	103%	921	100%
LAJ	Lake Asbury Junior High	1334	1747	1161	87%	1258	94%	1309	98%	1368	103%	1367	102%
LJH	Lakeside Junior High	1204	1263	1016	84%	1010	84%	1007	84%	1009	84%	987	82%
OLJ	Oakleaf Junior High	1474	1568	1013	69%	1007	68%	1004	68%	1006	68%	984	67%
OPJ	Orange Park Junior High	1053	1262	874	83%	869	82%	866	82%	868	82%	849	81%
WJH	Wilkinson Junior High	752	1108	888	118%	879	117%	874	116%	877	117%	840	112%
Total:		6739	8698	5863	87%	5940	88%	5989	89%	6075	90%	5948	88%

High School 2028-2032

CHS	Clay High	1892	2179	2244	119%	1892	100%	1924	102%	1956	103%	1986	105%
FIHS	Fleming Island High	2375	2485	1849	78%	1880	79%	1915	81%	1941	82%	1940	82%
MHS	Middleburg High	2383	1637	1929	118%	1935	118%	1949	119%	1963	120%	1975	121%
OPH	Orange Park High	2343	2818	2029	87%	2063	88%	2101	90%	2129	91%	2128	91%
RHS	Ridgeview High	2254	2299	1825	81%	1832	81%	1839	82%	1852	82%	1857	82%
OLH	Oakleaf High School	2459	2845	2373	96%	2412	98%	2457	100%	2490	101%	2489	101%
RRR	RRR	2500	2845					1679	67%	1767	71%	1861	74%
Total:		16206	17108	12248	76%	12015	74%	13864	86%	14097	87%	14235	88%

Combination / Other 2028-2032

BLC	Bannerman Learning Center	568	332	192	58%	195	59%	195	59%	197	59%	198	60%
KHS	Keystone Heights High (7-12)	1377	2130	1179	86%	1181	86%	1181	86%	1182	86%	1179	86%
BB	BB (K-8)	1275	1900							800	63%	882	69%
Total:		1945	2462	1371	70%	1376	71%	1376	71%	1379	71%	1377	71%

Grand Total:		47006	60148	39945	85%	40084	85%	42221	90%	42793	91%	43161	92%
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1.8 Student Generation Rates

Student generation rates are updated every two years per the Interlocal Agreement

The number of public school students by housing unit type is the best indicator of demand on educational facilities. Housing types have varying numbers of public school students and, consequently, a varying demand on School District infrastructure and services. Thus, it is important to differentiate between housing types. The following rates include: single family, multi-family, and mobile home.

TischlerBise derives custom student generation rates for Clay County using demographic data from survey responses published by the U.S. Census Bureau in files known as Public Use Microdata Samples (PUMS) and 2019-2020 school year enrollment data from Clay County District Schools. TischlerBise uses American Community Survey (ACS) 2015-2019 PUMS data – the most recent year available – to derive the number of students per housing unit by type of unit. Clay County is included in Florida Public Use Microdata Area (PUMA) 1900. This analysis calculates unadjusted student generation rates based on all public school students and housing units in PUMA 1900 and then adjusts these rates based on local enrollment and housing unit estimates for Clay County.

Public School Students and Housing Units – PUMA 1900

Given demographic characteristics and potential for future development in Clay County, student generation rates are calculated for the following housing unit types: single family, multi-family, and mobile home. Student generation rates are calculated for three school levels: elementary school (grades Pre-K to 6), junior high school (grades 7 to 8), and senior high school (grades 9 to 12). Shown below, Table 1.8 and 1.8.1 include total public school students by school level and total housing units by housing unit type for PUMA 1900. This reflects all public school students who live in PUMA 1900 (Clay County).

Table 1.8 Public School Students and Housing Units in PUMA 1900 (Clay County) by Housing Unit Type

Public School Students by Housing Unit Type in Florida PUMA 1900 Adjusted For Census Data VS. 2019-2020 CCDS Enrollment					2019-2020
Grade Level	Single Family	Multi-Family	Mobile Home	Total	CCDS Enrollment
Elementary (PreK-6)	15,998	953	2,101	19,051	18,621
Junior High (7-8)	4,174	159	714	5,047	5,949
Senior High (9-12)	9,939	575	953	11,467	11,097
Total	30,111	1,687	3,768	35,566	35,667

Table 1.8.1 Housing Unit by Housing Unit Type in Clay County Florida

Housing Units by Housing Unit Type in Florida PUMA 1900			
Single Family	Multi-Family	Mobile Home	Total
60,965	8,344	11,401	80,710

Source: Cross tabulation by TischlerBise using U. S. Census Bureau, 2015-2019 ACS Weighted Public Use Microdata Sample (PUMS) for Florida Public Use Microdata Area (PUMA) 1900.

1.8.2 Adjusted Student Generation Rates - Clay County District Schools

By adjusting estimated enrollment to actual enrollment, the adjusted student generation rate for all housing units in Clay County is 0.442 students per housing unit – 0.495 students per single-family unit, 0.189 students per multi-family unit, and 0.353 students per mobile home. Student generation rates are shown with three decimal places, but it is often easier to understand the rates based on the expected number of students from 100 housing units. For example, Clay County should expect 100 new housing units to generate approximately 44 additional public school students (100 units X 0.442 public school students per unit). Continuing the example, those 100 housing units are expected to generate 23 elementary school students (100 units X 0.231 students per unit), 7 junior high school students (100 units X 0.074 students per unit), and 14 senior high school students (100 units X 0.137 students per unit).

Table 1.8.2 Adjusted Student Generation Rates - Clay County District Schools

Clay County District Schools Students per Housing Unit by Unadjusted Census Data				Adjusted for Actual Enrollment
Grade Level	Single Family	Multi-Family	Mobile Home	Rate
Elementary (PreK-6)	0.256	0.105	0.190	0.231
Junior High (7-8)	0.081	0.021	0.078	0.074
Senior High (9-12)	0.158	0.063	0.085	0.137
Total	0.495	0.189	0.353	0.442

Source: TischlerBise tabulation of U.S. Census Bureau 2015-2019 ACS Weighted PUMS for PUMA 1900 (Calibrated to CCDS enrollment for 2019-2020 and 2015-2019 ACS housing unit estimates.)

SECTION 2 MAINTENANCE, TRANSPORTATION, AND TECHNOLOGY

2.1 Maintenance and Repairs

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.

Table 2.1 Capital Outlay Expenditures Maintenance Department

		Year	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
		Projected LCIF	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 8,000,000.00
		SUBTOTAL:	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 8,000,000.00
Maintenance	Project Description	Proj. #/Year	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
Countywide	M/R/R Boilers/Plumbing	3023/4	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
Countywide	M/R/R Cafeteria/Stage Floors	3025/4	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
Countywide	M/R/R HVAC Units	3038/4	\$ 701,636.80	\$ 701,636.80	\$ 701,636.80	\$ 701,636.80	\$ 701,636.80	\$ 3,508,184.00
Countywide	M/R/R HVAC Controls	3809/4	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 500,000.00
Countywide	M/R/R Elevators	3043/4	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
Countywide	M/R/R of Plant Services	3309/4	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 250,000.00
Countywide	R/R Concrete	3360/4	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
Countywide	M/R/R Plumbing	3465/4	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 15,000.00
Countywide	M/R/R Restroom Partitions	3500/4	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 5,000.00
Countywide	M/R/R Fencing	3520/4	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
Countywide	M/R/R Light Fixtures/Electrical	3540/4	\$ 19,363.20	\$ 19,363.20	\$ 19,363.20	\$ 19,363.20	\$ 19,363.20	\$ 96,816.00
Countywide	M/R/R Fire Alarm, I/C and Sound Systems	3570/4	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 150,000.00
Countywide	Painting	3590/4	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00	\$ 425,000.00
Countywide	Maintenance Overtime	3591/4	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
Countywide	M/R/R Doors	3610/4	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
Countywide	R/R Asphalt Surfaces	3620/4	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 150,000.00
Countywide	Tree Cutting, Trimming and	3629/4	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
Countywide	M/R/R Classroom Flooring	3630/4	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,000,000.00
Countywide	M/R/R Roofs-Ceilings	3660/4	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
Countywide	M/R/R EWC /Plumbing	3664/4	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 250,000.00
Countywide	M/R/R Covered Walkways	3665/4	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 5,000.00
Countywide	M/R/R Bleachers	3671/4	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 5,000.00
Countywide	M/R/R Portables	3681/4	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 450,000.00
Countywide	M/R/R WWR Plants	3691/4	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
Countywide	M/R/R Drainage-Stormwater	3701/4	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 500,000.00
Countywide	R/R Play Courts	3781/4	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
Countywide	M/R/R Emergency Generators	3791/4	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 40,000.00
Countywide	M/R/R EMS	3821/4	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
		Total Projects	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 8,000,000.00

2.2 Bus Transportation and Equipment

Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios

Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, GPS software, and Radios

Fiscal Year	Purpose	Qty.	Type	Budget Impact	Total Payment
2023/24	Lease Payment	0	77 Passenger Bus with A/C & Radios	\$ 1,535,242.17	\$ 3,219,766.42
	New Purchase	11	77 Passenger Bus with A/C & Radios	\$ 1,604,207.00	
	New Purchase	0	65 Passenger Bus, E.S.E. with Radios	\$ -	
	New Purchase	0	48 Passenger Bus, E.S.E. with Radios	\$ -	
	Lease Interest	1	Interest	\$ 80,317.25	
2024/25	Lease Payment	0	77 Passenger Bus with A/C & Radios	\$ 1,561,560.83	\$ 4,690,559.42
	New Purchase	15	77 Passenger Bus with A/C & Radios	\$ 2,250,000.00	
	New Purchase	0	65 Passenger Bus, E.S.E. with Radios	\$ -	
	New Purchase	5	48 Passenger Bus, E.S.E. with Radios	\$ 825,000.00	
	Lease Interest	1	Interest	\$ 53,998.59	
2025/26	Lease Payment	0	77 Passenger Bus with A/C & Radios	\$ 1,588,330.71	\$ 4,690,559.42
	New Purchase	15	77 Passenger Bus with A/C & Radios	\$ 2,250,000.00	
	New Purchase	0	65 Passenger Bus, E.S.E. with Radios	\$ -	
	New Purchase	5	48 Passenger Bus, E.S.E. with Radios	\$ 825,000.00	
	Lease Interest	1	Interest	\$ 27,228.71	
2026/27	New Purchase	15	77 Passenger Bus with A/C & Radios	\$ 2,250,000.00	\$ 3,075,000.00
	New Purchase	0	65 Passenger Bus, E.S.E. with Radios	\$ -	
	New Purchase	5	48 Passenger Bus, E.S.E. with Radios	\$ 825,000.00	
	Lease Interest	0			
2027/28	New Purchase	15	77 Passenger Bus with A/C & Radios	\$ 2,250,000.00	\$ 3,075,000.00
	New Purchase	0	65 Passenger Bus, E.S.E. with Radios	\$ -	
	New Purchase	5	48 Passenger Bus, E.S.E. with Radios	\$ 825,000.00	
	Lease Interest	1			
** Lease/Purchase Agreement to upgrade fleet by replacing 100 of our older buses for 7 years. 3 years remaining (Board approved on 6/27/19)					\$ 15,675,885.26

Fiscal Year	Purpose	Qty.	Type	Budget Impact	Total Payment
2023/24	GPS Software	1	GPS Software	\$ 112,320.00	\$ 112,320.00
2024/25	GPS Software	1	GPS Software	\$ 112,320.00	\$ 112,320.00
2025/26	GPS Software	1	GPS Software	\$ 112,320.00	\$ 112,320.00
2026/27	GPS Software	1	GPS Software**	\$ 129,168.00	\$ 129,168.00
2027/28	GPS Software	1	GPS Software**	\$ 129,168.00	\$ 129,168.00

**Agreement was signed 6/15/2021 for a 60 month term, budget impact is estimated on a 15% increase.

Table 2.2.1 ESE Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2023/24	0	10	10	94	84	10
2024/25	5	0	0	99	89	10
2025/26	5	0	0	104	94	10
2026/27	5	5	5	109	99	10
2027/28	5	5	5	114	104	10

Note: Deletion of buses may occur shortly after the end of each fiscal year.

Table 2.2.2 Regular Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2023/24	0	15	15	157	133	24
2024/25	15	0	0	172	148	24
2025/26	0	15	15	172	148	24
2026/27	15	0	0	187	163	24
2027/28	0	15	15	187	163	24

Note: Deletion of buses may occur shortly after the end of each fiscal year.

2.3 Technology

A summary of technology projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.3.

Table 2.3 Technology Capital Projects Plan Worksheets

SCHOOL	PROJECT DESCRIPTION	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5-YEAR TOTAL
CHS	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability	\$ 35,000.00					\$ 35,000.00
KHS	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability	\$ 35,000.00					\$ 35,000.00
MHS	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability	\$ 35,000.00					\$ 35,000.00
OPH	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability	\$ 35,000.00					\$ 35,000.00
RHS	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability	\$ 35,000.00					\$ 35,000.00
All Schools	Synergy SIS - Grading, attendance, analytics	\$ 554,000.00					\$ 554,000.00
Designated Schools	<u>Technology Equity Plan - Digital Projection refresh (173 Classrooms)</u>	\$2,000,000.00	\$ 600,000.00	\$1,225,000.00	\$1,350,000.00	\$1,700,000.00	\$ 6,875,000.00
All schools	Computer Equipment Replacement (Desktop Refresh 1100/yr)	\$ 871,000.00	\$1,425,000.00	\$ 900,000.00	\$ 900,000.00	\$ 900,000.00	\$ 4,996,000.00
GCI	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability		\$ 45,000.00				\$ 45,000.00
WJH	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability		\$ 35,000.00				\$ 35,000.00
OPJ	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability		\$ 35,000.00				\$ 35,000.00
LAJ	Fiber installation to Pressboxes and Concession Stands, support sporting events along with security camera stability		\$ 35,000.00				\$ 35,000.00
MHS	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)	\$ 25,000.00					\$ 25,000.00
OLJ	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)	\$ 25,000.00					\$ 25,000.00
OPJ	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)	\$ 25,000.00					\$ 25,000.00
WJH	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
GCI	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
LAJ	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
TBE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
AES	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
CEB	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)		\$ 25,000.00				\$ 25,000.00

Table 2.3 Technology Capital Projects Plan Worksheets (Continued)

SCHOOL	PROJECT DESCRIPTION	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5-YEAR TOTAL
CGE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)		\$ 25,000.00				\$ 25,000.00
CHE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)		\$ 25,000.00				\$ 25,000.00
FIE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)		\$ 25,000.00				\$ 25,000.00
GPE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
LAE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
LES	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
MBE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
MCE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
MRE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)				\$ 25,000.00		\$ 25,000.00
OPE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)		\$ 25,000.00				\$ 25,000.00
OVE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
PES	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
POE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)	\$ 25,000.00					\$ 25,000.00
ROE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
RVE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
SBJ	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
SLE	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
SPC	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
WEC	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
TES	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
WES	Cafeteria Video Upgrades (New Screen, Laser Projector, HDMI)			\$ 25,000.00			\$ 25,000.00
Project Expense Subtotal 23/24		\$3,700,000.00	\$2,300,000.00	\$2,400,000.00	\$2,500,000.00	\$2,600,000.00	\$13,500,000.00

SECTION 3 CAPITAL OUTLAY PLAN

3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) **1.5Mill Levy (LCIF)** is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation). New construction projects using this funding must be recommended in the Educational Plant Survey.
- (b) **Educational Facility Impact Fees** are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:
 - Single-Family - \$7,913 per dwelling unit
 - Multi-Family - \$3,629 per dwelling unit
 - Mobile Home - \$6,721 per dwelling unit
- (c) **Certificates of Participation (COPS)** amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (d) **Capital Outlay and Debt Service (CO&DS) funds** pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college. Projects utilizing this funding must be recommended in the Educational Plant Survey and listed on the Project Priority List (PPL).
- (e) **Discretionary Sales Tax (EdFIRST)** Section 212.055 (6), Florida Statutes, authorizes schools boards, to levy a discretionary capital outlay sales surtax not to exceed one-half cent per dollar on all taxable transactions for the purpose of funding fixed capital outlay expenditures associated with the construction/improvement of existing school facilities.

- (f) **Gas Tax** returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating set school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.
- (g) **1 Mill Ad Valorem** Pursuant to Sections 1011.71(9) and 1011.73(2), Florida 33 Statutes, authorizes schools boards to levy a discretionary one (1) mill ad valorem tax.
- (h) **Proportionate Fair Share Mitigation** A developer improvement or contribution identified in a binding and enforceable agreement between the Developer, the School Board and the local government with jurisdiction over the approval of the development order to provide compensation for the additional demand on deficient public school facilities created through the residential development of the property, as set forth in Section 163:3180(13)(e), F.S.

Table 3.1 Projected New Revenue

REVENUE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
LCIF (1.50 Mil)	\$ 26,252,480.00	\$ 27,302,579.20	\$ 28,394,682.37	\$ 29,530,469.66	\$ 30,711,688.45
C.O. & D.S.	\$ 1,300,000.00	\$ 1,300,000.00	\$ 1,300,000.00	\$ 1,300,000.00	\$ 1,300,000.00
Mill Money	\$ 9,000,000.00	\$ 9,000,000.00	\$ 9,000,000.00	\$ 9,000,000.00	\$ -
Gas Tax	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00
Impact Fees	\$ 8,000,000.00	\$ 8,100,000.00	\$ 8,200,000.00	\$ 8,300,000.00	\$ 8,400,000.00
Half-cent Sales Tax	\$ 16,000,000.00	\$ 16,640,000.00	\$ 17,305,600.00	\$ 17,997,824.00	\$ 18,717,736.96
Fair Share Mitigation (Impact Fees)	\$ 804,457.00	\$ 1,927,445.00	\$ 1,927,445.00	\$ 866,315.00	\$ 866,315.00
Grant (Safety & Security)	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00
Other Revenue (Bond, COPs, etc)	\$ 55,000,000.00	\$ -	\$ -	\$ -	\$ -
Total	\$ 116,903,437.00	\$ 64,816,524.20	\$ 66,674,227.37	\$ 67,541,108.66	\$ 60,542,240.41

ROLL FORWARD REVENUE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
LCIF (1.50 Mil)	\$ 8,556,011.29	\$ -	\$ -	\$ -	\$ -
C.O. & D.S.	\$ 457,366.07	\$ -	\$ -	\$ -	\$ -
Mill Money	\$ -	\$ -	\$ -	\$ -	\$ -
Gas Tax	\$ 56,711.74	\$ -	\$ -	\$ -	\$ -
Impact Fees	\$ 2,997,063.17	\$ -	\$ -	\$ -	\$ -
Half-cent Sales Tax	\$ 5,768,445.21	\$ -	\$ -	\$ -	\$ -
Fair Share Mitigation (Impact Fees)	\$ -	\$ -	\$ -	\$ -	\$ -
Grant (Safety & Security)	\$ 221,406.31	\$ -	\$ -	\$ -	\$ -
Other Revenue (Bond, COPs, etc)	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 18,057,003.79	\$ -	\$ -	\$ -	\$ -

TOTAL REVENUE	\$ 134,960,440.79	\$ 64,816,524.20	\$ 66,674,227.37	\$ 67,541,108.66	\$ 60,542,240.41
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Table 3.1.1 District Capital Outlay Expenditures

Item	DESCRIPTION	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
1	Repay Certificate of Participation					
	380-9700920-9001-3753-0000-000-4 (OLS) (Series 2014) Refinance	\$ 880,544.00	\$ 876,694.00	\$ 4,287,000.00	\$ 4,404,000.00	\$ 2,028,000.00
	380-9700920-9001-3783-0000-000-4 (OHS/LAJ) (Series 2012)	\$ 3,931,862.50	\$ 3,933,862.50	\$ 763,412.50	\$ 769,600.00	\$ 769,600.00
	370-9700920-9001-3723-0000-000-4 (FIH) (Series 2005B/2017)	\$ 363,175.20	\$ 367,145.10	\$ -	\$ -	\$ -
	380-9700920-9001-XXXX-X (Classroom Wings COPS)	\$ -	\$ 3,300,000.00	\$ 4,560,000.00	\$ 4,560,000.00	\$ 4,560,000.00
	380-9700920-9001-3763-0000-000-4 (Dues)	\$ 16,100.00	\$ 16,100.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Total		\$ 5,191,681.70	\$ 8,493,801.60	\$ 9,620,412.50	\$ 9,743,600.00	\$ 7,367,600.00
2	District-Wide					
	370-9700910-9001-1520-0000-000-4 (Equipment)	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00
Total		\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00
3	Property and Casualty Insurance					
	370-9700910-9001-3553-0000-000-4	\$ 1,930,000.00	\$ 1,950,000.00	\$ 1,950,000.00	\$ 1,950,000.00	\$ 1,950,000.00
Total		\$ 1,930,000.00	\$ 1,950,000.00	\$ 1,950,000.00	\$ 1,950,000.00	\$ 1,950,000.00
4	Maintenance Department					
	370-7404-9021-4	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00	\$ 1,600,000.00
	370-9700910-9020-3894-0000-000-4 (Salaries)	\$ 2,640,000.00	\$ 2,640,000.00	\$ 2,640,000.00	\$ 2,640,000.00	\$ 2,640,000.00
Total		\$ 4,240,000.00	\$ 4,240,000.00	\$ 4,240,000.00	\$ 4,240,000.00	\$ 4,240,000.00
5	District-Wide Technology					
	BCC Technology Agreement (392) Roll Forward	\$ -	\$ -	\$ -	\$ -	\$ -
	370-7408680-9040-xxxx-4	\$ 3,700,000.00	\$ 2,300,000.00	\$ 2,400,000.00	\$ 2,500,000.00	\$ 2,600,000.00
Total		\$ 3,700,000.00	\$ 2,300,000.00	\$ 2,400,000.00	\$ 2,500,000.00	\$ 2,600,000.00
6	Transportation Department					
	370-9700920-9010-3878-0000-000-4 (100 -Bus/Radio Lease Purchase)	\$ 1,535,242.17	\$ 1,561,560.83	\$ 1,588,330.71	\$ -	\$ -
	370-9700920-9010-3878-0000-000-4 (Interest for Bus Lease)	\$ 80,317.25	\$ 53,998.59	\$ 27,228.71	\$ -	\$ -
	370-7800651-9010-3878-0000-000-4 (New purchase 11 buses)	\$ 1,604,207.00	\$ 3,075,000.00	\$ 3,075,000.00	\$ 3,075,000.00	\$ 3,075,000.00
	370-9200710-9010-3815-0000-000-4 (GPS System)	\$ 110,035.43	\$ 112,320.00	\$ 112,320.00	\$ 129,168.00	\$ 129,168.00
	370-9200720-9010-3815-0000-000-4 (Interest for GPS)	\$ 2,284.57				
Total		\$ 3,332,086.42	\$ 4,802,879.42	\$ 4,802,879.42	\$ 3,204,168.00	\$ 3,204,168.00
7	Charters (5% estimate)					
	396-9200710-9010-3878-0000-000-4 EDFIRST	\$ 875,000.00	\$ 910,000.00	\$ 946,400.00	\$ 984,256.00	\$ 1,023,626.24
	370-9200720-9010-3878-0000-000-4 LCIF	\$ 307,154.02	\$ 546,051.58	\$ 851,840.47	\$ 1,181,218.79	\$ 1,535,584.42
Total		\$ 1,182,154.02	\$ 1,456,051.58	\$ 1,798,240.47	\$ 2,165,474.79	\$ 2,559,210.66
Grand Total		\$ 20,075,922.14	\$ 23,742,732.60	\$ 25,311,532.39	\$ 24,303,242.79	\$22,420,978.66

Table 3.1.2 Capital Projects Plan Worksheet

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
CARRYOVER							
BLC	Parking Lot Renovations/Security Lighting Replacement	\$50,000.00					\$50,000.00
CHS	Restroom Renovations	\$50,000.00					\$50,000.00
CHS	Gym Renovations	\$2,500,000.00					\$2,500,000.00
LJH	Gym Renovations	\$1,200,000.00					\$1,200,000.00
LJH	Restroom Renovations	\$100,000.00					\$100,000.00
MHS	Cafeteria Expansion	\$150,000.00					\$150,000.00
FIH	Erosion Control/Stormwater Repair	\$100,000.00					\$100,000.00
FIH	Replace Batting Practice Building and Erosion Control	\$750,000.00					\$750,000.00
OPE	Covered Play Area	\$10,000.00					\$10,000.00
OPH	Stadium Repair/Replacement	\$75,000.00					\$75,000.00
OPJ	HVAC Repair/Replacement	\$150,000.00					\$150,000.00
OPJ	Restroom Renovations	\$60,000.00					\$60,000.00
OPJ	Window Replacement	\$20,000.00					\$20,000.00
GCJ	Window/HVAC Replacement	\$200,000.00					\$200,000.00
KHE	New Cafeteria/Classrooms	\$550,000.00					\$550,000.00
KHS	Safety & Security - Single Key Initiative	\$185,733.06					\$185,733.06
KHS	Restroom Renovations	\$20,000.00					\$20,000.00
MBE	Covered Walkway	\$150,000.00					\$150,000.00
MBT	MB Transportation Underground Tanks	\$50,000.00					\$50,000.00
MHS	Greenhouse Replacement	\$186,200.00					\$186,200.00
MHS	HVAC Repair/Replacement	\$60,000.00					\$60,000.00
MHS	Safety & Security - Single Key Initiative	\$100,000.00					\$100,000.00
OPH	Safety & Security - Control Access	\$5,000.00					\$5,000.00
POE	Covered Play Area	\$5,000.00					\$5,000.00
RHS	Roof Repair/Replacement	\$125,000.00					\$125,000.00
RVE	Roof Repair/Replacement	\$150,000.00					\$150,000.00
SLE	Covered Play Area	\$5,000.00					\$5,000.00
SPRING PARK ELEMENTARY	New Elementary School 2022/2023	\$500,000.00					\$500,000.00
WES	Kitchen/Cafeteria Renovations	\$180,000.00					\$180,000.00
ANCILLARY	Green Cove Transportation Underground Tank Replacement	\$100,000.00					\$100,000.00
HIGH SCHOOLS							
BLC	Kitchen Addition	\$0.00	\$0.00	\$0.00	\$212,500.00	\$2,500,000.00	\$2,712,500.00
BLC	Safety & Security - Emergency Communications	\$229,724.55	\$0.00	\$0.00	\$0.00	\$0.00	\$229,724.55
CHS	Track Improvements	\$700,000.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$1,200,000.00
CHS	Parking Lot Renovation/Redesign	\$4,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
CHS	Security Fencing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CHS	Erosion Control	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CHS	Facade Renovation	\$0.00	\$0.00	\$0.00	\$2,500,000.00	\$4,000,000.00	\$6,500,000.00
CHS	Freezer/Cooler Replacement	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
CHS	Digital Marquee	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
CHS	Safety & Security - Emergency Communications	\$665,393.27	\$0.00	\$0.00	\$0.00	\$0.00	\$665,393.27
CHS	Safety & Security - Single Key Initiative	\$800,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800,000.00
CHS	Automotive/Carpentry Exterior Renovation/Remodeling	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$150,000.00
FIH	Safety & Security - Emergency Communications	\$803,850.78	\$0.00	\$0.00	\$0.00	\$0.00	\$803,850.78
FIH	Digital Marquee	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
FIH	Track Improvements	\$0.00	\$0.00	\$500,000.00	\$750,000.00	\$0.00	\$1,250,000.00
FIH	Restroom Renovations	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
KHS	Parking Lot Renovations	\$0.00	\$0.00	\$0.00	\$350,000.00	\$0.00	\$350,000.00
KHS	Greenhouse Replacement	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
KHS	Erosion Control	\$0.00	\$35,000.00	\$350,000.00	\$0.00	\$0.00	\$385,000.00
KHS	Covered Walkway	\$0.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$350,000.00
KHS	Safety & Security - Lighting Repair/Replacement	\$0.00	\$450,000.00	\$0.00	\$0.00	\$0.00	\$450,000.00
KHS	Safety & Security - Emergency Communications	\$702,122.91	\$0.00	\$0.00	\$0.00	\$0.00	\$702,122.91
KHS	KHS Cafeteria Floor Replacement	\$0.00	\$0.00	\$350,000.00	\$0.00	\$0.00	\$350,000.00
KHS	Digital Marquee	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
KHS	Gym Floor Resurface	\$0.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$45,000.00
KHS	Classroom Addition	\$0.00	\$0.00	\$0.00	\$20,000,000.00	\$0.00	\$20,000,000.00
MHS	Restroom Renovations	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00
MHS	Digital Marquee	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
MHS	Safety & Security - Emergency Communications	\$850,357.77	\$0.00	\$0.00	\$0.00	\$0.00	\$850,357.77
MHS	Bus Loop Automatic Gate	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00	\$60,000.00
MHS	Soundproof Gym	\$0.00	\$80,000.00	\$0.00	\$0.00	\$0.00	\$80,000.00
MHS	Safety & Security - Lighting Repair/Replacement	\$0.00	\$0.00	\$450,000.00	\$0.00	\$0.00	\$450,000.00
MHS	Parking Lot Renovations	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$200,000.00
OHS	Safety & Security - Emergency Communications	\$880,985.94	\$0.00	\$0.00	\$0.00	\$0.00	\$880,985.94
OHS	Sidewalk/Crossing Improvements	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00
OHS	Digital Marquee	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
OHS	Track Improvements	\$0.00	\$700,000.00	\$450,000.00	\$0.00	\$0.00	\$1,150,000.00
OHS	Safety & Security - Single Key Initiative	\$0.00	\$800,000.00	\$0.00	\$0.00	\$0.00	\$800,000.00
OHS	Safety & Security - Lighting Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
OPH	Covered Walkway	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
OPH	Asphalt Repair/Replacement	\$0.00	\$125,000.00	\$0.00	\$0.00	\$0.00	\$125,000.00
OPH	Safety & Security - Emergency Communications	\$1,091,247.21	\$0.00	\$0.00	\$0.00	\$0.00	\$1,091,247.21
OPH	Media Center Renovation	\$1,500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500,000.00
OPH	Gym Renovation	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00
OPH	Roof Repair/Replacement	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00
OPH	Tennis Court Repairs	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
OPH	Restroom Renovation	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00
OPH	Athletic Field Lighting	\$0.00	\$450,000.00	\$0.00	\$0.00	\$0.00	\$450,000.00
OPH	Renovate Weight Room/Drama	\$0.00	\$50,000.00	\$500,000.00	\$0.00	\$0.00	\$550,000.00
OPH	Security Lighting Repair/Replacement	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00
RHS	Safety & Security - Emergency Communications	\$907,825.57	\$0.00	\$0.00	\$0.00	\$0.00	\$907,825.57
RHS	HVAC Repair/Replacement	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00
RHS	Parking Lot Renovations	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$150,000.00
RHS	Track Improvements	\$1,250,000.00	\$700,000.00	\$450,000.00	\$0.00	\$0.00	\$2,400,000.00
RHS	Ceiling and Lighting Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
RHS	Court Repair/Replacement	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
RHS	Safety & Security - Single Key Initiative	\$800,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800,000.00
RHS	Classroom Addition	\$0.00	\$0.00	\$0.00	\$400,000.00	\$0.00	\$400,000.00
RHS	Safety & Security - Lighting Repair/Replacement	\$0.00	\$450,000.00	\$0.00	\$0.00	\$0.00	\$450,000.00
JUNIOR HIGH							
GCJ	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
GCJ	Gym LED Lighting Upgrade	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$200,000.00
GCJ	Scoreboard Replacement	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$200,000.00
GCJ	Safety & Security - Lighting Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
GCJ	Restroom Renovation	\$0.00	\$750,000.00	\$0.00	\$0.00	\$0.00	\$750,000.00
GCJ	Classroom Addition	\$0.00	\$0.00	\$0.00	\$20,000,000.00	\$0.00	\$20,000,000.00
LAJ	Classroom Addition (BOND)	\$13,300,000.00	\$800,000.00	\$0.00	\$0.00	\$0.00	\$14,100,000.00
LAJ	Classroom Addition (CO&DS)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LAJ	Classroom Addition (LCIF)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LAJ	Classroom Addition (IMPACT FEES)	\$2,497,063.17	\$0.00	\$0.00	\$0.00	\$0.00	\$2,497,063.17
LAJ	HVAC Repair/Replacement	\$850,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$850,000.00
LAJ	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
LAJ	Scoreboard Replacement	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$200,000.00
LAJ	Restroom Renovations	\$0.00	\$75,000.00	\$750,000.00	\$0.00	\$0.00	\$825,000.00
LJH	Scoreboard Replacement	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$200,000.00
LJH	Window Replacement	\$0.00	\$600,000.00	\$0.00	\$0.00	\$0.00	\$600,000.00
LJH	Ceiling and Lighting Replacement	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
LJH	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
LJH	Restroom Renovations	\$0.00	\$75,000.00	\$750,000.00	\$0.00	\$0.00	\$825,000.00
LJH	Classroom Addition	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000,000.00	\$20,000,000.00
OLJ	Classroom Addition (BOND)	\$12,700,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,700,000.00
OLJ	Classroom Addition (CO&DS)	\$1,757,366.07	\$0.00	\$0.00	\$0.00	\$0.00	\$1,757,366.07
OLJ	Classroom Addition (LCIF)	\$3,900,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,900,000.00
OLJ	Classroom Addition (IMPACT FEES)	\$3,171,493.50	\$0.00	\$0.00	\$0.00	\$0.00	\$2,528,254.27
OLJ	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
OLJ	Restroom Renovations	\$0.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$75,000.00
OLJ	Scoreboard Replacement	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$200,000.00
OLJ	Outdoor PE/Playground Repair/Replacement	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00
OLJ	Tennis Court Repairs	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00
OPJ	Parking Lot and Site Drainage Improvements	\$0.00	\$210,000.00	\$3,000,000.00	\$0.00	\$0.00	\$3,210,000.00
OPJ	Scoreboard Replacement	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$200,000.00
OPJ	Restroom Renovations	\$0.00	\$75,000.00	\$750,000.00	\$0.00	\$0.00	\$825,000.00
OPJ	Ceiling and Lighting Replacement	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00
OPJ	Drainage-Stormwater Systems Renovation/Repair	\$0.00	\$750,000.00	\$0.00	\$0.00	\$0.00	\$750,000.00
OPJ	Classroom Addition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OPJ	Roof Repair/Replacement	\$1,600,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,600,000.00
OPJ	Safety & Security - Outdoor PE/Playground Repair/Replacement	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$200,000.00
OPJ	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
WJH	Classroom Addition	\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00	\$400,000.00
WJH	Restroom Renovations	\$0.00	\$50,000.00	\$500,000.00	\$0.00	\$0.00	\$550,000.00
WJH	Scoreboard Replacement	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$200,000.00
WJH	Restroom Renovations	\$0.00	\$75,000.00	\$750,000.00	\$0.00	\$0.00	\$825,000.00
WJH	Fire Alarm Replacement	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00
WJH	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
ELEMENTARY							
AES	HVAC Repair/Replacement	\$600,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00
AES	Covered Play Area	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
AES	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
AES	Safety & Security - Cameras	\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250,000.00
AES	Site Improvements	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$150,000.00
AES	Outdoor PE/Playground Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
CEB	Roof Repair/Replacement	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00
CEB	Security Lighting Repair/Replacement	\$30,000.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$330,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
CEB	Cafeteria Expansion	\$0.00	\$0.00	\$0.00	\$250,000.00	\$0.00	\$250,000.00
CEB	Outdoor PE/Playground Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
CEB	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
CEB	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
CGE	Outdoor PE/Playground Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
CGE	Classroom Addition	\$0.00	\$0.00	\$400,000.00	\$4,000,000.00	\$0.00	\$4,400,000.00
CGE	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
CGE	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
CHE	HVAC Repair/Replacement	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
CHE	HVAC Repair/Replacement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CHE	Safety & Security - Fencing	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00
CHE	Safety & Security - Emergency Communications	\$0.00	\$700,000.00	\$0.00	\$0.00	\$0.00	\$700,000.00
CHE	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
DIS	HVAC Repair/Replacement	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
DIS	Plumbing Repair/Replacement	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
DIS	Outdoor PE/Playground Repair/Replacement	\$0.00	\$0.00	\$400,000.00	\$0.00	\$0.00	\$400,000.00
DIS	Security Lighting Repair/Replacement	\$30,000.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$330,000.00
DIS	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
DIS	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
DOE	Safety & Security - BDA Upgrade	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DOE	Asphalt and Sidewalk Improvements	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
DOE	Safety & Security - Cameras	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$150,000.00
DOE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
FIE	HVAC Repair/Replacement	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00
FIE	Digital Marquee	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FIE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
FIE	Outdoor PE/Playground Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
FIE	Classroom Addition	\$0.00	\$0.00	\$0.00	\$400,000.00	\$0.00	\$400,000.00
FIE	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
GPE	Electrical Repair/Replacement	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
GPE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
GPE	Outdoor PE/Playground Repair/Replacement	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00
GPE	Safety & Security - Cameras	\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250,000.00
GPE	Digital Marquee	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00
GPE	Kitchen/Cafeteria Renovations	\$175,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$175,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
KHE	Digital Marquee	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
KHE	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
KHE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
LAE	Digital Marquee	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00
LAE	Boiler/Plumbing Renovation/Repair	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
LAE	Classroom Addition	\$18,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000,000.00
LAE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
LAE	Kitchen/Cafeteria Renovations	\$0.00	\$175,000.00	\$0.00	\$0.00	\$0.00	\$175,000.00
LAE	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
LSE	Restroom Renovations	\$30,000.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$330,000.00
LSE	Remove Storage Building	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00
LSE	Kitchen/Cafeteria Renovations	\$0.00	\$2,500,000.00	\$0.00	\$0.00	\$0.00	\$2,500,000.00
LSE	Security Lighting Repair/Replacement	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00
LSE	Safety & Security - Cameras	\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250,000.00
LSE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
LSE	HVAC Repair/Replacement	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00
LSE	Covered Play Area	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$200,000.00
LSE	Kitchen/Cafeteria Renovations	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MBE	Building Removal	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00
MBE	Stair Replacement/Repair	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
MBE	Drainage-Stormwater Systems Renovation/Repair	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$200,000.00
MBE	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
MBE	HVAC Repair/Replacement	\$600,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00
MBE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
MCE	New/Repair/Renovate Concrete/Sidewalks/Parking	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00	\$200,000.00
MCE	Track Improvements	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00
MCE	Electrical Panel Replacement	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00
MCE	Outdoor PE/Playground Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
MCE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
MCE	Safety & Security - Cameras	\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250,000.00
MCE	Outdoor PE/Playground Repair/Replacement	\$0.00	\$130,000.00	\$0.00	\$0.00	\$0.00	\$130,000.00
MCE	Roof Replacement/Repair	\$0.00	\$750,000.00	\$0.00	\$0.00	\$0.00	\$750,000.00
MCE	Kitchen/Cafeteria Renovation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MRE	Outdoor PE/Playground Repair/Replacement	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00
MRE	Digital Marquee	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
MRE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
MRE	Wastewater Treatment Repair/Replacement	\$0.00	\$150,000.00	\$500,000.00	\$0.00	\$0.00	\$650,000.00
MRE	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
OPE	Restroom Renovations	\$35,000.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$385,000.00
OPE	Safety & Security - Cameras	\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250,000.00
OPE	Digital Marquee	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
OPE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
OPE	Parent Pick-up/Redesign	\$0.00	\$0.00	\$50,000.00	\$500,000.00	\$0.00	\$550,000.00
OPE	Outdoor PE/Playground Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
OVE	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
OVE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
OVE	Covered Play Area	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
PES	Kitchen/Cafeteria Renovations	\$0.00	\$175,000.00	\$0.00	\$0.00	\$0.00	\$175,000.00
PES	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
PES	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
PES	Classroom Addition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
POE	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
POE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
POE	Digital Marquee	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	\$75,000.00
POE	Security Lighting Repair/Replacement	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$300,000.00
ROE	Outdoor PE/Playground Repair/Replacement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ROE	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
ROE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
ROE	Classroom Addition	\$11,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,000,000.00
RVE	Outdoor PE/Playground Repair/Replacement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RVE	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
RVE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
SBJ	Fire Alarm Repair/Replacement	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00
SBJ	Outdoor PE/Playground Repair/Replacement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SBJ	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
SBJ	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
SBJ	New Administration/Cafeteria/Kitchen	\$0.00			\$500,000.00		\$500,000.00
SLE	Outdoor PE/Playground Repair/Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
SLE	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
SLE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
SPC	HVAC Repair/Replacement	\$600,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00
SPC	Covered Play Area	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
SPC	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
SPC	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
TBE	Drainage-Stormwater Systems Renovation/Repair	\$0.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00
TBE	Generator Replacement	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$400,000.00
TBE	Safety & Security - Outdoor PE/Playground Repair/Replacement	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00
TBE	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
TBE	Digital Marquee	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TBE	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
TES	Outdoor PE/Playground Repair/Replacement	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$30,000.00
TES	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
TES	Safety & Security - Cameras	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$250,000.00
WEC	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
WEC	New Cafeteria/Classrooms	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$100,000.00
WEC	Restroom Renovations	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WEC	Outdoor PE/Playground Repair/Replacement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WEC	Security Lighting Repair/Replacement (Exterior)	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$300,000.00
WEC	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
WES	Outdoor PE/Playground Repair/Replacement	\$0.00	\$0.00	\$0.00	\$150,000.00	\$0.00	\$150,000.00
WES	Track Improvements	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00
WES	Digital Marquee	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00
WES	Safety & Security - Cameras	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00
WES	Safety & Security - Emergency Communications	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00
NEW SCHOOLS							
SCHOOL "RRR"	New High School (Phase I)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GRANTS							
GRANT	Educational Facilities Grant - 399/3 (CHARTER)	\$32.18	\$0.00	\$0.00	\$0.00	\$0.00	\$32.18
GRANT	Educational Facilities Grant - 399/4 CHARTER	\$24,950.64	\$0.00	\$0.00	\$0.00	\$0.00	\$24,950.64
GRANT	Educational Facilities Grant - 399/5 (CHARTER)	\$10,690.43	\$0.00	\$0.00	\$0.00	\$0.00	\$10,690.43

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
	Educational Facilities Grant - 399/6 CHARTER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ANCILLARY							
ANCILLARY	Asphalt and Sidewalk Improvements	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00
ANCILLARY	Safety & Security - Control Access	\$63,492.00	\$0.00	\$0.00	\$0.00	\$0.00	\$63,492.00
ANCILLARY	District Office Renovation/Remodeling	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00
ANCILLARY	MB Transportation - Renovation	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$300,000.00
ANCILLARY	County Office - HC Long Window Replacement	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$300,000.00
ANCILLARY	District Office Renovation/Remodeling	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ANCILLARY	District Office Renovation/Remodeling	\$200,000.00	\$150,000.00	\$350,000.00	\$350,000.00	\$350,000.00	\$1,400,000.00
ANCILLARY	District Office Fire Alarm Replacements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ANCILLARY	Safety & Security - Cameras	\$7,122.91	\$0.00	\$0.00	\$250,000.00	\$0.00	\$257,122.91
COUNTY-WIDE							
COUNTY-WIDE	Asphalt and Sidewalk Improvements	\$25,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$110,000.00
COUNTY-WIDE	Bleacher Repair/Replacement	\$50,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$185,000.00
COUNTY-WIDE	Classroom Addition	\$25,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$110,000.00
COUNTY-WIDE	Covered Play Areas	\$50,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$185,000.00
COUNTY-WIDE	Covered Walkways	\$50,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$185,000.00
COUNTY-WIDE	Digital Marquees	\$32,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$167,000.00
COUNTY-WIDE	Energy Conservation Upgrades	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$25,000.00
COUNTY-WIDE	EHPA Retrofit	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$25,000.00
COUNTY-WIDE	Erosion Control/Storm Water Repair	\$25,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$110,000.00
COUNTY-WIDE	Flooring Repair/Replacement	\$100,000.00	\$25,000.00	\$10,000.00	\$100,000.00	\$100,000.00	\$335,000.00
COUNTY-WIDE	Fire Alarm Replacements	\$25,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$110,000.00
COUNTY-WIDE	Access Controls	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$25,000.00
COUNTY-WIDE	HVAC Repair/Replacement	\$75,000.00	\$25,000.00	\$10,000.00	\$75,000.00	\$75,000.00	\$260,000.00
COUNTY-WIDE	HVAC Controls	\$50,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$185,000.00
COUNTY-WIDE	Land Acquisition (BOND)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
COUNTY-WIDE	Land Acquisition	\$6,750,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,750,000.00
COUNTY-WIDE	Locker Repair/Replacement	\$10,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$145,000.00
COUNTY-WIDE	Locks - Campus Upgrades	\$25,000.00	\$25,000.00	\$10,000.00	\$15,000.00	\$15,000.00	\$90,000.00
COUNTY-WIDE	Master Planning (School Campuses)	\$10,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$95,000.00
COUNTY-WIDE	Outdoor PE/Playground Area Repairs	\$25,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$110,000.00
COUNTY-WIDE	Plumbing/Irrigation Repair/Replacement	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$25,000.00
COUNTY-WIDE	Relocatable Disposal	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$25,000.00
COUNTY-WIDE	Reroof Relocatables	\$200,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$285,000.00

Table 3.1.2 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	5 YEAR TOTAL
COUNTY-WIDE	Restroom Renovations	\$100,000.00	\$25,000.00	\$10,000.00	\$125,000.00	\$125,000.00	\$385,000.00
COUNTY-WIDE	Road Improvements (Gas Tax)	\$103,211.74	\$25,000.00	\$10,000.00	\$46,500.00	\$46,500.00	\$231,211.74
COUNTY-WIDE	Roof Repair/Replacement	\$100,000.00	\$25,000.00	\$10,000.00	\$100,000.00	\$100,000.00	\$335,000.00
COUNTY-WIDE	Safety & Security - Control Access	\$50,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$135,000.00
COUNTY-WIDE	Safety & Security - Cameras	\$50,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$135,000.00
COUNTY-WIDE	Safety & Security - Door Replacement	\$300,000.00	\$25,000.00	\$10,000.00	\$250,000.00	\$250,000.00	\$835,000.00
COUNTY-WIDE	Safety & Security - Fencing (Grant)	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00	\$2,500,000.00
COUNTY-WIDE	Safety & Security - Fencing (Safety MILL)	\$750,000.00	\$500,000.00	\$10,000.00	\$500,000.00	\$500,000.00	\$2,260,000.00
COUNTY-WIDE	Safety & Security - Lighting Repair/Replacement (Exterior)	\$50,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$185,000.00
COUNTY-WIDE	Safety & Security - Projects (Miscellaneous)	\$100,000.00	\$25,000.00	\$10,000.00	\$20,000.00	\$20,000.00	\$175,000.00
COUNTY-WIDE	Safety & Security - Single Key Initiative (Internal/Perimeter)	\$50,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$185,000.00
COUNTY-WIDE	Safety & Security - BDA Upgrades	\$100,000.00	\$25,000.00	\$10,000.00	\$50,000.00	\$50,000.00	\$235,000.00
COUNTY-WIDE	Safety & Security - Emergency Communications	\$100,000.00	\$25,000.00	\$10,000.00	\$25,000.00	\$25,000.00	\$185,000.00
COUNTY-WIDE	Site Improvements	\$100,000.00	\$25,000.00	\$10,000.00	\$100,000.00	\$100,000.00	\$335,000.00
COUNTY-WIDE	Technology	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
COUNTY-WIDE	CLASSROOM ADDITIONS	\$1,599,075.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
COUNTY-WIDE	PROJECT CONTINGENCY	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00
COUNTY-WIDE	PROJECTED (FAIR SHARE / IMPACT FEE)	\$804,457.00	\$1,927,445.00	\$1,927,445.00	\$866,315.00	\$0.00	\$5,525,662.00
COUNTY-WIDE	CONTINGENCY (EDFIRST)	\$1,320,122.30	\$0.00	\$0.00	\$0.00	\$0.00	\$1,320,122.30
PROJECT EXPENSE SUBTOTAL		\$114,884,518.65	\$37,505,000.00	\$28,030,000.00	\$53,604,000.00	\$30,006,500.00	\$266,503,908.77

LOCATION	PROJECT TITLE	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
SUMMARY						
Projects Expense	[D]	\$114,884,518.65	\$37,505,000.00	\$28,030,000.00	\$53,604,000.00	\$30,006,500.00
Obligations:	[A] Table 3.1.1	\$20,075,922.14	\$23,742,732.60	\$25,311,532.39	\$24,303,242.79	\$22,420,978.66
Total Obligations:		\$134,960,440.79	\$61,247,732.60	\$53,341,532.39	\$77,907,242.79	\$52,427,478.66
New Revenue:	[B] (Table 3.1)	\$116,903,437.00	\$64,816,524.20	\$66,674,227.37	\$67,541,108.66	\$60,542,240.41
Revenue from Funds Rolled Forward:	[C]	\$18,057,003.79	\$0.00	\$3,568,791.60	\$16,901,486.58	\$6,535,352.45
Total Revenue:	[B] + [C]	\$134,960,440.79	\$64,816,524.20	\$70,243,018.97	\$84,442,595.24	\$67,077,592.86
Revenue Rolled for FY 24/25		\$0.00	\$3,568,791.60	\$16,901,486.58	\$6,535,352.45	\$14,650,114.20

SECTION 4 FINANCIALLY FEASIBLE WORK PROGRAM

4.1 Financially Feasible Work Program

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.